

FINANCIAL TIMES

Andersen Consulting

The key is which P&L is shown to partners

Management, Page 18



A French obsession How to defy and win

the respect of the US

Japanese banking

Prospects of a 'Wimbledon scenario'



FT WEEKEND

The Nazis and their insurers TOMORROW

World Business Newspaper http://www.FT.com

FRIDAY JULY 25 1997

Russian PM calls Thai threat for crackdown on state monopolies

Russian prime minister Victor Chernomyrdin, often viewed as tha grey patron of the Soviet-era industrial giants, urged his cabinet to restrict the power of Russia's mighty natural monopo-lies, force insolvent companies into bankruptcy, and create a more favourable environment for small business development. Page 22

WTO urged to take up competition role: Sir Leon Brittan, the European trade commissioner, called on the World Trade Organisation to examine co-operation on competition issues in the wake of the row over regulatory approval of the planned Boeing-McDonnell Douglas merger, which almost triggered a trade war between the European Union and the US. "I have long believed that we need an international agreement," he said. Page 4

Imperial Chemical Industries became the latest victim of sterling's strength as it predicted a £150m (\$250m) loss this year from adverse currency movements. Page 23

Israelis strike over telecom sale: Israel's trade union federation staged public sector strikes to protest against the government's decision to sell a 12.5 per cent stake in Bezeq, the state telecommunications company, to Merrill Lynch, the US bankers. The strikes sbut the international airport and paralysed trains, ports and utilities. Page 4

LVMH, French luxury goods group, said its plan for a three-way drinks merger with Guinness and Grand Metropolitan would add £130m (\$218m) to combined profits of the new group. Page 23; Lex, Page 22

Call for genetic labelling: The European Commission will propose mandatory labels to ldentify foods, seeds and animal feeds which contain genetically modified ingredients. The proposal requires members' approval, Page 2

Free-range is no hen party, report says



Battery bens may be cramped but free-range chickens face pecking and cannibalism, says a UK report by Sir Colin Spedding, a professor, and chairman of the Farm Animal Welfare Council. "Hens respond to total freedom no better than bumans," he said. The Compassion in World Farming

group called his report "a mealy mouthed let-down for the hens". Page 22 SAP, the German business software company,

was on course for a US share listing next year after latest figures confirmed it was enjoying the fastest growth in its 25 years. Page 23 Nazi names on Swiss bank accounts:

Holocaust investigators said they had found names of several Nazi war criminals in a list of 1.872 holders of dormant bank accounts published by the Swiss Bank Association. Page 2

Philips revealed a surge in profits in the second quarter, reinforcing investors' confidence in the tough approach of Cor Boonstra, the new chairman of the Dutch electronics group. The rise was much higher than predicted. Philips stressed that it reflected improvements across nearly all its activities. Page 23

S Africa acts to halt murders: South African army units and police were drafted into KwaZulu-Natal province after an upsurge of political violence in which five African National Congress members were murdered. Page 22

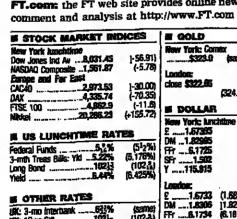
Malaysian Airline System, the flag-carrier, was one of the first Malaysian companies to signal that the past weeks of currency depreciation might affect earnings, saying the fall of the ringgit would increase the cost of fuel, purchased in US dollars. Currencies weaken again, Page 6; Editorial Comment, Page 21

Cricket: England were 106 for three at the end of a rain-shortened first day of the fourth test against the Australians at Headingley. The sixmatch series is level at 1-1.

US jurist dies: Retired US Supreme Court Justice William Brennan, one of the most influential jurists in American history and architect of the individual-rights revolution in the law during the 1960s, died yesterday. He was 91.

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guarantees from developer

By Louise Lucas and Andrew Taylor in Hong Kong and liam Barnes In Bangkok

The Thai government has threatened to scrap a US\$3.7bn privately-financed rail and road system in Bangkok, unless its developer, Hopewell Holdings, can prove it has secured finance to complete the project.

Mr Sathien Woogvichien, deputy permanent secretary for transport and communica tions, said in Bangkok yester-day: "If they [Hopewell] can't do it, then we will have to re-think the whole thing." The Thai government reserved the right to end Hopewell's baht. involvement. "I don't think I'm very optimistic," he said.

His comments follow what Hopewell Holdings described

Infrastructure problemsPage 6 Ekran's fund difficulties ... Page 27

as an amicable meeting with the government last Friday to discuss the progress of the Bangkok Elevated Road and Train System (Berts).

Asia's higgest industrial companies, said it was surprised by the comments but remained committed to the deal, which company a 30-year concession to build and operate one of Asia's biggest privatelyfinanced infrastructure pro-

Sir Gordon Wn, Hopewell chairman, denied the group was having difficulty raising more than US\$2bn of debt for the project. Existing borrowings of HK\$4.8bn represented less than 15 per cent of group net worth, leaving plenty of room for further borrowings. Hopewell executives are meeting bankers in London this week to complete details of the funding package. These would be presented to the Thai government early next month The project, originally awarded in 1991, has been

plagued by wrangles and delays, Sir Gordon criticised the Thai authorities for failing to arrange full access for construction along the route, which resulted in some of his workers being arrested last week. He is also seeking an increase of 15-20 per cent in fares to compensate for the de facto devaluation of the Thai Sir Gordon said be would

not take out a single loan until he had a signed contract from the Thai government resolving these issues. "Once I take bankers' money I'm in a weak position," be sald. "Bankers want me to guarantee completion [of the project]."

Mr Sathien said: "We are presently looking at ways we can go on with the project, it all depends on what Hopewell comes back and tells us. If Hopewell Holdings, one of they can't de in then we will have to rethink the whole tblng." If it was scrapped, he said, the two sides would probably have to go to arbitration

> tion Hopewell might receive. Hopewell has spent US\$560m of its own money so far, and claims the project is 20 per cent completed. It proposes investing \$1.2bn in all. The balance will be made up of loans from export and import agencies and commercial loans.

Berts is planned to run injtially for 44.5km from the ing in the Tokyo stock marinternational airport into ket, bad made payments of and was threatening to dis-Bangkok's financial district. about Y320m (\$2.78m) in cash rupt Nnmura's shareholder Nomura in Czech deal, Page 26



Nomura chief admits to links with racketeers

Gillian Tett on a landmark confession in Tokyo

parts of the company the sense of right or wrong was a bit warped," Mr Junichi Ujiie, president of Nomura Securities, said yesterday at a hear-ing into the company's recent wrongdoings.

It was probably the first time that a senior executive of a reputable Japanese company had confessed bluntly and in detail to serious misdeeds. Japanese leaders are nor-

mally masters of euphemism. Bnt yesterday, in a scruffy room in Japan's Ministry of a panel of three ministry officials and a gallery of journalists that Nomura had long had close links with sokatya, corporate racketeers who blackthreatening to disrupt shareholders' meetings.

In 1995, Nomura, which until recently dominated trad-

to Mr Ryuichi Koike, a leading sokaiya. It had also illegally compensated Mr Koike for losses on a share account that be had with Nomura. "The illegal activities con-

stituted reckless behaviour by our former executives, including the former president," Mr Ujite said, with a deep bow. And even though be bad been working in an overseas office when the illegal activi-

ties took place, Mr Ujiie mnttered the Japanese mantra of shame and embarrassmeot: "There is no excuse." ministry officials, eager to

show that they are trying to clean up Tokyo's murky financial markets, wanted to hear.

"Bnt why did Nomnra do mail company directors by this?" asked Mr Daisuke Kotegawa, director of the finance ministry's securities burean. Mr Uffie said Mr Koike had held more than 300,000 shares in Nomura in the early 1990s

meeting in 1995 by asking

Mr Ujiie admitted that corruption was widespread. It had involved the equity sales, marketing and general allairs departments and a host of senlor managers. Next week the government

is expected to announce a peoalty for Nomura that will be the beaviest imposed on a Japanese company. Nomura execntives, including Mr Hideo Sakamaki, the former president, have been indicted.

Mr Ujije said Nomura would to its internal structure. And the individuals in question would be punished.

"And did Nomura agree It should face penalties?" Mr Kotegawa pressed.

Mr Ujiie remained impassive. "I have no objections to penalties. I deeply regret what happened," he replied, with another bow.

Growth in cellular operations boosts Ericsson

By Greg McIvor in Stockholm

Ericsson, the Swedish telecommunications group. saw its shares jump 7 per cent steep half-year profits increase driven by strong growth in its mobile phones operations.

Pre-tax profits rose from SKr4.2bn (\$536m) to SKr6.1bn, well ahead of market forecasts, after the company doubled earnings in the second quarter compared with the first.

Ericsson's most-traded B shares - more liquid than the A shares - responded by rising to a year high of SKr370 before falling back to SKr353, up SKr23.50.

The strong figures helped lift the shares of Ericsson's two largest competitors, Motorola of the US and Finland's Nokia, Nokia shares rose FM19 to FM444 in Helsinki, while Motorola stock firmed \$12 to \$79% in early trading in New York.

Ericsson said sales of its mobile handsets and terminals more than doubled from SKr9.1bn to SKr18.4bo, reflecting the buoyant global market for cellular equipment. The company said downward pressure on prices due to stiff competition bad abated.

Analysts said this suggested Ericsson had been able to hold or even increase margins in mobile phones, although the group's gross margin con-tracted from 42.6 per cent to 41.9 per cent. Mr Lars Ramqvist, Ericsson chief executive. said he had expected competition to be more intense.

Mr Richard Kramer, telecom munications analyst at Goldman Sachs in Loodon, thought the figures vindicated Ericsson's decision some 18 months the mobile handset market "They are now clearly taking market share and have as much or more momentum than any other global handset operator," be said.

Erlesson sald currency swings, notably the strong US dollar aod weak krona.

Continued on Page 22 Lex, Page 22 All lines busy, Page 26

UK publishes proposals for Scottish parliament

Devolved assembly to have extensive powers

By John Kamptner in London

The most far-reaching change to the British constitution for almost three centuries was set in train by the government yesterday as lt announced plans for a Scottish parliament with extensive legislative pow-

Presenting a white paper to

a House of Commons which will see its jurisdiction diminish, Mr Donald Dewar, the minister responsible for Scottish affairs, said the proposal to create Scotland's first legislative body since the 1707 Act of Union "recognises Scotland's distinctive identity and the strong ties which bind us (324.00) together as one united king-However, the proposals -

almost certain to be endorsed by Scottish voters in a referendum on September 11 - were denounced by Conservatives. who have no Scottish MPs, as "dangerous, damaging and dishonest" and fanning the flames of independence.

The document sets ont in detail the future demarcation between Westminster and the new parliament in Edinburgh, which is expected to be fully operational in January 2000.

Imercational News...... American News World Trade News ...



Flying the flag for Scotland in an Edinburgh store yesterday

Mr Dewar said that, in contrast to the last devolution proposals that were rejected on a technicality In 1979, London would have no nowers to override decisions within the remit of the Scottish parliament. Elections for a 129-strong

system combining proportional representation and traditional first-past-the-post constituen-

policy areas, such as health,

education, home affairs and the law, environment, agriculture, transport, local government, aports and the arts would be transferred to the Edinburgh parliament.

But decision-making over foreign policy including relations with the European Union, defence, macroeconomic decisions, policy towards business and UK-wide fiscal policy would remain at Westminster. The Scottisb parliament

would, pending approval in a supplementary question in the referendum, have the right to vary income tax rates by 3 percentage points.

Value added tax, corporation tax, national insurance, competition policy, and regulation would not be affected in Scotland.

A complax indicial procedure would be invoked to settle disputes over legal powers. Mr Tony Blair, the prime minister, has promised to camsingle-chamber parliament are expected in early 1999 under a paign strongly for a "yes, yes" vote. Mr Michael Ancram, for the Conservatives, said the proposals would "marginalise Scotland within the UK".

Jurisdiction over domestic Scuttish parliament takes shape, Page 8; Lex, Page 29

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Arts Guide

"The best career move I ever made was going to IMD"



Mr. Vagner is one of the many highly successful international executives whose careers have been enhanced by taking part in an IMD program. The program he attended, Managing Corporate Resources, is an intensive, four-week general management program for experienced business-unit or country managers that will help maximize your contribution to your company's performance.

raging Corparate Resources, or MCR, is one of IMD's career development programs that are corefully designed to provide a relevant learning experience for managers at different stages of their coreers. If you want to strengthen your leadership potential and give your company a competitive edge, you should carefully consider attending one of the general management programs listed below

Seminar for Senior Executives Refering the senior manager's agenda Starting dates: October 20, 1997 or June 1, 1998 aging Corporate Resources ng expenenced businessums of country managers Starting dates September 8, 1997 or May 11, 1998

Program for Executive Development Preparing middle managers for broader responsibilities Starting dates, August 18, 1997 or February 2, 1998 Developing young managers with high patential Starting dates, November 15,1997 or August 2, 1998



Photo contact NS F1 (indication the line retrained instance for Autospector (in departure Location), Augusta a Telephone: ...41 21 618 03 42 Telefox ...41 21 618 07 15 Email intelliged to Website: http://www.indich.

Dealer in stolen Jewish art and Hitler's photographer among names found by investigators

Swiss bank account list includes Nazi criminals

By John Authors

Holocaust investigators announced yesterday that they had found the names of several prominent Nazi war criminals in the list of 1,872 holders of dormant bank these skeletons. They would deaths, accounts published by the be much more embarrassing. holders of dormant bank Swiss Bank Association earlier this week.

responded that there was a perpetrators' accounts much possibility that at least six more seriously than they criminals named by the Los Angeles based Simon Wiesenthal Center, which has led international bunts for Nazi war criminals, were among the dormant account holders. The association has already contacted the federal authorities over the issue.

The Wiesenthal centre is also demanding that the Eichmann; Vojtech Tuka, banks start an inquiry into the prime minister of the the assets of individual Nazi puppet state of Slo-This significantly widens the was executed there in 1946; ber. An aide to Mr Alfonse

scope of inquirles, which Herman Esser, a former d'Amato, the chair of the have previously focused on victims' assets, and on reserves looted by the Nazi government.

Rabbl Marvin Hier, dean of "Nobody wants to bring out for the banks than the accounts of the victims. But The association later the Swiss have to take the have done so far.

Six names on the list also appear on the list of 334 Holocaust "perpetrators" published by the centre earlier this year. These include Heinrich Hofmann, Adolf Hitler's personal photographer; Willi Bauer, an alias used by an aide to Adolf criminals and collaborators. vakia during the war, who recess has ended in Septem-

vice-president of the German parliament; Herman Schmitz, chairman of an industrial corporation with factories in concentration the Wiesenthal centre, said: camps, and Karl Jager, who put Lithuanian Jews to their

The New York-hased

World Jewish Congress said

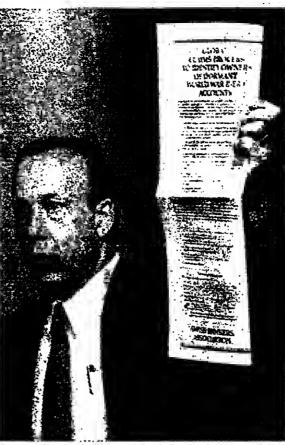
it had also found the name of a notorious trader in looted Jewisb art on the list. It said the banks should examine their holdings of art and other valuables, as well as dormant accounts, in a search for stolen goods. He added that any assets proved to belong to Nazis should be contributed towards appropriate Jewish and Holocaust memorial charities.

Swiss bankers also face the probability of public say we've turned a corner. If bearings by the US Senate we continue along this road, once the congressionsl

Senate banking committee, who has led a strong campaign against the Swiss hanks, said the revelation "calls into question what the Swiss banks did in 1946", when they told US officials they would look for prominent Nazis' accounts. He said: "Every time

they've gone looking over the past 50 years they've found more money and more accounts. What else is there, and how much has been shredded?" Most Jewish organisations welcomed the decision to publish the list, bowever.

saying it was a move in the right direction. According to Mr Elan Steinberg, executive director of the World Jewish Congress: "I think it's fair to this impediment to Swiss-Jewish relations will be



George Krayer, chairman of the Swiss Bankers Association. holds up the list of dormant bank accounts

Kremlin stakes claim in oil company battle

By Chrystia Freeland

The battle for Rosneft, Russia's tled chairman of Rosneft, seemed largest remaining wholly state- to confirm the ministry's position, owned oil company, intensified yesterday when government officials said the Kremlin would seek to retain a controlling stake in the

coveted enterprise.
This contradicted reports earlier This contradicted reports earlier seeing the energy sector, is also in the week thet up to 90 per cent believed to be in favour of retainof the company would be privatised this year, e possibility which Rosneft. has delighted the powerful Russian financial groups that are already locked in a covert struggle for Ros- cials earlier this week, who said a

a controlling stake should remain 90 per cent of the oil company this group, which runs Sidanco, two-thirds of Rosneft's production.

Mr Alexander Putilov, the embatsaying that the government was not willing to surrender a controlling stake in the company. Mr Boris Nemtsov, the first deputy prime minister charged with overing a significant state sbare in

The comments fly in the face of an announcement by Rosneft offigovernment decree had been pre-The position of the state is that pared authorising the sale of up to

passions aroused by plans to at least partially privatise Rosneft, which accounts for some 5 per cent of Russia's crude oil production.

The struggle for the company has already led to a purge of many of Rosneft's top executives, victims of the jousting between leading Russian financial groups seeking

to acquire the company.

One of the top contenders for the company.

Rosneft is believed to be Mr Boris

But Mr Po Berezovsky, e Russian financier and politician who controls the oil company Sihneft, among other boldings. His leading rival is Sidanco is laying claim to Purneftethought to be Mr Vladimir Potanin, head of the Oneximbank business with the government," an official year. The contradictions are e another leading Russian oil com-

at the ministry of fuel and energy mark of the political and financial pany. On the personnel front, Mr neft is prized for its status as the Berezovsky appears to have the state's representative in producupper hand. Mr Yuri Bespalov, a former government minister who was appointed as Rosneft president this spring, is believed to be allied with Mr Berezovsky. Analysts in Moscow said a recent exodus of

> to install more of his loyalists in But Mr Potanin's position has been strengthened by e legal fight between Sidanco, the oil company his group controls, and Rosueft. gaz, a well-managed oil-producer in

western Siberia which accounts for

In addition to Purneftegaz, Ros-

tion-sharing deals and its stake in vast oil ventures in the Russian far east and the Caspian.

"It's a very sexy asset, it's Russia's last diamond in the rough, That is why the fight over Rosnert senior Rosneft officials appeared to is being waged so aggressively," a be part of Mr Berezovsky's efforts

New York trader said. Another western analyst pointed out that Rosneft could be worth less than the sum of its parts. "If they lose Purneftegaz, I really have doubts about the future of Rosneft as an independent oil company," said Mr Stepben O'Sullivan, oil analyst et MC Securities. "There's a lot of uncertainty over Rosneft's future and that may make it quite

Germans use military might to stem flood

By Ralph Atkins in Bonn

yesterday Germany expanded the military force defending flood-hit regions in the east of the country into the largest domestic contingency operation for more than 30 years.

As the threat of devastating floods from the rivers Oder and Neisse remained acnte, some 8,300 troops were reinforcing river

The army also belved in the operation to evacuate thousands of local residents and provided protection against the threat of looting for the bomes of those who have fled.

Special fax and telephone facilities were set up by the military in case of the loss of existing communication networks. Further troops were on standby if needed.

With the floods providing a post-unification test of solidarity between the west and east of the country, Mr Volker Rühe, the defence minister, declared the crisis a challenge for "all Ger-

The military deployment was the higgest since the Hamhurg floods of 1962 which killed more than 200 people and left 70,000 homeless, be added.

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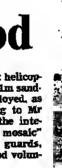
Some 40 transport helicopters and more than 1m sandbags have been deployed, as well as - according to Mr Manfred Kanther, the interior minister - "a mosaic" of soldiers, border guards. technical helpers and volun-

Mr Kanther and Mr Rühe visited the region yesterday. following a visit by Chancellor Helmnt Kohl on Tuesday. The biggest casualties so far have been farmers, threatened with damage that could cost billions of

D-Marks. Wednesday's breach dyke bolding back the River Oder at Brieskow-Finkenheerd, a few kilometres south of Frankfurt an der Oder, led to widespread flooding of pastures and an operation to rescue tens of

thousands of cattle. But although water levels abated slightly around Frankfurt yesterday, authorities fear further rises as rainwater drains from worse bit regions in Poland and the Czech Republic. River defences were particularly vulnerable in the more northern Oderbruch region,

in the 18th century. Earlier this week, the Bonn cabinet promised DM20m (\$11m) of immediate emergency assistance and announced that the Kreditanstalt for Wiederaufbau. the publicly-owned development bank, would provide DM200m in credit at balf market interest rates to cover damages.



Poles assess economic damage

OECD says fiscal discipline needed to keep head above water

By Anatol Lieven in London

The Organisation for Economic Co-operation and Development warned yesterday that Poland's catastrophic floods had made it even more important for the authorities to maintain fiscal discipline.

Experts eay that the floods, the greatest natural disaster to hit Poland this century, have inflicted more than \$1bn in damage to the a low-lying area reclaimed According to the Polish government, more than 500

towns and villages yesterday remained under water - 55 people are known to have Mr Val Koromzay, deputy head of the OECD's economic department, told a news conference in Warsaw

widening the current despite the disruption account deficit, possibly caused by the floods. slowing GDP growth". already has an imbalance a state of emergency to be between domestic demand

recommend fiscal tightening until November. President in an appropriate way to Aleksander Kwasniewski take some pressure from refused, saying that there domestic demand." have warned that the floods, on top of a growing current

account deficit, could push Poland into the same difficulties which beset the Czech Republic earlier this Polish opposition represen-

tatives have suggested that is a stable country, which the threat of an economic downturn and spending cuts later in the year eccount for the governing coalltion's determination to bold parliamentary elections as sched-

The main opposition par-Pointing out that Poland ties on Wednesday called for

declared so that the elecand production, he said: "We tions could be postponed would be time to clean up Other western analysis the affected areas sufficiently for the polls to be

The prime minister, Mr Włodzimierz Cimoszewicz, of the ruling Democratic Left Alliance (SLD), argued that holding the elections on time "would be a sign that Poland even in the face of serious difficulties, respects democratic rules"

The SLD, the former Communists, have benefited politically from strong ecouled on September 21, nomic growth over the past

year. The Market Economic terday that GDP grew by 8.2 per cent in the second quarter, and should grow by 6.1 per cent in the third, despite

Dr Miroslaw Gronicki, chief analyst at the Institute. warned that "the economy is definitely overheating" and called for a special flood tax to pay for reconstruction without putting more pressure on the budget

No significant public opin ion polls have been held since the floods struck, so their possible consequences for the elections are not yet clear. The last polls, held by the private Demoskop institute in June, showed the SLD and the main opposition grouping, the Solidarity Election Action alliance (AWS), neck and neck at 21

Call for labelling of gene-modified food

By Neil Buckley in Brussels

The European Commission is set to call for all seeds. animal feeds and consumer foods to carry labels stating whether they do, do not, or "may" contain genetically modified materials.

The plans are an attempt to defuse mounting consumer concern over food safety and technology after the crisis over "mad-cow" products such as Novartis's gene-modified maize. The maize was banned by Austria, Italy and Luxembourg use, so that they can make a nalled stiff opposition to because of safety concerns, real choice when they go to such a move,

despite being approved by the supermarket," said one the European Commission for EU sale.

that the floods would proba-

bly "go in the direction of

The 20 commissioners agreed this week to adopt a new umbrella approach to labelling, spanning the food

They will propose legislation in the autumn to replace the current piecemeal epproach, whereby only genatically modified seeds and animal feeds, and disease and disputes over certain consumer products, require labelling. "We want to give consum-

farmers are following the according to whether they be labelled, can be revised. proposals carefully, anxious do or do not contain geoethat the need to inform consumers should be balanced with the need to avoid extra

official

cost burdens for business. But the plans now seem less likely to trigger a trade dispute with the US, since officials said they would not necessarily require geoemodified foods to be segregated from non-modified foods right from the planting ers information they can stage. US farmers had sig-

Brussels wants "seeds, feeds and foods" lebelled in foods" directive, requiring Industry, retailers and one of three categories, certain types of products to modified organisms, or "may" contain them.

Mr Franz Fischler, farm commissioner, has already lishing general rules for the put forward proposals for labelling seeds, and they are under discussion by EU ministers. He will follow these in the autumn with proposals on animal feeds.

Mr Martin Bangemann, is necessary, or whether the recently adopted "novel On top of these "sectoral" pieces of legislation, Brus-

sels may propose a "horizontal" framework law estabwhole food chain. Consumer groups wel-

comed the proposals, but warned that the "may contain" category could be abused as a catch-all solution. Brussels officials made responsible for consumer clear this category was only product labelling, will exam- intended for genuine "grey ine whether new legislation areas", where information was not available

EUROPEAN NEWS DIGEST

Jospin recruits 'wise people'

set up a Council of Economic Analysis, the country's first economic think tank with a mission to advise the

The 32-member council resembles similar institutions in other countries, notably the US Council of Economic Advisers and Germany's five "wise men". It will be consulted on important macroeconomic decisions facing the country, but is unlikely to have any decision making

Its members, ranging from academics to bank economists, will represent a wide array of political beliefs and economic specialties. They will include Mr Patrick Artus from the state-controlled financial institution Caisse des Dépôts et Consignations, Mr Jean-Michel Charpin from the private bank BNP, Mr Philippe Herzog. a Communist, Mr Jean Herve Lorenzi, economist for the environmentalist Greens party, Mrs Michèle Debonneuil from the Organisation for Economic Co-operation and Development, and Mr Christian de Boissieu from the Paris Chamber of Commerce and Industry.

Membership will also include foreign economists, such s Professor Tony Atkinson from Oxford University, and Mr Olivier Blanchard from the Massachusetts Institute of

■ FRENCH AEROSPACE

Aerospatiale sale grounded

The French government yesterday gave the clearest indication yet that it does not plan to privatise Aerospatiale, the aircraft, space and defence group. Mr Alain Richard, defence minister, told Le Monde newspaper that he hoped to convince Dassault, another sircraft maker, that its planned merger with Aerospatiale could go ahead "while maintaining Aerospatiale in the

public sector". Mr Lionel Jospin, the prime minister, said last month that be favoured a merger of the two groups, but did not stipulats whether the combined entity would be in the public or private sector. Mr Serge Dassault, chairman of the military aircraft company, has repeatedly made clear that he will merge his company with Aerospatiale only if the combined group is privatised. David Owen, Paris

WEAPONS ACCORD

More arms cuts in Europe

Thirty nations, including Russia and the US, have agreed to reduce conventional weapons across Europe and to build a framework that will set weapons limits for any new members of Nato. The agreement, reached late on Wednesday at talks in Vienna, will take at least another year to work out in detail, according to one diplomat.

The number of tanks, artillery pieces, combat aircraft and other non-nuclear weapons will be lowered across the continent, following already vast reductions - more than 50,000 weapons destroyed - made in the past five years. A copy of the agreement shows, for instance, that the US is prepared to cut the number of its battle tanks to 1,812 - that is, by 55 per cent from current ceilings set by the Conventional Forces in Europe treaty. Russia has also committed itself to reducing the

number of weapons it is allowed to hold to at least the evels now deployed. All major parties to the treaty already have far fewer weapons deployed than they are permitted under the treaty ceilings, the diplomat AP, Vienna

🗷 Turkish reporter's Murder

Police suspects boycott trial

Forty-eight Turkish police officers suspected of involvement in the murder of a reporter while in police custody defied a direct order yesterday from Mr Mesut Yilmaz, the prime minister, to appear at the court hearing their case. Mr Yilmaz, who promised to crack down on human rights violations when he took power last month, publicly instructed his interior minister to "phone the chief of national police and tell him to bring these men to court, wherever they are".

However, none of the officers appeared in the courtroom in the small town of Afyon, and the judges adjourned the trial to August. The defendants have boycotted the trial and have successfully invoked security concerns to move the venue twice.

They are accused of complicity or participation in the death 18 months ago of Metin Göktepe, a young reporter for a leftwing Istanbul newspaper. The Göktepe affair has become one of Turkey's most celebrated human rights John Barham, Ankara

■ GERMAN ECONOMY

Inflation edges up in west

Western Germany's annual inflation rate rose in July to L8 per cent, according to provisional figures published yesterday by the federal statistics office. The increase compared with 1.7 per cent in the year to June. The latest figures are based on results from four federal states. Updated pan-Germany figures will be published in mid-August. Between June and July the consumer price index rose by 0.5 per cent. Among the biggest upward influences were higher prescription charges and car

Ralph Atkins Room

■ WARSAW STOCK EXCHANGE

Serious fraud alleged

Suspicions of price manipulation on the Warsaw stock exchange voiced by the Securities Commission (KPW) are the most serious since Poland resumed bourse trade in 1991, a spokeswoman said yesterday. On Tuesday the KPW told the public prosecutor that a group of investors might have illegally manipulated prices, a crime punishable by three years in prison and a fine of up to 5m zlotys (\$1.4m).

Officials at the bourse, KPW and prosecutor's office have given no details about the case. However, the weekly magazine Wprost has reported that a group of 20 investors from the western city of Poznan made more than 50m zlotys over two years speculating on three companies on the parallel market.

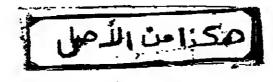
■ BASQUE POLITICS

Eta party's march approved

The government of Spain's Basque region gave permission yesterday for the political party which backs the separatist group Eta to stage a demonstration on Sunday despite concerns that it could provoke violence.

Herri Batasuna's planned march last Saturday was prohibited to avert a backlash from people angered by Eta's killing of a young Basque town councillor earlier this month. However, the Besque government's interior department has now decided to allow a demonstration to

go ahead in San Sebastian. Eta's murder of Mr Miguel Angel Blanco prompted huge protests across Spain last week, with an estimated 6m people taking to the streets.





President Slobodan Milosevic (left) may have moved his power base but administration is still in great need of money

Workers to gain free stakes in 5,000 businesses before shares are sold for cash

Serbia plans privatisations

By Matej Vipotnik in London

seement of sale grounded

the voils in Lurope

The service of a mary H Mil

The Serbian parliament has voted to adopt a privatisa-tion law which could lead to the partial transfer of ownership of 5,000 small and medium-sized businesses. The initiative suggests that Serbia. one of the two republics which form rump Yugoslavia, is cautiously moving on the path of market which begins within 120 reforms, the last country in days of the conclusion of the eastern Europe to do so.

The first stage of the privatisation is scheduled to begin on October 31 after count of 20 per cent, with an

will be granted priority in subscribing to a free minority stock offering in their company, up to a value of DM400 (\$220) for each year of service. The government is understood to be intending to retain majority ownership in all enterprises.

In tha aecond round, first, shares in companies up for privatisation will be on sale to employees at a disadditional discount of 1 per

approved by the manage-ment board of the companies which will be privatised. The opposition has criticised the government for

making the privatisation voluntary. Mr Miroljuh Labus, professor of economics at Belgrade University and a former senior figure in Zajedno, the coalition of opposition parties, said that the confusing Ownership Transformation Bill which passed on Monday was nothing more than "an effort to improve the image of the government abroad".

The government has also

retired employees of small Privatisation has to be come in for criticism for remaining money will go to and medium-sized industries approved by the manage deciding to avoid privatisa- an unemployment fund. No tion by voucher and offering stocks for cash, a method with no precedent in eastern

Europe. The privatisation procedures bave been criticised for being murky. While government ministries are supposed to prepare a list of enterprises for privatisation. the list will not be published until October 31.

Half of the proceeds of the privatisation will be placed in a development fund. A quarter of the remainder will be paid into a pension and disability fund, and the

proceeds will be allocated toward the restructuring of the partially privatised

There is widespread scepticism among foreign observers about the goals of the privatlaation, which is viewed as a government attempt to generate some much needed cash - but little more. Some DM500m of the proceeds from the sale of a 49 per cent stake in Serb Telekom last month have already been extended in credit to various ailing state | the government, he switched

Spanish battle Gazprom over digital TV intensifies

The battle for control of Spain's digital television market has intensified after the purchase by Telefonica. the privatised telecoms operator, of a big stake in a TV company that helped launch a rival digital network. Telefónica has bought a 25

per cent stake in Antena 3, which helped launch Canal Plus Digital, a network managed hy Grupo Prisa, Spain's biggest media group. Prisa claimed yesterday

that Telefonica's acquisition had heen inspired by the government, and it branded the move as blatant "political intervention". Telefónica, which says the

purchase forms part of its digital TV strategy, paid Mr Antonio Asensio, a Barcelona-based media haron, Pta40bn (\$265m) for his stake in Antena 3 and for his 51 per cent stake in Gestora Audiovisual de Medios, which has the rights to broadcast large number of domestic football matches and which formed part of

Prisa's televisioo venture. Mr Asensio's agreement with Telefonica turns the tables once again on a long drawn-out domestic war prompted by the onset of what could be a lucrative pay TV husiness. Having originally backed Via Digital, the service favoured by

sides at the end of last year

to join Prisa's Canal Plus Digital venture.

Earlier this year he caused a political storm by claiming the government had threatened him when he abandoned Via Digital. The football transmission rights that he controls are viewed as vital to the start up of satcl-

Prisa, which broadly supports the opposition Socialist party, claims that it has been the object of continual harassment by the govern-

lite services.

The European Commission has upheld the media group's complaint that legis lation introduced by the government runs contrary to EU directives

Earlier this week El Pais Prisa'a flagship newspaper, reported that a sophisticated hugging device had been discovered in the offices of Mr Jesus de Polanco, the group's chairman.

Telefónica became a principal shareholder in Via Digital last year when it was controlled by the government before its privatisation. This satellite service, which is also backed by the statecontrolled and heavily subsidised national TV broadcaster, plans to start up after the summer

The likelihood is Telefonica will now broker a joint venture between Canal Plus Digital and Vla Digital through its presence in the

hard line brings results

By Charles Clover In Moscow

The crude but effective strategy of cutting off gas supplies to non-paying huyers in Belarus and Ukraine has worked for Gazprom. Russia's gas monopoly. Both countries agreed within days to cough up nearly \$500m in overdue hills.

Gazprom said yesterday that supplies to Ukrame had returned to normal after a hrief reduction of as much as a third in a two-day squabble over non-payment. Two days ago, supplies to Betarus, which had also been interrupted, were resumed after a similar agreement.

The Russian gas glant, forced by the Moscow government last month to pay \$3hn in tax arrears, has been looking to settle up with its own non-paying customers, Its chairman, Mr Rem

Vyakhirev, met President Leonid Ruchma of Ukraine on Wednesday as the Kiev government acted as a go-between in negotiations hetween Gazprom and two Ukrainiao trading companies, Intergas and United Energy Systems, which huy ahout 40 per cent of the country's natural gas requirements. They each owe Gazprom about \$150m.

Both Ukraine and Belarus are well acquainted with Gazprom's strong arm tactics. As soon as supplies were cut, both immediately agreed to begin paying up Belarus must liquidate its debt of more than \$100m by December, according to a Gazprom spokesman. Details of Ukraine's schedule for paylog more than \$300m were unavailable

According to one analyst, Ukraine's chronic payments arrears to Gazprom all but disappeared after the marketing of Gazprom's gas in Ukraine was taken over by private trading companies. The arrears began to recur when the marketing compaoles themselves began to their customers.

Senior staff at Danish bank found guilty of fraud

By Charles Ferro in Copenhagen

The former managing director of the Gibraltar subsidiary of Den- Zoltan-Frank and Mr Metcalfe's mark's Jyske Bank has been wife, Mrs Julie Gould, were found guilty with three others of defranding the bank of £56m evidence. However, the bank will

Mr Jan-Henning Spieldnaes, Mr Michael Metcalfe, Mr Rolf Jacobsen and Mr Wolfgang Herbert the part of the decision concern-Heinl were ordered following a ing Mr Zoltan-Frank. trial in London to repay £46m.

the rest of the money.

Two other defendants, Mr Pablo acquitted owing to insufficient receive the value of a property owned by Mrs Gould. In addition. Jyske Bank will appeal against Jyske Bank, Denmark's fourth

largest, acquired the family- later to help launder the money, owned Gallianos Bank in 1987, and Mr Spjeldnaes took the top seat in the new Jyske Bank (Gibraltar). A year later, he began systematically embezzling money through lending schemes with Mr Metcalfe and Mr Jacobsen, according to Mr Peter Stig Hansen, head of Jyske Bank's legal

department. Mr Heinl, who operated from Ireland, came into the picture Mr Hansen said. The cash was placed primarily in Spain, but also to England, and it is believed that some smaller amounts went to other places including Norway, Ireland and Africa.

The transactions involved transfers of casb and the issuance of bearers' cheques, as well as some property deals. Irregularities came to the surface in 1990 when Jyske Bank discovered that

amounts far above his limits. He resigned in 1992 and in August of that year Jyske Bank filed a suit against him and his associates. The trial began in London iast year.

Mr Hansen said that Jyske Bank had asked anthorities in Spain to place an embargo on assets being discovered in order to secure them. At this stage the bank had estimated that there

\$29m) in assets not invested in land that could be traced and possibly recouped. A 4m square metre tract of laod lo Spaio owned hy the gronp would be soid, and the proceeds handed over to Jyske Bank. The bank said that it believed the court decision had secured DKr60-DKr90m.

Mr Spieldnaes may now face have trouble collecting from criminal charges.

NEWS: THE AMERICAS

Anti-smoking lobby woos Clinton Colombia AMERICAS NEWS DIGEST

By Bruce Clark in Washington

Health campaigners and scientists are lobbying to administration to accelerate agers while conforming to convince US President Bill the introduction of contro-Clinton that the terms of the tobacco settlement are not dards, said yesterday that human beings or cartoon tough enough to deliver the curbs on advertising were characters. promised reduction in cancer deaths and childhood tobacco companies from keting expert who works for day by a White House task

has been highlighted by a sales practices and pay out symbols used - a motor-Senate vote to retain subsidies for tobacco farmers and the reluctance of the House of Representatives to

ciation (ALA), a lobby group not sufficient to prevent

increase cigarette taxes.

some recently published cig- to adolescents," said Ms Professor Saul Shiffman of whose legal action forced the ble to appeal directly to teen-administration to accelerate agers while conforming to and Saatchi versial air pollution stan- our and the depiction of

Ms Penelope Queen, a marsmoking. appealing to children. The the ALA, described a newly however, the continuing curbs are part of a settle published advertisement for ment under which the Camel Lights as very attractive to youngsters. "The camp in the US legislature tobacco industry will restrict tive to youngsters. "The \$368bn over 25 years in cycle, the wings of an eagle, return for some curbs on lia- a camel and the colour black create powerful visual In a detailed analysis of images that appeal directly results, the scientists said. age smoking.

The American Lung Asso- arette advertisements, the Queen, a former strategic Pittsburgh University said if association said it was possi- development director at the

The administration received another sceptical message about the settlement from a group of scientists consulted oo Wednesforce which is considering the deal.

The authority granted to the Food and Drug Administration to regulate the use of nicotine and other noxious snhstances in cigarettes might have unintended

the FDA insisted on reducing the nicotine content in cigarettes, that could induce people to smoke more and expose themselves to even greater health risks.

The ALA's concerns about the loopholes in advertising restrictions are shared by veteran anti-tobacco campaigners on Capitol Hill But the Senate voted 53-47 against an amendment to stop crop insurance for tobacco growers, and 52-48 against moves to appropriate

extra money to combat teen-

...and isn't

growth doubts surface

By Sarita Kendali in Bogotá

A significant gap has opened up between government and private sector growth forecasts for the Colombian economy, reflecting disagreement on how soon recovery will take hold and wbether it will last.

There are signs that the construction sector is at last beginning to pick np, but industry apparently per-formed badly in the first half and husiness surveys continue to show high stocks and low demand.

Mr Jose Antonio Ocampo.

finance minister, has shifted Colombia's 1997 growth forecast down to about 3.5 per ceot, but two leading economic institutions. Fedesarrollo and Anif, argue the government is still too optimistic and the real figure may be nearer 2.3 per cent. "Investors have realised the public finance situation is unsustainable," Mr Mauricio Cardenas, director of Fedesarrollo, said at a seminar on Colombia's economic

Mr Cardenas warned the country could be heading for a Mexican-style crisis in the next two years if corrective measures were not taken. He qooted figures potting the consulidated budget deficit in July at 3.8 per cent of gross domestic product.

Mr Ocampo insisted the budget deficit was manage-able and that gradual adjustments would bring it down. The minister's economic growth projection of between 4.5 per cent and 5 per cent for 1998 is at least one point higher than Anif and Fedesarrollo estimates. The Colombian private sector is especially con-

and long-term growth out-Mr Sebastian Edwards, formerly responsible for Latin America at the World Bank, argued that liberalisation had stalled and the country was in danger of being left behind.

cerned about the medium

Cunanan found dead in Miami

The discovery of the body of Mr Andrew Cunanan, the alleged serial killer, in a Miami Beach houseboat has ended a nationwide manhunt set off by the murder on July 15 of Mr Gianni Versace, the Italian fashion designer Mr Cunanan is believed to have shot himself, using the

same weapon that killed Mr Versace and at least one of four other victims of a cross-country murder spree. His body was found late on Wednesday after a lengthy stand-off with police and Federal Bureau of Investigation agents at the houseboat, about two miles from the ersace murder scene. The houseboat is owned by a German businessman who

is the proprietor of a Las Vegas health spa catering for homosexuals. The owner, said to he on holiday, had hired a caretaker, who summoved police after bearing a gunshot and seeing a man in the residence. The Miami Beach neighbourhood where Mr Versace had

a house is the centre of a large and open homosexual community. Mr Cunanan, 27, was described by his own mother as a male prostitute. Mr Versace was also homosexual, and in the immediate aftermath of the silling, there was speculation the two might bave met, but no link between the two or motive for the murder has been established. Henry Hamman, Miami

■ GLOBAL WARMING

Clinton seeks a strategy

US President Bill Clinton met scientists vesterday to discuss the effects of global warming as part of the administration's effort to convince voters that action has to be taken to curb greenhouse gas emissions.

At a United Nations environmental conference last month he asked for six months to develop his environmental strategy. Next month, he is scheduled to meet environmentalists in Rhode Island, and in the autumn the White House will host a conference on ways to boost the economy while reducing emissions.In December, more than 180 nations will meet in Kyoto to sign a treaty to attack global warming with hinding targets and timetables. The US, with only 4 per cent of the world's population, emits 20 per cent of the world's Heather Bourbeau, Washington greenhouse gases.

US PARTS STRIKE

GM stops assembly line

General Motors said yesterday that It had sent home 2,700 workers and halted an assembly line in Flint, Michigan. because of the latest in a series of strikes at car parts plants that have bedevilled its north American operations this year. The moves are the first sign of the far broader problems that could follow if the strike drags on. The latest dispute started oo Tuesday at an assembly plant in Warren, Michigan, that supplies transmissions to virtually all of GM's north American plants. Just as in a strike at two brake plants in Dayton, Ohio, early last

GM faces accusations of breaking plant-level agreements by reducing employment numbers to levels where its remaining workers have been left overburdened. GM has indicated it is prepared to face extensive stoppages to win the sort of cuts in headcount it believes it needs to compete on an equal footing with Richard Woters, New York

year, the sbortage of parts could quickly bring the

company's assembly lines to a halt.

Chinese funds 'plot' thickens

If China did hatch a plot to buy influence in US elections - as the Federal Bureau of Investigation, and an increasing number of US politicians think - it seems to have been knocking on a

The latest hearings of a Senate probe into campaign finance abuses have highlighted the eagerness with which Republicans and Democrats alike pursued donations from wealthy ethnic Chinese entrepreneurs without asking too many questions about their links

with Beijing. The panel has gathered fresh details of a \$2.1m loan guarantee aupplied by Mr Ambrous Young, a Hong Kong husinessman, to a Republican "think tank" and promptly transferred to the party's electoral war

Mr Haley Barhour, the Republican National Committee chairman who Justice Department's advice obtained the contribution, was warned by advisers that in return, he might be expected to lobby for Mr Young's business interests in China, according to documents obtained by the Associated

Meanwhile, Sen Joseph by the controversial busi-Lieberman, one of the pan-nessman lobbyist Mr John in the next five years.

concerted Chinese effort to buy influence had strengthened. He had been given a "series of classified documents" containing evidence of a "Chinese government decision to carry out...a

legal lohbying campaign". The following day, after Senator Fred Thomson, the Republican committee chairman, spoke in darker terms of a Chinese plot, Senator Lieberman obtained an FBI briefing which contained enough evidence to convince a "reasonable person" "there was a Chinese plot or plan to influence the 1996 Congressional elections, including sending money to congres-

sional candidates". But there was not enough evidence Beijing plotted to influence tha presidential race, or even that it carried out its plan to sway the Congressional race. The prospect of further

startling revelations has been enhanced by the panel'a decision to override the and grant immunity to five witnesses in exchange for testimony. They include four Buddhist nuns, now expected to testify about a 1996 fundraising event at their absolute one and all 114 ted to be concentrated in temple attended by vice-president Al Gore and arranged

Top jobs marks to vibrant US 'Sun Belt'

The "Sun Belt" of the cities are Raleigh-Durham, area forecast to experience southern and western US will continue to be the main source of jobs growth for the tions for employment growth until 2002.

next five years, according to only Omaha, Nebraska is • The an influential economic foreasting group.

Nineteen of the 20 fastest growing regional metropoli- are expected to maintain tan areas are in western or aouthern states, with Las list, says DRI/McGraw Hill, the Massachusetts-based private sector group.

continuing geographical trend of the last 30 years of a shift in relative employment levels from the Rust Belt of business costs are the prithe north-east and Midwest to the Sun Belt.

growth is a nationwide phenomenon. The superior performance of the west and south is a relative, not an major metropolitan areas surveyed are expected to experience some job growth

Where the work is... Annual % change in employment growth (1997-2002)

Top 10

Las Vegas, NV

2 Raleigh-Durham-Chapel-Hill, NC

Austin TX

4 Riverside-San Bernadino, CA

Toledo, OH 5 Bolse ID o Unando, FL

7 Pricerbic AZ

a West Palm Beach-Boca Ration, FL

9 Sauramento CA

10 Atlanta, GA

114 Jersey Ch. M.

115 Springfield, EL

116 Scramfon, PA

117 Springfield, EL

118 Burtato, NY

119 Atlanta, GA TO Atlanta, GA

North Carolina, and Austin, tha weakest growth in the Texas. Of the leading locanorth of the Mason-Dixon line and east of the Rockies. The fastest growing areas recent trends of joh gains. In Las Vegas, the labour force

for the next five years. "A steady influx of new The report highlights the residents, clusters of rapidly growing high technology industries, expanding export markets and competitive mary reasons these particular regions will experience But it also emphasised the the strongest percentage strong US employment gains," said Ms Sara John son, chief regional economist

annual rate of 3.7 per cent

for DRI/McGraw Hill. At the bottom of the list, the weakest growth is expecthree states - industrial New York, New Jersey and Ohio. Jersey City, across the Hudson river from New July 12, the latest for which Other rapidly growing York, is the metropolitan data were available.

US, at 0.2 per cent a year The number

Americans claiming first-

time jobless benefits dropped

109 Newark Au 110 Scranton, PA

last week to the lowest level in nearly a year, in the latest sign of a strong jobs market, Reuter reports from Wash-Vegas, Nevada, topping the is projected to grow at an ington. Weekly johlesa claims fell to 299,000 in the week to July 19 from a ravised 841,000 the week before. That was far below the 333,000 level economists had forecast. Tha drop pushed weekly claims to their lowest level since the week to July 27 1996, when they were 297,000. The four-week moving

> average, which helps to smooth out week-to-week swings in the data, also fell. The average of claims stood at 340,750 last week, down from 349,000 the week before. The number continuing to claim benefits rose slightly to 2.3m in the week ended

UN issues ultimatum to Angola's rebels

By Barneby Phillips in Luanda

Council bas threatened gations". Angola's armed Unita movement with sanctions unless it complies with the terms of the 1994 Lusaka Peace Accords, which ended the ure to say how many armed 19-year civil war between men it still retained, and Unita and the MPLA refusal to relinquish control

warned that economic and week that they still have an

movement did not take "irreversible and concrete steps The United Nations Security to immediately fulfil its obli-

A spokesman for the UN Observer Mission to Angola (MONUA) said the UN was exasperated by Unita's failof its territory. A UN official said: "Unita have told us this travel restrictions would be army of about 3,000 men, but

us that they have many more than that."

The UN's increasingly public exasperation with Unita comes at a time when some members of the Angolan government are openly calling for a return to hostilities. Angola's President Jose Eduardo dos Santos warned that the country was "in a situation when an armed conflict is imminent". However he appeared reluctant but even the UN now admits to bow to international pres-

face-to-face meeting with the Unita leader, Mr Jonas SavimbL

Diplomats in the capital Luanda said they doubted soften the impact of any ecowhether sanctions would have more than a psycholog-lcal impact on Mr Savimbi, who refuses to leave his said, "and although Unita headquarters in Angola's has run out of friendly govcentral highlands. "There eroments, there will always has been an arms and fuel embargo on Unita since 1993. that this is being flouted earned \$500m from its dis-

imposed on Unita if the frankly, our intelligence tells sure to hold another with impunity," said one diplomat

He noted that Unita's control of Angola's enormous diamond resources would nomic sanctions, "Diamonds are the easiest commodity in the world to smuggle." he be individuals who will do business with them." Analysts estimate that Unita

The Security Council will probably wait until August 15 before deciding whether to impose sanctions. On that date the UN's special representative to Angola, Alicome Blondin Beye, is due to report on the situation in the

A UN spokesman in Luanda said: The ball is now in Unita's court; they know what they have to do and when they have to do it

Israelis

sell-off

Israel's trade nnion

ederation yesterday staged

public sector strikes to pro-

test against the govern-

ment's decision to sell a 12.5

state telecommunications

The Histradrut labour

union is demanding that

workers be informed about

future privatisation plans,

signalling to the government

that it could face wider and

longer strike action if any

deals are done behind the

union's back or indeed if pri-

vatisation hits at Israel's

core state companies, such

as the defence industries and

Bezeg union officials claim

that they were not told

about the government's deci-

sion to sell for \$250m a 12.5

per cent atake to Merrill

Lynch. They also want the

proceeds of the deal to be

paid into pension and com-

pensation funds as the com-

pany embarks on cost-cut-

ting in preparation for

telecoms liberalisation in

The government said the

strike was "unnecessary"

and would not affect its plan

to open up the economy to

two years' time.

Israel Electric.

strike

over

this week

Kenya under pressure from aid donors

By Michela Wrong in Nairobi

Kenyan campaigners calling for constitutional reform prepared a second wave of mass action yesterday as the government cama under increasing pressure from donors and the business ity to make conces-

Diplomets and business leaders said the authorities' handling of an unlicensed pro-reform rally due tomorrow in the port of Mombasa. a tourist hub with a tradition of political volatility, would be under close scru-

A repeat of the incidents seen in Nairobi on July 7, when riot police clubbed and shot unarmed demonstrators at a similar protest and at least nine people died, would per cent stake in Bezeq, the send the worst possible message to the outside world, company, to Merrill Lynch.

The international airport, trains, ports and ntilities were shut, even though "If the authorities do the same thing in Mombasa it would be very, very sifty," some of Bezeq's employees had gone back to work foisaid a western aid official. You can't ignore human lowing a court order earlier rights abuses and it would definitely hit donor sentiment."

A leading Kenyan busi-nessman said: "Let the demonstrators say what they want to say, and if there is violence, let it be their fault, not the fault of the police. What we need now is a full to allow dialogue."

Britain on Wednesday became the latest donor to spell out that aid to Kenya was now on the line, notwithstanding President Daniel arap Mol's pledge last week to amend a constitution which gave him the upper band in forthcoming

Ms Clare Short, International Development Secretary, said she was "very worried indeed" about the situation and was reviewing Britain's aid agreement with Its former colony. "We cannot tolerate that sort of behaviour and continue to contribute the level of aid donations that Britain has

historically given to Kenya."

A UK official said Britain would monitor the situation in Kenya until the elections

took place. The British threat, which follows similar warnings from Germany and the European Union, puts at stake only £30m in annual aid. But Kenya simultaneously faces possible suspension of its International Monetary Fund loan programme, a move which would do its international credibility enormous damage.

An IMF delegation wound up its visit to Nairobi this week and is now reporting back to the board, which will decide the fate of a threeyear atructural adjustment facility. Although the fund's main complaint is rampant corruption, international anger at the repressive political climate is bound to play a role in the final decision.

Ordinary Kenyans and the donor community were momentarily relieved when Mr Moi promised to redraft a range of colonial-era laws and set up a commission to carry out big constitutional reforms after the elections.

But the suspicion has now grown that Mr Moi is simply playing for time and any substantive changes will not be introduced long enough before the poils to affect the

In a fresh sign of inflexibility, the ruling Kanu party yesterday rejected involving the umbrella body that has spearheaded the constitutional reform campaign in discussions, saying the grouping of church leaders. lawyers and human rights activists had no electoral

Mr Mot has refused to meet the National Convention Executive Council, opting instead for talks with individual opposition lead-

The approach at one point threatened to split the proreform lobby apart but it trained out its differences on Tuesday and agreed ali dialogue should take place

through the NCEC.

Zimbabwe's budget spurns IMF advice

By Tony Hawkins in Harare

Zimbabwe's minister, Mr Herbert Murerwa, yesterday presented a largely standstill bndget. spurning IMF advice to raise consumption taxes and curb public spending. He also imposed a tax on pensions.

The main surprise was the substantially lower budget deficit for 1996-97 of 7.1 per cent (before grants and privatisation incoma) rather than the 10 per cent that Mr Murerwa himself had forecast only a fortnight ago. This was the result of revenue inflows which were almost 15 per cent higher than forecast a year ago at Z\$26.7bn (US\$2.35bn), while spending at Z\$32.4bn was less than 4 per cent above estimate - far lower than accelerating modestly to 5 anticipated given last year's per cent next year. He is large post-bndget civil service wage award. Revenue was 232.5bn or 10 per cent cent this year and declining higher than Mr Murerwa estimated in May.

While this will have being asked to support Zimbabwe's still-to-be-finalised Murerwa has budgeted for a still larger deficit of 8.9 per cent of GDP in the 18-month period to December 1998 (the are unlikely to be happy fiscal year is being aligned with the calendar year), will be seen as a retrograde step.

The most plausible interpretation is that a mini-bodget - or new taxes - will be

tions with the IMF. The only finance significant tax changea announced were a 2.5 per cent reduction in the rate of corporate tax to 35 per cent but this will only take effect in January 1999, and the decision to tax savings fur-

15 per cent tax on the profits of pension funds and 15 per cent tax on interest paid on

government treasury bills. Government spending (annualised) will increase 31.5 per cent in 1997-98 (38 per cent of GDP), while revenue increases 27 per cent.

Mr Murerwa predicted a slowdown in economic growth to around 4.5 per cent this year from his estimate of 8 per cent in 1996. optimistic about inflation, expecting it to exceed 21 per to 12 per cent by the end of

The IMF had advised Mr pleased donors who are Murerwa to raise taxes on petroi and diesel and to increase duties on tobacco second economic reform pro- and alcohol, but the minister gramme, the fact that Mr said such tax increases would have an adverse effect on sales and inflation.

The IMF and World Bank with a budget in which interest costs account for 22 per cent of total spending and the wage bill 39 per cent, leaving very little for capital and other essential public



Defector's double cross turns tide on Taliban

The advance of commander Ahmed Shah Masoud's soldiers to within rocket range of Kabul, the Afghan capital, has set diplomats racing back and forth across central Asia this week as momentum in the Afghan conflict shifts decisively, if momentarily, to the anti-Taliban forces of the north. Yesterday, central Asian

leaders from Kazakhstan,

Uzbekistan, and Kyrgyzstan met in the Kyrgyz resort of Cholpon Ata to discuss the new situation, Six weeks ago, the regional powers had huddled to discuss an imminent victory of the Taliban, who in late May took over the entire north of Afghanistan aided by a key defection of General Abdul Malik. Mr Abdul Malik, however, then redefected and massacred 500 Taliban fighters in

routing the Taliban from the

This week, anti-Tallban forces commanded hy Ahmed Shah Masoud, who many observers believe to be aided by Russia and Iran, took the villages of Karabag and Istalif just to the north of Kabul, which has been held since last September by the Taliban. Pakistan has officially

> ers to be actively supporting the movement, explaining its recent diplomatic interest. Meanwhile, Russia and Iran continue to recognise the government of Burnhuddin Rabbani, the former president of Afghanistan who heads the Jamiat-1-Islami along with Mr Masoud, opposing the Taliban. The

be Russia. Experts agree that Rus-

sia's aim in Afghanistan is two-fold, to protect the central Asian states of the CIS from the Taliban, and to preserve central Asia's dependence on Russia by discouraging southern transportation routes for central Asian exports, primarily oil and gas. US company Unocal and Saudi company Deita recognised the Taliban, and are negotiating for the right is believed by many observto build oil and gas pipelines

> Afghanistan, Earlier this week, US deputy secretary of state Strobe Talbott affirmed the strategic interest of the US in the Caspian Sea region in a speech in Washington, emphasising the US commitment to avoid a new "Great Game" between Russia and the west in central Asia and

> from Turkmenistan to Pakis-

tan which would cross

Jamiat is supplied from an airbase in Kuiyah, Tajiki-

NEWS: WORLD TRADE

WTO urged to act on competition rules

Sir Leon Brittan, the on competition issues, in the tory approval of the planned Boeing-McDonnell Douglas merger which almost triggered a trade war.

I have long believed that the Boeing case, similar

tion between national comsioner, yesterday called on Sir Leon. "Otherwise there competition authorities seek wake of the row over regula- to deal with the same case, Boeing made substantial applying different rules."

rules and smoother co-opera- national agreement on the European trade commis- petition jurisdictions," said rules was in place. the World Trade Organisa- are bound to be more and to blows over the merger tion to examine co-operation more clashes when powerful after the Commission threat-

been narrowly avoided in deal with no conditions.

application of compatition The EU and the US came

ened to block the deal unless changes to it. By contrast, The commissioner said the US Federal Trade Comthat although a crisis had mission nodded through the The Commission's tough

we need an international problems would continue to stance angered politicians in point it would have been far

sels of defending the interests of Airbus Industrie, the European consortium that competes against Boeing.

After a last-minute concession by Boeing, the Commisslon granted regulatory approval on Wednesday. But Boeing said it would have preferred a joint approach by the two regulatory authori-

"From a company stand-

Pranch-bullt Daya Bay

Financing offers covered

100 per cent of the cost of

equipment with repayments

over 21 years. He sald

France had provided very

good terms to support the

bid by the French-led consor-

Corporation plans to

announce the successful bld-

ders by August, and expects

detailed commercial negotia-

tions will be completed by

the end of the year, allowing

the project to move forward

Mr Li indicated China

the world's biggest engineer-

pler," he said. "But it would

Mr Li discounted "political

interference" in the final

selection. "Our number ona

than four units a year."

on schedule.

ing companies.

The Three Gorges Project

nuclear power station.

By Emma Tucker in Brussels agreement on competition arise until an effective inter- the US, who accused Brus- preferable if whatever reme- was less enthusiastic than dies were sought, were the EU. sought jointly," said Mr "In the Richard Albrecht, the execu-case, the "In the light of the Boeing tive vice president of Boeine. Sir Leon, with Mr Karel

case, this WTO activity needs to be given high-level attention," said Sir Leon. We must explore all the implications of competition policy for the world trading system, so that WTO mem bers can take a fully considered decision on how best to deal with these implications in the next major round of

Contest hots up for huge Yangtze power contracts

the Yangtze a sign counts down the 113 days to go until the river is diverted a milestone in the construction of the world's biggest hydroelectric scheme. In Baijing 1,000km to the north officials are close to another milestone: the among six international congenerators for the first stage of the \$25bn project - the world's largest, and most controversial, civil engineering project.

Wa are very close to making decisions. This is the last round of technical negotiations." said Mr Li Yongan, deputy general manager of the Three Gorges Project Corporation.

China had planned to announce the successful bidders by June, bot bid evaluation has proved more complicated than expected.

Mr Li is coy about the likely anccessful tenderers. but he indicated that higher for the world's supplialthough a Russian-led ers of heavy duty power gengroup was striving to stay in eration equipment. Conthe race, frontrunners were tha Europeans, Japanese and North Americans.

These consortia include GEC-Alsthom and Neyrpic of

A t the vast Three Six consortia vie for \$2bn turbine and generator sales ■ Three Gorges winners to

be announced next month

by Mitsubishi Heavy Induschoice of biddars from Germany and General Electric of Canada; and ABB sortia to supply turbines and Power Gen of Switzerland and Kvaerner of Norway.

But so intense is the competition that tenderers hava continued to improve their bids as the selection process reaches its climax. In the past few days Mr Boris Nemtsov, Russia's first deputy prime minister, relayed a fresh offer of lower prices and more generous financing to support the hid by Energomachexport.

A sixth consortium, involving Impsa of Argentina and Turboatom of the Ukraine appears to have fallen by the wayside.

The stakes could hardly be tracts for 14 700MW power units, including turbines and generators, will be worth about \$2bn, but perhaps just

France; a Japanese group led for successful bidders. As Mr Paul Chan, senior tries. Voith and Siemens of vice president of ABB China. says: "Success will provide a worldwide entry ticket for the next two decades to large-scale hydropower pro-

> On completion in 2009 the Three Gorges dam will produce 84.7bn kWh of electricity, one ninth of the national total. China, which regards the project as a symbol of its modernisation, shrugs off criticism from environmental and human rights groups, who oppose the resettlement of about ona million people whose homes

will be inundated. Mr Li said five criteria were being used to assess bidders: these were technology, international reputation, price, technical trans-

fer, and financing.
The consortie had offered exceptionally competitive financing with export credit terms which exceeded those for other large engineering **Generating competition**

Van Miert, the competition

commissioner, has proposed

a bineprint for competition

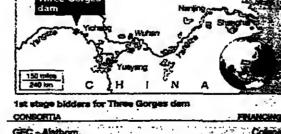
co-operation to the Council

of Ministers which was fully

endorsed by the member

states. This led to the setting

up of a working group in the WTO, about which the US



GEC - Alathom, Neyrpic of France Mitsubishi Heavy Industries, Export-Import Voith and Siemens of Germany EDC of Canada General Electric of Canada LMZ (Energomechistport of Russia, Suizer of Seffantend) - Swine DOMESTREEN ABB Power Gen of ECGD of UK **Kyperner of Norway** outce: Tive Garbai Corresission

would select two or possibly three consortia to supply the bines and generators," he (\$12.3bn), from the central 14 power units on the said. "We have five criteria budget, with the balance grounds that such a large and not a single political criengineering task would be terion among them." beyond the capacity of even

He said China had been very frank in its discussions with Russia, which has most From our point of view it visibly sought to use politiwould be more desirable to cal leverage to support its have just one consortium bid. He described the Rusbecause it would be aim- sian price as "relatively high", adding that its equipbe impossible for any one ment "technologically apeakcompany to supply more ing is not the most advanced". Mr Li said the project,

which began in 1994, was

"on budget" and "on sched-

being raised through commercial hank loans, issue of corporate bonds and a stock market listing: Three Gorges dam was listed on the

Plans to raise funds on international capital markets have been set aside for the time being because adequate sources of financing are available domestically, but preparations have been made for a listing in Hong Kong when the "time is

Shanghai bourse this month,

Tony Walker industry.

China in new offers

By Frances Williams

application to join the World Trade Organisation appears to have mada headway in intensive bilateral talks with trading partners in Geneva this week.

However, there is still no sign of the hoped-for comprehensive offer by Beijing to open China's market to industrial and farm goods from abroad. This is expected to be a focus of the planned antumn summit between US President Bill Clinton and Chinese Presi-

dent Jiang Zemin.

Beijing was expected to bring forward the first nstalment of this offer by the end of July, abead of the Angust 1 meeting of the WTO's working party drafting China's membership terms. China's most recent tariff offer was tabled last December when the Beijing government undertook to cut tariffs after WTO entry to an average of 15 per cent from the current 23 per

In bilateral talks this week and next before the August 1 meeting, China's trading partners are pushing for further hig reductions in tariff and non-tariff obstacles to industrial and farm trade as the price for Chinese WTO entry next year. China is also being pressed to allow the entry of more foreign banks, insurance companies and other service suppliers. Trade officials said yester-

day that Beijing had already submitted revised offers on a number of rules-based issues including a reduction in the scope of state trading companies, measures concerning statutory inspection of imports and a phase-out of certain state subsidies to

Andean Pact in talks with **Caricom**

By Raymond Colitt in Caracas

The Andean Pact and the Caribbean Community (Caricom), today begin negotiations towards a free trade agreement.

"The first technical meeting between the two groups takes place in the context of the 1995 Miami Summit and our efforts to reach a hemispheric free trade area by the year 2005," said Mr Freddy Rojas Parra, industry and commerce minister of Venezuela, a member of the Andean Pact.

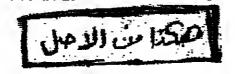
în 1998 Venezuela began reducing or liberalising its tariffs to Carlcom members bnt does not enjoy similar access to Caribbean markets. Government officials see large potential to boost the limited trade between the two blocs, while many entrepreneurs remain optimistic. Caricom's goal is to match

the Andean Pact common external tariff of between 5 and 20 per cent by 1998. Caricom has also signed a trade agreement with Colombia. According to Uruguay's

president, Mr Julio Maria Sanguinotti, Venezuela is seen by membors of the South American common morket. Mercosur, us a potential "bridge" to Caricom and Central America. Relations between Venezuela and its cksest Caricom

neighbour, Trinidad and Tobago, were overshadowed in recent months by a fisheries dispute. Several fishing vessels have been detained by Venezuela's coastguard. which says they bove infringed its maritime sovereignty. The two countries are negotiating a two-year fishing rights treaty to replace one that expired in

The Andean Pact is made up of Venezuela, Colombia, Ecuador, Bolivia and Peru.



criterion is to select the best ule." Beijing is providing

consumder under cossure from donors

Andeas

Pact i

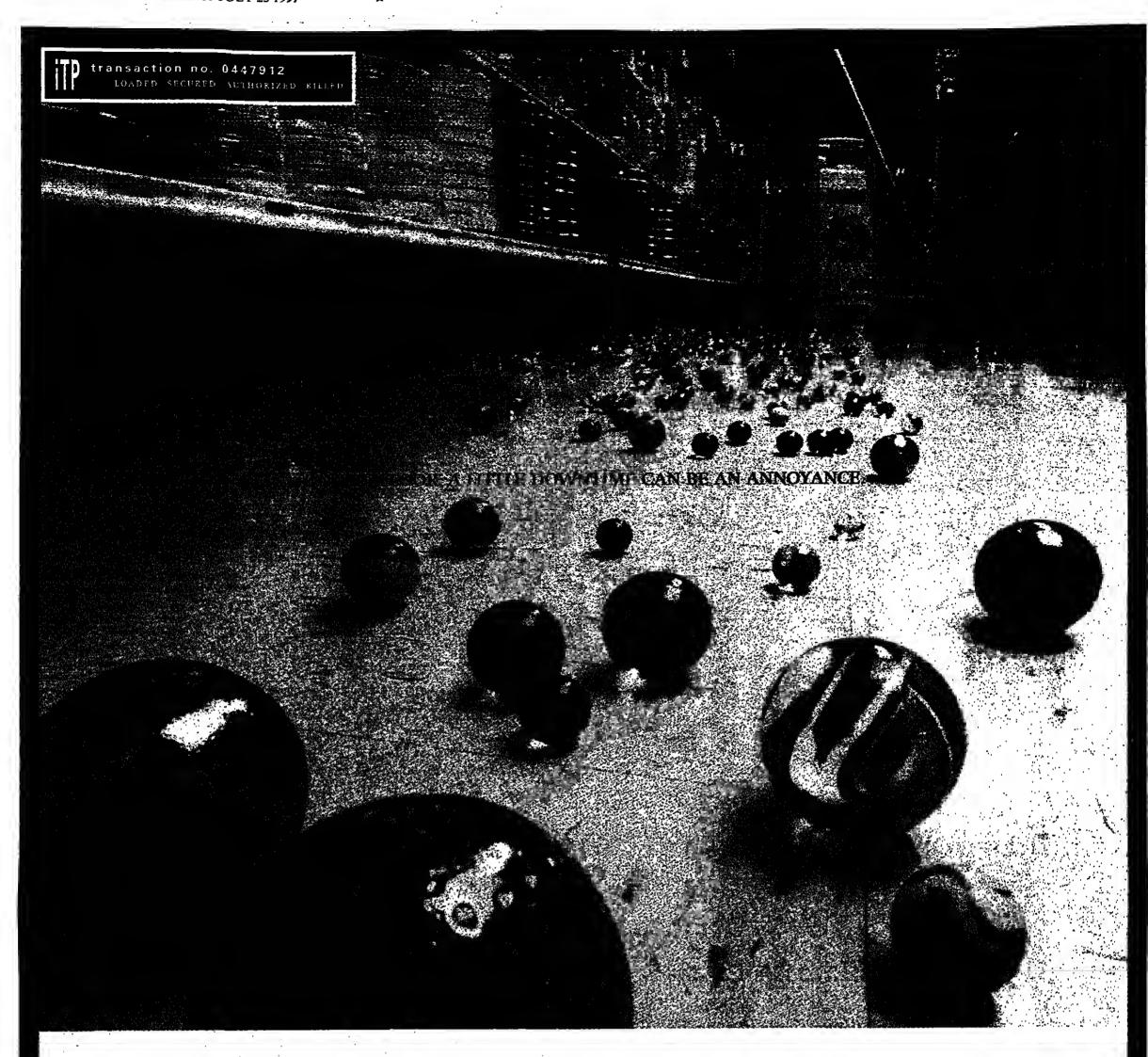
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Carice

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Korea eases overseas borrowing curbs Currencies

By John Burton in Secul

South Korea yesterday eased curbs on overseas corporate borrowing and injected new funds into the banking system to prevent a credit financial institutions grow shortage and more big bank- cautious and withdraw fundruptcies, after the near-collapse of the Kia car group.

The moves came as Moody's, the US credit rat- would abolish restrictions ing agency, indicated it may that prevent conglomerates downgrade Korea's sovereign rating as it lowered the rating outlook of four impor-

Worries exist that the abroad instead of limiting it sovereign rating of sin-banking sectors, and the ear-bankruptcy of Kia, to those with an interna- gle-A1, the fifth-highest substantial rise in near-bankruptcy of Kia. Korea's eighth-biggest conglomerate, may trigger a chain of corporate collapses as heavily exposed domestic ing to highly leveraged industrial groups.

The government said it getting high-interest foreign loans with a rate 100 basis points above Libor. It would also allow all Korean compa-

or above.

The government will provide Won1.500bn (\$1.7bn) to 61 commercial and merchant banks during the next two weeks to ease any capital another Won1,500bn injected into the banking system last

Moody's said it had downgraded the outlook for the was "the result of the vulfour state-owned banks to nerability posed by the after some earlier downreflect a negative outlook it deteriorating financial condi-

tional credit rating of BBB grade in Moody's 16-stage

The banks - Korea Development Bank, the Industrial Bank of Korea, the Export-Import Bank, and the Housing & Commercial Bank ~ shortages. This follows are mainly responsible for noted. the government's nverseas horrowing requirements to finance industry.

Moody's said the action

Asia's big deals

By country 1998 (projects)

Hong Kong (36) \$19.45

Indonesia (72) \$14,1br

Theiland (31)

short-term external debt. The outlook for the coun-

try'a rating also incorporates the accelerating deterioration of North Korea and the increased likelihood of a sudden cullapse," Moody's

The international credit ratings of Korean commercial banks, much lower than the country's sovereign rat-ing could deteriorate further grades following the collapse recently issued for Korea's tien of Korea's corporate and of several big conglomerates.

On Wednesday, Standard & Poor's, the US credit rating agency, put five of the six commercial banks it follows in Korea on a Credit Watch with negative implications. They included Korea First, Korea Bxchange, Hanil, Shinhan and Korea

Long-Term Credit. The threat of a possible downgrade in Korea's sovereign rating comes as the government faces mounting public pressure to offer sub sidised loans to Kia and other troubled conglomer

weaken amid fresh turmoil

By James Kynge and Ted Bardacke in Kuala Lumpur and William Barnes In Bangkok

South-east Asian currencie fell again yesterday amid signs that the past three weeks of tumbling values has hit infrastructure projects and top companies in the region. The Singapore dollar was the main casualty yesterday, falling to a 32month low. But other regional currencies were hit,

Dr Mahathir Mohamad, Malaysia's prime minister, criticised "rogue speculators.., wanting to destroy weak countries in their crusade for open eocleties, to force us to submit to the dictatorship of international manipulators". His remarks unsettled the market.

He suggested, without elaborating, that laws might be needed to protect regional currencies. But dealers and economists warned that regulation would undermine the region's free market credentials. "I don't think capital controls would prove effective in this eltuation and could be counter-productive," said Mr Desmond Supple, head of Asian currency research at Barclays (BZW)

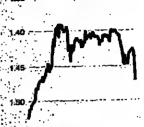
between banks in the sector in Singapore. Economists said that capi-Mr William Rathvon, head tal outflowe, which ere replacing speculation as the main cause of current currency weakness, would be little curbed by imposition of restrictions on offshore lendas a result of the currency ing, such as are in place in

The reason why corporations in Thailand, Malaysia, Indonesia and the Philippines are selling local currendes to buy US dollars is partly to hedge their currency risks and partly to repay debts. Regional brokerage SocGen-Crosby esti-Thai corporate debt comes

due in July.

Across the region, the cost of the depreciation is being. keenly felt. In Thailand, authorities yesterday threatened to rethink Hopewell currencies. But economists Holdings' involvement in the said any hopes for agree-Part of the problem has Bangkok rail project. Last d tax evasion. | week Hopewell, a Hong which has led revenues to Kong based company, said it would seek a tariff rise to make up for the damage caused by the baht devalua-

in Malaysia, talks on how much to pay ABB, the SwissAgeinst the dollar (SS per USS)



bydro-electric dam failed to reach accord. Maleysian Airlines said the rising cost of its fuel, which it buys in US dollars, would affect earn-

1994 95

Hopes for an imminent end to the turmoil appear bleak, economists said. The baht yesterday slumped to a new low of Bt32.75 to the US dollar before ending the day higher at just under Bt32, against Bt32.40 at Wednes-

day's close. Anticipating a time of tight liquidity, Bangkok Bank. Thailand's biggest lifted its minimum lending rate yesterday by 1 percent-

age point to 13.75 per cent. The Singapore dollar, which has remained relatively stable, sank to a 32month low of S\$1.4785 in the day's trade but recovered to S\$1.4770 later. Dealers said they had interpreted comments by Mr Richard Hu. finance minister, as a signal some depreciation was necessary to ensure Singapore's

export competitivenes The ringgit fell to M\$2.6540 in early trade, compared with Wednesday's M\$2.6355. It rebounded slightly after Dr Mahathir's comments but slipped again later. The Indonesian rupiah slipped to Rp2,613 after starting trade mates that up to US\$25bn in at Rp2,575 and the Philippine peso ended steady et 28.500.

Many market participants were looking to a meeting of Asian central hankers in Shanghai today for signals on the future of beleaguered ment on concerted intervention could be disappointed. banks, especially in Thailand, Malaysia and the Philippines, have lost heavily against speculators and can no longer afford a sustained defence, economists said. **Editorial Comment, Page 21:**

Currency depreciations in Thailand and elsewhere will add to difficulties in funding projects

SE Asia infrastructure finance problems loom

be renewed hostilities tariff increases with the Thai yesterday between the government to compensate for the increased cost of the hopewell Holdings, one of project due to falling curthe region's higgest conglomerates, over development of a \$3.7bn Bangkok road and rail system highlight the problems in concluding pri- kok property prices. vately financed infrastruc-

ture deals in the region. add to growing funding difficulties and could cause the recent heady rise in Asian plants, water and transport systems to slow.

recent years, generating funding for operators soch as Sir Gordon Wn's Hopewell Bangkok road and rail

The project bas consisand rising costs.

Last week, Hopewell said

rency values.

Difficulties in funding the project were caused originally by a collapse in Bang-

Much of the income from the scheme is planned to Bankers say the recent come from rents from retail currency depreciations in and commercial premises to Thailand and elsewhere will be built underneath the elevated transport system.

Mr Peter Barlow, executive vice president at construction of power Nomura Project Finance international in Hong Kong, says the currency crisis has Private sector investors coincided with a structural have led the way in funding shift in funding patterns for Aeia's infrastructure in private sector infrastructure schemes in Asia.

First, a number of southeast Asian economies such Holdings, which is now as Malaysia have reached or struggling to advance ite are close to reaching selfsufficiency in areas such as energy and hence their governments no longer have tently been dogged by delays to offer such generous terms on tariffs and support. Second, an increasing it might try to renegotiate number of banks are concen-

where the politics are difficult but the potential markets and rewards much greater.

Third, there has been a shift towards more Asian companies investing in infrastructure projects in the region. These include YTL in Malaysia and Hopewell, New World and Chung Kong in Hong Kong.

Finally, there has been a move towards greater use of hond and equity markets which provide a more stable long-term source of funding than straightforward project finance. "I would expect the recent

round of currency depreciations to encourage these trends," said Mr Barlow. Yet even without this latest hiccup, margins have become increasingly thin as competition to win concessions to operate the next generation power plants, toll

systems has become increasingly fierce. Hopewell is not the only

roads, light rail and water

China (64) India (28) in the scheme was a dismal in Islamabad not to cancel \$5.5bn power project in failure A new private sector light Sindh province negotiated rail scheme recently opened with the previous Bhutto

developer to hit problems. Some of the 11 overseas and seven local companies which recently signed power purchase accords with the stateowned Electricity Generating Anthority of Thailand (Egat), are looking to renegotiate terms following the collapse of the baht.

They include Mission Energy of the US, Tomen Corporation of Japan and Imatran Voina of Finland. Work on the \$3.15bn Bakun dam in Malaysia also has been frustrated by contract disagreements between Malaysian group Ekran, the project manager and ABB of Switzerland, the leed con-

A rights issue by Ekran to purchase a 32 per cent stake suade the new government

in Kuala Lumpur, the Malaysian capital, is struggling to generate enough income to cover deht repayments, Sponsors hlame lower than expected passenger traffic on the failure of authorities to honour commitments to discourage car use in the capital and provide sufficient feeder bus links to the rail-

In Pakistan, Consolidated Electric Power Asia (Cepa) the former independent power producing arm of Hopewell, recently taken over by Southern Energy of the US, is hoping to per-

of Asian project finance for Bank of America, thinks growth in Asian infrastructure development is likely to slow rather than reverse

Project finance lending

margins had also narrowed

considerably as competition

had increased.

"There is still e tremendous need for infrastructure in what will remain a very dynamic region," he said.

Andrew Taylor

Pakistan and IMF

By Farhan Bokhar in Islamabad

International Monetary Fund yesterday announced they were close to a loan the country regain standing with foreign lenders.

The \$1.6bn loan, to be disbursed during the next three vears under e combination of ESAF (Extended Structural Adjustment Facility) and EFF (Extended Finance

formally approved by the fund's executive hoard. A visiting IMF official

the strongly endorsed Pakistan's recent economic reforms, suggesting the final approval mey become a formality. of the expected agreement sent share prices up by almost 1.8 per cent on the Karachi stock market.

Businessmen in Islamabad said an agreement would eliminate the danger of Pakistan defaulting on its official foreign exchange foreign debt repayments of

growing trade deficit and rising pressure to keep up with its debt repayments had led analysts to predict a default in the next six to 12 months.

would be reluctant to belp Pakistan meet its loan repayments. The financial year that ended last month saw the annual trade deficit rise to its highest ever of \$3.37bn; reserves at just over \$1hn

ED&F MAN DIRECT

Mr Paul Chabrier, director of the IMF's Middle Eastern department, said at the end of his visit; "Apart from bank independent. minor details. we have Bankers said that without agreed on this programme sures announced in the past and will bring it back to Washington" for the board's approval. Pakistani finance

ministry officials said they expected formal epproval by September. Mr Chabrler described Pakistan's recent economic reforms as evidence of "a

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Contact: James Allan

FREEMANS

24 HRS

recent months, Pakistan's three to four weeks' imports. the economy. The fund was ing the past decade, Pakisimpressed by broad trade liberalisation, tax reforms and moves to make the central He was referring to mea-

per cent cut in the top income tax rates to a 5-20 per cent range, down from 10-35 per cent.

But yesterday's announcethat a new IMF programme

tan has entered into six IMF programmes, but each was aborted mid-term when the country failed to meet its key conditions.

een wid import tariff and a drop in trail behind collection targets, with the budget deficit staying above estimates.

Mr Sartaj Aziz, the finance minister, said that in view of meet still left lingering fears growing economic pressures "Pakistan now has no choice

Swedish engineering com-pany, to hulld Asia's biggest Currencies, Page 31 may collapse mid-term. Dur- but to reform. Vietnam faces the prospect of power crunch next year

Vietnam power: boom or blackout?

finished counting votes in an election but will soon he counting the cost of the crippling political inertia that preceded the poll.

With decision-making virtually frozen for the past 18 months as a leadership struggle raged in the Communist party, the timetable has slipped on a series of crucial power projects.

That, experts and officials say, raises the spectre of e wer crunch next year which could bort local industry, scare foreign investors and jeopardise economic growth. "It's not good news and I think it could be quite serious," said one foreign energy company executive. "If the projects bad gone ahead as scheduled, there wouldn't be a problem. A senior official at the

industry ministry acknowledged the problem but said it would be short-lived: "We will have a short period of shortage heceuse some power stations will [only] be completed in 1999. We are trying to find solutions." When foreign investors

flocked to Vietnam e decade ago, the government realised its crumbling Soviet-built power systems would soon and tariff arrangements be overwhelmed. With factories mushrooming across Vietnam's sonthern industrial heartland, electricity sales have grown faster than expected: hy 20 per cent a year since 1993, the World Bank says. The solution: four power

stations at Phn My, southeast of Ho Chi Minh City. Once ready, they will add 2,400MW to present nationwide capacity of 4,000MW, helping fuel an amerging "growth triangle" south-east of the former Saigon, Each will use gas piped from a discovery made hy British Nobody is co-ordinating the

Electricity, supply and demand (MW)

1995 2000 05 10

Nam Con Son Basin, 400km off the south coast. Ensuring the gas is available by 1999 is critical to the success of Phn My, and thus to averting a power shortage. But government talks with BP/Statoil on pricing

have gone shawly. Mr Barry Bidston of BP in Ho Chi Minh City was confident deadlines could be met, but conceded it was "quite an ambitious time scale" for this project". Political uncertainty over the leadership hureaucratic incompetence is also a factor.

Hanoi's Soviet-trained bureaucrais are more qualifled to handle socialist production targets than analyse commercial rates of return.

Petroleum, Norway's Statoil

and India's Oil and Natural Gas Commission (ONGC) in

associated with a \$1.5bn scheme to exploit the gas

six ministries involved, which rarely chare informa-

"If the gas is not brought onshore on time, you have a major crisis in this country,' warned one foreign energy adviser, "There just isn't the competence within the government to manage this sort of project in a short time."

Critics point to two issues linked to Hangi's approach to the gas project that do not angur well for nther, privately funded power projects. One is Hanoi's determination to squeeze tha best possible pricing from its foreign partners. That may be a healthy husiness instinct, but has blinded bureaucrats issue is partly to hlame. But to the need to get gas onshore fast.

They'll argue for months over a few cents difference. There's no concept of 'cost of time in the entire system. Socialist governments have never really thought of time

Another issue is that not everyone in Hanoi seems convinced of the need for private finance to meet Viet-

nam's future power needs. buge even without the Phu The World Bank estimates Vletnam needs \$7.4bn invested in power over the next five years, and that most of that will have to be negotiated with private investors on a build-operate-

transfer (BOT) basis. Some suspect hureaucrats are holding out for foreign multilateral funding, reducing the need to make the kind of politically tough concessions normally required under BOT. But the foreign adviser said: "The government simply doesn't have the money, and the donors

won't provide it." Jittery foreign investors are already opting out of the national grid and crumbling transmission systems by building their factories in industrial zones with their

own power plants. Others are taking no chances. Indochina Building Supplies, a joint venture making tiles near Ho Chi Minh City, has installed an in-house generator. So has the American Standard com-

pany across the road. in a sign of official nervousness, the Saigon power company recently sent inspectors round the city's higgest hotels to see how many have their own back-up generators.

Mr Nixon Chung, manager of the New World Saigon hotel, is steeling himself for the opening of a clutch of new hotels and office blocks. "Six months down the road, when they'ra in operation -I'm not feeling that comfortable." be says.

Jeremy Grant





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Nina Golovyatenko in Moscow Tel: +095 243 1125 Fax: +095 243 0077 or your usual Financial Times representative

FT Surveys



States age

Prequalification of Firms for Lahore City Solid Waste Collection & Disposal

CONTRACTS & TENDERS

The Metropolitan Corporation of Lahore (MCL)

invites reputed and experienced Firms

TO SCAVENGE, COLLECT AND DISPOSE OFF OVER 3000 TONS OF SOLID WASTE

Generated daily by 6 million inhabitants of Lahore, the second largest city of Pakistan and the capital of Punjab. The MCL Intends to enter into contract with a reputed firm for the purpose. The Solid Waste is of municipal nature. It comprises of various categories which can generate revenues locally.

At least 500-1000 Tons of above-said Solid Waste is estimated to produce manure etc. for the rural surroundings of Lahore.

Prequalified firms will be requested to forward their Technical and Financial proposals including financial investments if desired.

Covernment Support is

The plant which may produce gases, energy and manure etc. will be given preference. Interested International/Local Firms engaged in similar Projects/Works or having similar experience are requested to forward their credentials etc. to the undersigned latest by 10th August, 1997

ADMINISTRATOR

Lahore Metropolitan Corporation Jinnah Hall, Shahrah-i- Quaid-e-Azam Lahore,

Pakistan

Tel No.92-42-7325494 / 7353159 Fax. No.7237118



LEGAL NOTICES

IN THE ENGIN COURT OF JUSTICE CRANCERT DIVISION COMPANIES COURT NO 003455 OF 1997 IN THE MATTER OF NETWORK MANAGERS (UK) LIMITED

AND IN THE MATTER OF THE COMPANIES ACT 1985 NOTICE IS HEREPA GUICH, that , Perhaps was on lith lady 1991 presented to Her Augustu's High Court of juston for the confirmation of the reduction of the share capital by 1950,000 from £1 000,000 to £50,000 and Constitution of the Share Premium Account of the above.

mantel Computery
AND NOTICE. S. FLRTHER GAVEN than the ratel Personn
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PUBLIC NOTICES

SECTION 8
WATER INDUSTRY ACT 1991
ENVIRO-LOGIC LIMITED ENVIRO_LOGIC LIMITED

NOTICE IS HEREBY GIVEN that on 16.07.97 Enviro_Logic Lid of 42-46 Weymouth Steets. Loadon WQN 3LQ applied to the Director General of Water Services for an appointment at a siter and severage undertaker to replace Southern Water Services Lid in respect of the area at Soothampton Lid with the present occupied by Southampton University Hospitals NIS Trust. The application is make in the cursamagnees described by Section 744(bb).

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BUSINESSES FOR SALE

PUBLIC NOTICES

NOTICE OF MODIFICATIONS TO THE LICENCE OF BRITISH TELECOMMUNICATIONS PLC UNDER THE TELECOMMUNICATIONS ACT 1984.

The Director General of Telecommunications (the 'Director'), in accordance with section 12(2) of the Telecommunications Act. 1994 [the 'Act'), hereby gives notice that he proposes to make modifications to the locence granted to British Telecommunications pic [BT') on 22 June 1984 (the 'Licence').

2. Condition 13 of the Licence provides for agreements for the connection of systems providing connection services. Condition 16A provides for the publication of information relating to Condition 13 agreements. Condition 16B requires BT to refer for determination by the Director the charges for Standard Services. Condition 20B provides for the production of audited financial information. Condition 46 concerns the provision of Private Circuits.

3. The principal modifications which the Director proposes to make to the above Conditions and their effect are the introduction of new med regulating BT's 'wholesale' charges to other network operators by (a) modifying Condition 13 to remove the power of determination by the Director of charges or any other terms of interconnection agreements, and changing the cost base of interconnection charges from historic fully allocated costs to forward looking long run incremental costs (plus mark up for common costs), and the imposition of obligations on BT to agree interconnection on terms and conditions (including charges) which are non-discriminatory and reasonable:

BT must publish notice of any change to a change with information on components of services and routing factors.

Private circuit services will be removed from the ambit of Condition 13 and Condition 46 will be deleted, so these services will be required to be provided under Condition 1.

Once the licences of operators enoded to interconnection under Condition 13 have been modified to bring them into line with these modifications, the Director will be required to consider any issues concerning the provision of services by an operator to BT with reference to the provisions of the operator's licence.

When charge controls do not apply, and the Director considers a charge for a service unlikely to be competitive before 30 September 2001 to be unreasonable, he may impose a charge cap.

(b) Implementing a new framework of charge controls to apply from 1 October 1997 to 30 September 2001 and gwing 8T fleobility to set its own interconnection charges depending on the competitiveness of the interconnection service concerned.

For Competitive Services ET will be free to set charges (subject to the generally applicable provisions of its licence and general competition law), new services will be deemed competitive unless the Director determines them otherwise.

• Far Prospectively Competitive Services (those which are expected to become competitive during the period of the controls) and Public Emergency Services saleguard caps of RPH-0% will apply each year to the interim charge for 1997/8 for each service so that charges may not rise in real terms. This will essentially be a back-stop provision - as services become competitive, charges will be driven down below the saleguard level.

 For Bosteneck and Non-Compesitive Services: charge caps will be increduced on 3 separate baskets of interconnection Services to ensure that charges reflect efficiencies BT could be expected to achieve in a compesitive market so as to reduce to network costs. The weighted average of the starting charge [charges to be agreed between BT and the Director before the modifications cranges to be agreed between 81 and the Director before the modifications come into effect) for services in the baskers will be allowed to increase by no more than RPLX each year if the change in RPI is greater than X, or must bill by at least X-RPI if the change in RPI is smaller than X. The value of X proposed for all three baskers is 6%.

from the costs of the service.

(d) retaining requirements in Condinion 168 (deleted) on 87 to offer services and charges which are not unduly discriminatory and to publish a Standard List identifying litter old Standard Service charges and details of components of services and routing factors and to determine that a service

je) absorbing Condition 16A (which requires the publimerconnection agreements) riso Condition 13.

[f] modifying Condition 208 to reflect the end of determinations of interconnection charges and the charge to the cost basis for interconnect services. Provisions which require BT to maintain current cost accounting records on the same basis as those prepared on an historic cost basis are inserted and BT will be required to produce statements of long run.

• BT will be required to publish any comments made by the Director on

- BT's obligation to produce historic cost statements will end with the

 BT's obligation to produce a financial year 1997/8. Final charges for 1997/8 will be based on the Interim Financial Sc

The Director also proposes to make a number of minor and consequential modifications for the purposes of the modifications menuoned above.

5. The Director proposes to make the modifications because they will provide a framework which is more appropriate for a maturing and increasingly competitive market better reflecting the basis on which commercial businesses in competitive markets make investment decisions the proposes to make the modifications referred to in paragraph 3(f) above to improve the examination and investigation by the Director of whether charges offered are properly and transparently derived from costs.

Further explanation of the reasons for the proposed modifications are so out in OFTEL's consultative documents 'Network Charges from 1997' (December 1996 and May 1997), and to statement, 'Network Charges from

7. The Director is required by section 12(2) of the Act to consider any representations or objections to the proposed modifications which are duly made and not withdrawn. Following such consideration, the Director proposes to make the modifications forthwith subject to BT's consent to them. proposes to make the modifications forthwith subject to BT's consent to the 8. Representations or objections to the proposed modifications may be made to the Director by 22 August 1997 and should be addressed to Chris Taylor at OFTEL, 50 Ludgite Hill, London EC4M 7] [0171 634 8850) from whom a copy of the proposed modifications may be obtained on or after 25 July. Any confidencial material should be clearly marked as such and separate out into a confidential annex. All representations or objections received by OFTEL, with the exception of material marked confidential, will be made available for inspection in OFTEL's library. Short comments can also be e-marked to OFTEL at netcomp.oftel@gmer.gov.uk.

Following 22 August, there will be a 2 week period to 5 September during with interested parties are invited to comment on the representations and

BRAZILIAN NAVAL COMMISSION IN EUROPE - BNCE

NOTICE OF PUBLIC TENDER NR. 065/97

Notice is hereby given that the BNCE with offices at: 170 Upper Richmond Road, London SW15 2SH, is accepting tenders for the supply of One Automatic System for Tube Bending with High Performance CNC Tube and Pipe Bender and Measure Tube Data Centre. Details of this Public Tender are available, on request, at the above address or contact:

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For turther information, please contact Marie Barkas or Joanne Pascod of Coopers & Lybrand, Hadrian House, Higham Place, wcostle upon Tyna NE1 8BP. Tel: 0191 261 2121. Fax: 0191 269 3327.

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PROPOSED MODIFICATIONS OF THE LICENCE OF BRITISH TELECOMMUNICATIONS (BT)

I. The Director General of Telecommunications (the "Director"), in accordance with section 12(2) of the Telecommunications Act 1984 (the "Act"), hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications ("BT") on 22 June 1984 (the "Licence"). 2. The Director proposes to make the modifications described in the Schedule below (the "Schedule") to

provide a degree of additional regulatory reassurance

that BT will continue to adhere to its licence obligations in the United Kingdom in the light of the company's progressive globalisation. Further explanation of the reasons for the proposed

odifications are set out in OFTEL's Consultation Document "Domestic Obligations In a Global Market" (March 1997) and its Statement of 24 July 1997. 3. The Director is required by section 12(2) of the

Act to consider any representations or objections which are duly made and not withdrawn. Subject to such consideration and BT's consent, the Director proposes to make the modifications forthwith. 4. The consultation procedure comprises two stages In the first stage, representations on or objections to the proposed modifications may be made to Rosemary Buck, OFTEL, 50 Ludgate Hill, London

EC4M 7] | telephone 0171 634 8822, fax 0171 634 8847) by no later than Friday, 22 August 1997. 5. Any confidential material should be clearly marked as such and separated out into a confidential annex. All representations and objections received by OFTEL, with the exception of material marked

confidential, will be made available for inspection in OFTEL's library. Comments on this document (if the) are relatively short) can also be sent to OFTEL at the following e-mail address: press,office.okel@ginec.gov.uk

6. In the second stage of consultation, interested parties are anyted to send comments to OFTB, no later than Friday, 5 September 1997 on the representations and objections received in the first stage. Copies of the proposed modifications can be obtained from Rosemary Buck at the above address.

The Schedule

It is proposed to modify the ilconce to insert a new Condition [expiring on 21 June 2004 unless the Director otherwise determines) which will require BT not to do anything which would materially detract from its ability during the remainder of the licence to comply with its licence obligations to provide

statutory obligations to provide such services to a specified standard. The Condition will require BT to submit annually a certificate as to whether, in the opinion of its board of directors, it has infringed the Condition during the ar. The Director will be empowered to require BT to obtain an auditor's report as to whether it has appropriate systems and processes for the certificat
to be given and whether these have been followed.

CONTRACTS & TENDERS

INVITATION TO EXPRESS INTEREST IN KELLER S.p.a. In Amministrazione Straordinaria

Keller S.p.a. a metallurgical and mechanical engineering company in Amministrazione Straordinaria, operating in the railway sector, has an Industrial installation in the city of Palermo - Italy, with n. 3 production facilities and a development and formation centre, located in the proximity of the railway station of S. Lorenzo Colli, also included is a warehouse for stocking the material with a covered area in the east industrial zone.

The company covers a total area of 55,000 sq.m. of which approximately 37,000 sq.m. are covered, with two facilities linked to the Italian Railways network.

The company is carrying out a production resumption plan under article 2, comma 5 of the April 1979 law n. 95 (Prodi law) approved by the Minister of Industry on December 22, 1994. Its order book corresponds to approximately 650,000 hours still to be developed. The commissioner intends to initiate the proceedings for the sale of the Industrial complex, excluding its existing debts and receivables, other than those specific operating debts and receivables, with the objective of maintaining the same employment level, and therefore:

all parties who may be interested in the acquisition should express their interest to such effect by registered letter addressed to:

Prof. Maria Martellini, Commissario della Keller S.p.a. in A.S. Presso Notaio Sergio Casali. Via Fatebenefratelli n. 4

such letter should include details of the interested party which should be a joint stock company or another collective body, highlighting the first ten partners and a copy of its latest approved

All parties who will express interest in the manner mentioned above by September 15, 1997 may count on the maximum confidentiality in regards to the existence and the contents of their communication and therefore obtain, upon signing a confidentiality agreement, an information document containing the essential data on the Company.

On completion of the information procedure, the commissioner reserves the right of starting the proceedings for the sale on terms and conditions which will be object of a public announcement. This notice does not in any way constitute:

an offer to the public within the meaning of Article 1336 of the Italian Civil Code;

a solicitation to public saving, in that the subject of the future sale will not be either directly or indirectly constituted by shares or by assets of any kind, This notice and all relationships arising therefrom are subject to Italian law and jurisdiction.

Il Commissario della Keller S.p.a. in AS Prof. Maria Martellini)

Parliament for Scotland takes shape

By John Kampfner, Chief Political Correspondent

On September 11 a referendum will ask voters who live in Scotland if they want a parliament in Edinburgh, the capital, and whether it should have tax-

varying powers. Pending approval, almost certain whatever the turnout, lagislation will go through the House of Commons. The in-built Conservative majority in the House of Lords may try to stop it, but will be reluctant to interfere too much for fear of hastening the death-knell of the

unelected upper chamber. That legislation should be completed by mid or late 1998. Elections to the new parliament are planned for the first half of 1999, with a transitional period until Jan-

High School in central Edin-hurgh, envisaged for the same purpose in the 1970s, is

clear. There will be 129 mem-bers of the Scottish parllament, to be known as MSPs sitting in one chamber. Of these, 73 will be elected as at present, in a constituency first-past-the-post system. One new constituency will be formed by separating Shetland and Orkney, the islands off the north-east coast of Scotland. The remaining 56 will be chosen - seven each from the current eight European parliamentary constituencies under an additional member variant of proportional rep-

resentation. Members of the Lords and Commons can serve simultaneously as MSPs. The parliament will be elected for a fixed term of four years, or The parliament has, as earlier if at least two-thirds

deemed outdated. But the procedures are

> The Vigil for a Scottish Parliament, in Edinburgh, set up in 1992 after a gathering of bome rule demonstrators or fail to agree the choice of first minister The first minister will be facto prime minister of appoint an executive (cabinet) of unspecified size. Salaries of MSPs and executive members will be determined

hy the senior salaries review

body and paid for out of the Scottish budget. Given the likely lack of a majority for a single party under the new Scotland, with powers to voting system, that government could form a new model for Britain of a coali-

MSPs will also elect a pres-

two deputies. Scottish law officers will be appointed by the Queen, who remains head of state. Nearly 12,000 civil servants working for the present Scottish Office. mainly in Edinburgh, will transfer functions to the parliament and will be paid by

closely with government departments in London. The joh of Scottish secretary will remain, with a small staff, to co-ordinate between Edinburgh and London.

tinue to belong to the civil service. They will liaise

930

Editorial Comment. Page 21



By John Mason, Law Courts Correspondent

The prospect of UK-based multinational companies being sued in the British courts over the actions of overseas subsidiaries in developing countries was opened yesterday by a landmark House of Lords judg-

The law lords ruled that a former employee of an African subsidiary of RTZ, the mining conglomerate, could bring a £400,000 (\$668,000) compensation action in the High Court because legal aid was unavailable in Namibia, where the subsidiary oper-

In a majority ruling, the lords decided that although Namibia was the appropriate place for the hearing, the lack of legal aid there meant that in the interests of justice it could be brought in the UK.

Mr Edward Connolly, a Scottish maintenance engineer, claims be was poisoned does not lose control of by urapium dust while workexpenditure in the run-up to ing for Rossing Uranium. He was later diagnosed as suffering from cancer of the lar-

He hegan an action against RTZ in Britain but the courts struck it out on the basis that it should be heard in Namibia.

Lord Goff said that, as a general rule, an action in the British courts would not be allowed to continue simply because financial assistance was not available in the appropriate forum. However, the position was different if it could be shown a claimant would not receive justice elsewhere.

Dissenting, Lord Hoffmann said to allow the case to proceed on the basis that legal aid was not available in Namihia meant an action launched by a rich claimant would be blocked while an action by a poor plaintiff would not. It also meant the more speculative and difficult the action, the more likely it was to be allowed to proceed in the UK with the support of public funds. "Such distinctions will do the law no credit." he said,

UK NEWS DIGEST

BT faces new licence rules

British Telecommunications will have to certify each year that it does not neglect its UK customers in its drive for global expansion, under a proposal tabled vesterday by Oftel, the telecoms industry regulator. The proposal comes at a crucial time for BT, which plans to acquire MCI Communications, the second-biggest long-distance operator in the US, for \$20bn, Those plans have come under scrutiny since MCI issued an unexpected profit warning. Yesterday, however, BT said the proposed new licence condition was "unnecessary" and emphasised that it continues to invest heavily in Britain. Aside from its Concert joint venture with MCI, BT has more than R other joint ventures deals in more than 40 countries. BT announced yesterday that its Italian venture, Albaconi, would be expanded after Eni. the Italian energy group, agreed in take a 35 per cent stake and make its national fibre optic network available.

 The Ministry of Defence will today sign a contract with consortium led by BT in manage most of its fixed telephone communication systems across the UK. The 10-year deal worth £800m (\$1,336m) will go to the INCA consor-

■ NUCLEAR INDUSTRY

Pressure for new waste strategy

Pressure on the government to come up with a new strategy for storing nuclear waste intensified yesterday when its main advisers said "fundamental questions" were raised by the scuppering of a plan to build a storage site in north-west England. The Radioactive Waste Manage ment Advisory Committee said in its annual report that the dismissal of the project this year had "wide-ranging implications" for the nuclear industry, in particular for Nirex, the body responsible for nuclear waste manage-

The £1.9bn (\$3.1bn) storage facility was earmarked for construction around 2020. It is needed for long-term stor age of nuclear waste from UK power stations and from reprocessing of spent fuel in contracts with overseas customers won by British Nuclear Fuels.

Anti-nuclear campaigners interpreted the report as rausing further questions about Nirex's future, But Nirex, set up in 1982 by the nuclear industry to manage new facilities for the disposal of nuclear waste, said people calling for its demise were "a hit sad". It had no plans for wind-

■ HELICOPTER CRASH RAF to co-operate with inquiry

The Royal Air Force said yesterday it would co-operate fully with the new House of Commons defence committee after MPs questioned the official inquiry into the 1994 Chinook helicopter crash. "If the committee make representa tions to us about the crash we shall consider what they have to say to us very carefully and we shall respond," said the RAF last night, referring to the Mull of Kintyre crash in Scotland, which killed 25 Northern Ireland Intelligence experts and four air crew.

As reported in the FT on Thursday, at a private meeting his week, the committee agreed to question the MoD's verdict that the crash of the Chinook Mark 2 resulted from "gross negligence" on the part of the two pilots - Flt Lt Jonathan Tapper and Flt Lt Richard Cook. This verdict conflicted with a fatal accident Inquiry into the crash by a Scottish law officer which was unable to reach a firm conclusion. At a meeting last week with defence ministers, ex-RAF crew pointed out "operational aspects" related to the Chinook which had not been considered, it emerged

Mr Andy Fairfield, a former Chinook pilot and long-standing colleague of Flt Lt Cook, said yesterday that the day before the crash, test pilots at RAF Bos-combe Down had suspended flight trials of the Mark 2.

"The pilots were deeply concerned about the 'unquantifiable' reliability of the FADEC," said Mr Fairfield, referring to the computer systems controlling Chinook

EDUCATION

Teachers' register to be set up

A national register of competent teachers is to be set up under the guidance of a new General Teaching Council. the government announced vesterday. The GTC, to be launched in 2000, will have a central role in raising the status of the profession, putting teachers on a par with lawyers and doctors. As such, it will be given a key role in barring incompetent teachers from the classroom. The chief education minister would reserve the final right to sack teachers but the GTC could ensure that teachers were "struck off" the register. But teachers' unions, which have long campaigned for a GTC, responded angrily to the proposals to limit union representation. claiming the government was "trying to drive a wedge between teachers and their unions". Simon Taroett

■ CITY REGULATION Plans to hold directors to account

Investment banks and other financial institutions will have to ensure that senior directors are held to account for failures in controls by stating clearly how responsibilities are divided, under new regulatory proposals. The Securities and Investments Board, responding to controversy following the collapse of the UK merchant bank Barings in February 1995, calls for firms to be able to show exactly what jobs all senior managers hold. The chief City regulator said minds would be concentrated and any internal confusion or ambiguity exposed if all firms had to demonstrate the division of responsibilities, and all individuals had to acknowledge them formally. "The purpose of this proposal is not retribution, it is to prevent things going wrong in the first place, but perhaps the possibility of retribution will concentrate the mind." said Sir Andrew Large, SIB's chairman.

Foreign companies boost engineering

Foreign-owned companies are the principle source of ideas belping competitiveness in the UK engineering sector, says a European Commission report, which criticises UK-owned companies' lack of innovation and marketing strengths.

Most UK engineering companies are preoccupied with short-term profits and lack "qualified labour and technological competence," says the report prepared for the commission by Germany's Munich-based Ifo research The report concerns the

European Union's mechani and failing to take advancal engineering industry, tage of low UK wages to which has annual sales of build world businesses.

Overseas

orders hit

by strong

British manufacturers have

reported the higgest collapse

in their export prospects for

almost 17 years, as sterling's

strength empties overseas

Manufacturers' optimism

regarding their export pros-

pects has fallen further in

the last four months than at

any time since October 1980,

according to the latest quar-

terly survey from the Con-

federation of British Indus-

try, the higgest employers'

The decline in confidence

which export orders have

been falling at their fastest

rate since 1991 - a trend

which is expected to con-

tinue. Twice as many mann-

facturera have reported

declines in export orders

over that period than have

Factory output is expected

to continue increasing, how-

ever, as domestic orders are

rising at their fastest rate for

more than two years. But

manufacturers' expectations

for demand have turned out

to be over optimistic in each

reported rises.

follows four months during Gordon Brown, the chancel-

sterling

By Robert Chote and

Wolfgang Münchau

order books.

European Commission's report criticises the domestic sector for its 'lack of innovation'

Ecu234hn (\$257bn) and employs 2.2m people.

While the UK scores especially poorly. Ifo says in the past decade all of Europe's mechanical engineering industry bas become less competitive in relation to the US and Japan, particularly in high-tech areas. UK spending on research

and development lags behind EU nations such as Germany and France, the report says, British manufacturers suffer from low quality standards

Export outlook gloomy

affairs committee, said the

dichotomy between weak

export and strong domestic

demand left the Bank of

England, the UK central

bank, facing a tough deci-

sion on monetary policy. But

he concluded that "any

interest rate rise in the

short-term would be unwel-

lor of the exchequer, should

have done more to restrain

consumer spending in his

Budget, but "now we have

got to live with the situation

The survey was carried

out between June 20 and

July 9, at which time the

pound averaged DM2.91 and

\$1.67. Since then sterling has

continued to appreciate

against the D-mark, closing

yesterday at DM3.06. Against

the dollar it remains at \$1.67.

has not yet shown up as a

fall in shipments overseas.

Mr Andrew Buxton, chair. Excluding oil and erratic also helped reduce costs.

The drop in export orders

we have got".

Mr Buxton added that Mr

UK by foreign-owned companies have belped to raise standards: "It is mainly the activities of foreign companies in the British mechanical engineering industry which prove that, under present conditions ln Britain, it is possible to produce good technical products

which can compete on the

international market." Between 1986 and 1994, Britain's sbare of world trade in mechanical engineering products dropped from 7.2 per cent to 5.9 per cent to 21.2 per cent. cent. Germany suffered a

three months to May were

2.7 per cent up on the previ-

ous three months, the Office

for National Statistics

The UK's trade gap with

the rest of the world

improved from £989m

(\$1,651m) in April to £508m

in May, to the surprise of City economists. The under-

lying deficit, which excludes

oil and arratic items.

declined from £1.47hn to

strong exchange rate has

reported yesterday.

almost six years.

Large investments in the large fall from 25.8 per cent to 20.2 per cent, while the decline for France was from 6.3 per cent to 5.6 per cent. Over the same period Italy increased share from 9.7 per cent to 10 per cent.

Excluding exports to each other, the overall share of EU countries in world trade in mechanical engineering fell from 47 per cent to 40.3 per cent in the eight-year period, Japan increased its share from 22.5 per cent to 23.6 per cent, while the US share went up from 19.2 per

els in selected technologies. in particular electronics. which are relevant to development of new products, the study says. Monitoring the evolution in the competitiveness of the EU

mechonical engineering industry, Ifo Institute, Poschingerstrosse 5, D-81679

Ecu45,300, Ecu46,400 and

Ecu41,600. Behind the rela-

tive success of Japan and the

US are high investment lev-

Value added per employee

Embassies may fall victim to spending review

By Robert Chote and Nicholas Timmins

The sale of embassies overseas, a bypothecated health tax, a new bousing benefit which would cover bomeowners as well as tenants and widespread disposal of public sector assets will all be examined in the government's comprehensive spending review, departments made clear yes-

At the same time, four cross-departmental reviews will seek a new local government finance system and examine spending on criminal justice, rural policy and Each department has

£953m, the lowest level in promised to reasaess its But in previous periods of currency appreciation, the impact of declining competitiveness on exports and the trade deficit has only appeared after a long lag. Prices are now a greater constraint on export orders than at any time since 1981, the survey found. Export prices hava fallen for the fifth successive quarter and at a rate unmatched since lic spending". 1973, although sterling's

basic objectives, look at the scope for asset sales and investigate opportunities for further partnerships with the private sector, including contracting services out and transferring municipal anthority bouses to local housing companies. Departments are also being encouraged to look at ways of achieving objectives "hy instruments other than pub-

The reviews, whose

in next year's spending round, are intended to ensure that the government the next election. Mr Alastair Darling, the chief secre-tary to the Treasury, said they were also intended to "sbape public spending to the end of the century and beyond". While examining which assets can be disposed of, the reviews also aim to promote "opportunity and

employment, inveatment and fairness", he said. The Department of Social Security's terms of reference are notable for listing the "encouragement of financial independence" as a first objective. It is also to consider alternatives to public spending "such as other forms of collective or private provision".

Mr Frank Field, the minister for welfare reform, said that did not mean abolishing the state earnings-related pension scheme, as its retention la a manifesto commitment. But he predicted that the development of new forms of pension saving would see people move ont voluntarily by the next election so that "people will impact will start to be felt not think it is an issue".

Cultural displays mask unease over Northern Ireland talks Employment Commission, set up in the

he kerbstones are hrightly painted in patriotic red, white and blue. Many of the small terrace-houses in the once predominantly Protestant area of south Belfast, the Northern Ireland capital, are still draped with loyalist flags and bunting left over from July 12, when the defeat of the Catholic King James by Prince William of Orange is celebrated by the Protestant community. But behind this display of cultural identity is a deep unease at the way the peace process is

The arms issue, dominating Wednesday's critical vote at the multi-party talks is only part of the problem. Protestant anxiety is heightened by the perception that the government's "confidence-building measures" are all being directed towards the minority Roman Catholic community.

Protestants, who account for about 58 per cent of the population, have historically dominated politics in Northern Ireland. But elections this summer

Protestants are finding it difficult to adjust to demographic changes, writes John Murray Brown

man of the CBI's economic items, export volumes in the

saw them lose control of Belfast and other local councils. They are finding it hard to adjust.

In the 1971 census, Protestants made up 20 per cent of Londonderry's west bank population - on one side of the River Foyle, which divides the city. By 1991, the most recent census, they comprised just 5 per cent, or 2,500 people. Mr Alistair Simpson, a local community worker, estimates there are less than 100 Protestant families there

These demographic trends are

Catholics now form the a majority in four of the province's six counties; Protestants left the rural west at a rate of 2 per cent a year between 1971 and 1991, moving to what they regard as safer territory.

"We used to have several flute bands in this area. Now we couldn't raise one," says one community worker. This sense of siege is exacerbated by

the perception that employment legislation is favouring Roman Catholics. To the consternation of unionist politicians, Ms Mo Mowlam, the Northern Ireland secretary in the UK government, is committed to "combat discrimination in the workplace".

Mr Dermot Nesbitt - economics lecturer at Queens University, in Belfast, and a candidate for the pro-British Ulster Unionist party in the recent general election - concedes that Roman Catholics account for a disproportionate number of the unemployed, but he



tant migration. Mr Nesbitt dissented gesting there was still discrimination,

from the recent government-appointed it pleased neither side," he says. Standing Advisory Committee on Mr Graham Gudgin, director of the Human Rights review of fair employ- Northern Ireland Economic Research ment legislation. He was the only com-Centre, goes further and argues that mittee member with a background in Roman Catholics took a majority of the economics. "If they want to give Catho- 45,000 net jobs created over the past 25 repeated elsewhere, in Newry and attributes this is to a higher Roman lies confidence, the report should have years - a claim publicly rejected by blr wise you are simply chasing a moving other largely nationalist towns. Roman Catholic birth rate and higher Protes- said there is fair employment. By sug- Boh Cooper, chairman of the Fair target," he adds.

mid-1980s to redress the anti-Catholic hias in work practices. As the region's traditional industrial

base, with its mainly Protestant workforce has shrunk, the new informationbased industries have tended to employ women. Official statistics show Roman Catholics take a disproportionate 47 per cent of all female jobs. To many Protestants, the FEC is still known as the "Fenian" Employment Commission. Fenian is a 19th century word for irish nationalists; it is now used as a

derogatory term for Roman Catholics. While Roman Catholies account for 40 per cent of those available for work, only 38 per cent are actually in lobs. Mr Nesbitt believes that if this gap is to be closed then "less than fair" employment policies must be adopted because of the ligher birth rate in the Roman Catholic community - they account for half the school age population. "Other-

A specialist in psychological assessments for top jobs explains his views to Richard Donkin could have been more sensire chief executives

An open mind on recruitment

the most accomplished people at recruiting their top teams? The questiao is worth considering given their involvement in such procedures and their selfbelief in their decisianmaking powers.

It would be natural to conclude that people elevated to such positions are the best placed to select those they want warking alongside them. After all, they got their jabs, we can assume, because of their ability to make the right decisions.

It is this ability, however, that prompted the initial question. It was raised by Mr Tol Bedford, a veteran civil service recruiter in the UK and the former director of consulting with the now privatised Recruitment and ment Services.

Mr Bedford, who retired from the civil aervice last year, is chief psychologist at PSL, a company which specialises io psychalagical assessmeots of candidates for senior posts. Mr Bedford pioneered such work in the civil service. Psychological assessments have become routine for all top civil service appointments.

waste strateg

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His speciality is to carry out projective tests on candidates, a slightly mare time-consuming procedure than normal questiannairetype psychametric tests. These encourage people to discuss their opinians of oth-

ers. Typically be will present the candidate with twa people - say Lady Thatcher and Mr Tony Blair - and ask them to say which they regard more highly and why. This klad of approach, argues Mr Bedfard, is much more difficult to fake than a standard persanality test and can be used as a guide in subsequent interviews.

It was the mention of Lady Thatcher that led Mr Bedford to comment on decision makers. She once remarked he recalled, that she usually made up her mind about a man within 10 secoods of meeting him and rarely changed her apinian. This made her feelings of betrayal against prominent members of her cabinet, such as Lord

Howe, all the more painful Tory party leader.

Very seniar people are aften the worst people to maka selection decisiaos because the precise qualities needed to make good leaders are inimical to making good selection decisions. They make np their minds instantly, says Mr Bedford. Good selection, he suggests, oeeds the recruiter to keep an open mind and to weigh up the evidence about ability, experience and character

before making a choice. If only the former prime minister had been aware of the expertise at her finger-

Retention strategy

Much has been written in the past year or twa about the need for people in work to imprave their their employability. The theory is that job security will be less of an Issue if employees are

confident that they have the systems development compawhen she was deposed as skills and abilities to walk nies that failed to plan reten-

existing post disappear Acquiring such skills, hawever, can be expensive and time-consuming. While some of the better employers are beginning ta provide more intensive training and assistance for people seeking to pursue outside interests. the record for many companies in such areas is patchy. The Frankfurt-based Euro-

pean arm of American Management Systems, the technalagy and managemeat cansultant, believes its career development programme is proving an important retention tool at a time when poaching of top IT specialists to meet skills short-ages is becoming an issue for many information technol-

ogy companies. A recent report by the Gartner Group gave some idea of the size of the problem. It forecast that over the next two years, camputer

into another iob should their tion strategies for IT project managers, programmers and testers wauld see leaving rates quadruple. This ia because of the intensifying demand for people needed to work as the warldwide problem associated with systems

which have not been pro-

grammed to operate beyond

The European affice of AMS believes it has a development programme that will keep its best people an board. Its "technical architects" programme provides an annual training budget of \$500,000 to which 60 of its tap IT specialists have

These top 60 so-called

"architects" are given the freedam to use the training budget in any way they choose for the benefit af their personnel development. "The architects control the

development and can choose

the development methods which they think are best suited to them," says Mr Klaus Elix, AMS chief technology officer far Europe, who devised the project.

Typical expenditure might consist of participating in international conventions or buying software packages testing. The theory behind the programme, be says, is that the emplayee knows best when asses learning opportunities. Another important aspect of the programme is the way

nical specialists who may oot want to move into management. "We want people to understand that they don't have to be a manager to be successful in this company," be says.

The idea is that the pro-

it places a premium on tech-

gramme will keep specialists excited about their work and give them the freedam to explore new systems and strategies. "The role of these budget for the individual technicians on a project that

to that of a building archi-

tect on a construction proj-Preservation point A recent froot-page story in

Computer Weekly, the UK specialist paper, pointed to plans by Electroaic Data Systems, the systems outsaurciog campaay. lo involve its staff in identifying jobs that could be eliminated. The story quoted a letter to staff from Mr John Bateman, bead af the compaay's Eurape, Middle East and Africa divislan, which said: "If you knaw of a positioo which can be eliminated, a contractor replaced by an EDS employee or an apen jab that oeed not be filled, speak up. You need to be involved in slimming the

The company has since admitted that the letter

organisation because it is

yaur awn job yau are pres-

tively worded. It was not its ioteation, said EDS, to eocourage employees ta point out others wha should

be listed for redundancy. The aim was to identify wark that cauld be better organised. It was a mistake, perhaps, ta talk of jabs when the real issue was better organisation of the existing wark. The campany has stressed that many people whose work is displaced in the exercise could find them-

selves redeployed. Although the involvement of staff in redeployment may have seemed surprising itutially, given the sensitivity of the issue. Il may be preferable to the alternative where management announces cutbacks with the minimum of consulta-

Another ootable aspect of the letter is that it left little daubt that the staff employee, at EDS at least, is still regarded as more toporlant thao the temporary worker. Those who champion the advantages of temporary posts over permanent jabs should take note that, when it comes to the bottom line, the temporary jobs still tend to be the first to go.

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Closing date for applications will be Wednesday 6 August 1997.

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vacancy for this position of Deputy Resident Rep of its Kazakhstan Resident office, which is besed in Almery.

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Develop a thorough knowledge of specific sectors in the codony (the codo) oped according to the needs of the Bank).

Provide: strand other support to the Resident Resident

developed according to the support to the Resident Regionalization advantagement of the Resident Office.

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Candidates could either be a lawyer in the financial regulation unit of a City law firm, a compliance officer with three years compliance experience in securities trading and corporate finance, or a corporate financier. Experience of SFA, Stock Exchange and Take Over Panel rules is essential. Knowledge of the regulatory environments of the major overseas jurisdictions would be an advantage.

Interested applicants should write to Matthew Hubbard at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LN, quoting reference 333525. Fax 0171 405 9649. Alternatively telephone him on

0171 269 2476 for an initial

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رئيس التسويق والمبيعات _ قسم الخدمات المصرفية الإسلامية

وعلاوات ممتازة ومنافع خاصة

عميانا هو أحد أقسام الصيرفة الإسلامية المرموقة والناجحة جدا لبنك معروف في المملكة المتحدة. وتتألف قاعدة عملاته من مؤسسات الأعمال والمستثمرين من القطاع الخاص الذين تسوق لهم مجموعة واسعة من الإستثمارات الإسلامية ومنها التجارة وللرابحة في السلع الملامة وتأجير المقارات والأموال العقارية. ونظرا لتوسع نطاق أعمال القسم بشكل جوهري، فقد برزت حاجة ماسة الى تعيين موظف يتمتع بفدر عال من الاحتراف ليتولى دورا قياديا في تطوير الوظائف التسويقية والبيعية للقسم على نحو اكثر تركيزا وتخصصا.

شروط الوظيفة

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 خرورة امتلاك سجل وظيفي حافل في مجال الاستثمار التسويقي في
 أن يكون مسئولا عن توسيع قاعدة التسويق لعملاء البنك وتطوير المنتجات الإسلامية على وجه التفضيل.

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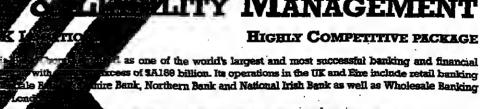
ومن شروط للتقدم الناجح أن يكون طموحا وعلى قدر كبير من التحفز والرغبة في العمل ضمن فريق يمتاز بفاعلية مستمرة. كما أن للهارات العائية في الاتصالات ضرورية جدا بالنسبة للمتقدم الى هذه الوظيفة. إذا كنت خريجا وتسعى إلى الانضمام الى فريق عمل ناجح ومستمر في الانساع، الرجاء ارسال بيان السيرة اللاتية (CV) باللغة الانجليزية الخاص بك الى Philip Wright أو Brian Jarvis بصفة خصوصية أو اتصل هاتفيا لمناقشة تفاصيل الإعلان بصورة أولية.

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MITTY MANAGEMENT



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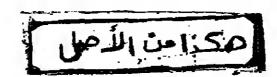
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Applications, in strict confidence, under reference EM/6418/FT should be sent or taxed to the above address will be forwarded to our client in the first instance. If there are companies to whom you do not wish your application to be sent, these should be listed in a covering letter addressed to the Security Manager, CJRA.

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If you are interested in this challenging and rewarding role, please forward your CV to Martin Symon, Associate Director at the address below. All enquiries will be treated in the strictest confidence.

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SEARCH & SELECTION

Treasury Analyst

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The constant evaluation of systems and procedures will be an on-going objective, as will the recommendation of strategies that will lead to significant productivity gains through system

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attractive package to include fully expansad car

teams and influence others, through logical and reasoned

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Please send your CV together suitant, Karen Heathfield, Heathfield Hargaraves Ltd. Grosvenor Hall, Bolnote Road. Haywanis Heath, West Sussex RHIG 4BN, Tel: 01444 416636, Fax: 01444 416002



NOMURA

Emerging Markets

The shares of our

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aim to ensure open

and comprehensive

communications about our Company

around the world.

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Continuing growth within the Emerging Markets business has created a need for several exceptional individuals to join our high-profile Equity Research Teams examining new business opportunities in Russia, Romania, Poland and the Middle East. Fluency in English and the appropriate local language is essential, with additional languages a definite advantage.

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Ms Anna Tieleman, Personnel Officer.

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will have the ability to communicate fluently in Russian, Polish and ideally one other

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■ Good knowledge and understanding of physical and derivative commodity products traded in the international energy and metals markets will

Financial services experience is a pre-requisite, specifically to include expertise in accounting and control procedures in respect of a wide range of OTC and listed derivative products. M Knowledge of US tax rules and the application

of transfer pricing policies in a financial services environment will be needed. Consultancy and project management experience gained in a financial services organisation would

Prospects for progression are excellent for the right

Applicants should forward their Curriculum Vitze in strict confidence to: Alastair Lyon, The Confidential Reply Handling Service, Ref. 1024, AiA, 5 St John's Lane, London EC1M 4BH.

Closing date: 18th August 1997. Applications will only be sent to this client, but please indicate any organisation to which your details should not be forwarded.

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nated to fill this challenging and rewarding role should have ng mix of the following experience and characteristics:

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You must be capable af pramotion to the Chief Financial Officer position, theretare, experience in financial cantral/accounting and credit is required.

You will be a University graduate preferably with a Masters degree, with na less than 12 years experience in treasury management/accounting. You will have recent senior level experience in Carparate Treasury preterably in the Middle East. A strang "hands-on" aperatar, effective communicator and a shrewd business manager, you will understand the needs of a camplex multi-faceted organization, and have plenty of commercial acumen in dealing with Middle East banks and financial institutions.

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Alghanim 2



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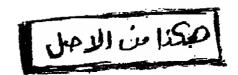
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EXECUTIVE SEARCH & SELECTION

Capital Markets - Middle East

Vice President Initially London Based

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You will work directly alongside the European Managing Director (an American) and take responsibility for helping existing management to develop a strong following in the Middle East institutional/high net worth marketplace. At the same time, you will capitalise on your ability to establish a strong rapport with investors through the media of presentations and roadshows, creating and expanding new and undeveloped markets and finding fresh approaches to raising equity. The learning curve will be steep as we seek to develop an extremely forward thinking product. After one year's training in London, there will be regular travel to the continent and heavy liaison with the US. leading ultimately to relocation to the Middle East. As our European affiliates grow, and as you demonstrate your capabilities, significant opportunities for growth in responsibilities and personal oct worth will emerge.

The strategy

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The post is based in Copenhagen, but will involve travel. The

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Denmark

Mr J Karjatainen, ERO Council Chairman

dratting skills

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Head of Office

looking for a relationship builder who has the right blend of passion, teamwork and skills to become an integral part of our drive towards establishing a significant presence in the Middle East capital markets.

How will we know you are up to the job?

Because you are going to show us an outstanding record of academic and career achievement. This will include strong and rapid progress in the financial services sector where you have a relationship management role dealing with sophisticated institutional accounts. Fluency in Arabic is critical; moreover, we will be watching for the marks of a strong communicator and team player with the ability to-rapidly grasp new concepts in an industry that is in the very early stages of a significant worldwide restructuring. You will respond to the stimulation of an intellectually challenging work environment that demands deep reserves of mental and physical energy at present we are a small office so the need for rwork is vital.

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Requirements: MBA or equivalent. At least 5 years professional experience as banker, project finance or credit expert in an international commercial/merchant bank. Comparable experience in financial function in private sector company also accepted. [2] Work experience in an international development fittance institution an advantage.

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Fa.apply, please send your detailed CV in English, quoting relivence number FT1102 to: Sarah Ball, Human Resources, Personnel Department, European Bank for Reconstruction and Development, One Exchange Square, London BCZA ZEH. Fac mimber: 41 171 338 6097. E-mail: BallSutrebrd.com. Closing there for applications: 6 August 1997.

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Your job will be in conjunction with our overseas colleagues, Shorebank of Chicago and Friulia SpA, Italy to:

- build the prospectus and business plan
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- have the project to launch by end 1997 As Chief Executive you will be a member of the Board of UCIT.

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Applications, including CV, in the first instance at the address below to Myles Kavanagh, The Acting Project Director, Ulster Community Investment Trust. Closing date for application will be Friday 29th August 1997.

INTERPOINT - International Trade Centre - 20-24 York Street, Bellast BT15 1AO -Tel: 01232 315003 Fax: 01232 315008

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Williams de Broë **Investment Management**

As part of our long term plans to expand our Private Client Investment Management division we are seeking to recruit graduate trainces with at least two years post graduate work experience.

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We are offering a comprehensive two year structured training programme and a highly competitive starting salary commens with the successful applicants qualifications and experience.

Please write enclosing your full CV to: Mr S Fraser, Williams de Broe Plc, 6 Broadgate, London EC2M 2RP

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Continental Europe Planning Manager

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- Reviewing major capital expenditure proposals
- Developing robust models to give maximum analytical focus within a pan-European environment
- Leading a small but high profile team of Business Analysts.

A qualified finance professional, you have gained an impressive record of achievement within an international consumer goods related environment. You are aged 30 to 40, target oriented and constantly striving for exceptional results. Your success to date can be attributable to high levels of commercial acumen underplaned by excellent financial and PC skills. Fluency in English and "hands on" financial experience within a mainland Europe base

An attractive package and the potential to develop an outstanding career within a genuine metitocracy complete the opportunity. interested candidates should contact Jonathan Jones at Jones Christopher enclosing yout full CV and remuneration details. Please quote JJ/FT 3030 on all correspondence.

Initial interviews will be held in London and Paris.

Jones Christopher, 4th Floor, Linen Hall, 162-168 Regent Street, London W1R 5TB. Tel: +44 (0) 71 306 32n2. Fax: +44 (0) 71 734 6280.

We are privileged to have mandates from a Top Tier Glohal Player, and require

FIXED INCOME SPECIALISTS for numerous openings.

This hank is in expansion mode and in particular we require:

- Bond Options trader 2-5 years experience
- Senior Arbitrage trader 7 years experience
- Quant minded people for propriety trading (and/or) market making on the cash bond desk as well as the derivatives desk
- Structurers support the marketers, develop strategy and trading ideas 2

On all above openings we must have MA or Ph.D level degrees in Physics. Maths, or related disciplines.

Contact us - with the assurance that you will be treated with complete confidentiality.



Suite 105,75 Cannon Street, London EC4N 5BN

Tektronix

EUROPEAN ACCOUNTING MANAGER

BUCKINGHAMSHIRE

£33 - £40k + CAR

Tektronix Inc. is a multinational corporation, with a group turnover of \$2 billion. • Managing the balance sheet, accounting for operating results, and reporting for Operational for 50 years, Tektronix is organised along three divisional lines worldwide; Measurement Business Division, Video Networking Division and Colour Printing and

Due to the centralisation of all European accounting and reporting activities into the UK Business Service Centre based in Marlow, a new position has been created to

• Ensuring financial systems are working as designed and their use is optimised. manage all general accounting and finance activities for the Germanic countries within Tektronix Europe · this includes Germany, Switzerland and Austria.

Reporting to the European Financial Controller, the role will encompass the

- Germany, Switzerland and Austria
- Providing accounting expertise to the Divisional Controllers Managing certain Pan-European processes and process improvement projects
- Co-ordination of outsourced activities (audit,tax,payrol) etc)
- This high profile position would demand the individual to have the following

- · Have a disciplined and organised approach Combine excellent communication shifts with an acceptance and appreciation of the different cultures in Europe

Have a sound working knowledge of ORACLE or other similar systems, plus Microsoft Office

- · Experience of working within a matrix organization
- Qualified accounting ACA/ACMA or equivalent in Germany, Switzerland or Austria

Interested candidates should send a current CV including salary details to rine Incas at Robert Walters Associates, 42 Thames Street, Windsor, Berks. SLA 1PR. Tel: +44 1753 831515, fax: +44 1753 678908.



48 M **Operations Controller**

ROBERT WALTERS ASSOCIATES

LONDON

US INVESTMENT BANK - EUROPEAN REGION

£ SIX FIGURE PACKAGE

Our client is one of the largest and most respected financial institutions in the world, with annual revenues exceeding \$25 billion and employing over 50,000 people globally. In Europe, The Middle East and Africa, it employs over 4,500 people in 21 cities in 16 countries. These offices offer a full range of capabilities in capital markets, investment banking and private banking world-wide.

Due to the continued expansion of the firm's activities in the region, a key role now exists, focusing on the control of the operations function which supports one of the largest capital markets trading businesses in the world.

- To lead the development of a regional operational/financial control group for a full scale multi-currency, multi-entity, multi-product capital markets trading environment.
- Quantify and report the operational and financial risks of the business to senior management.
- Design, test and successfully implement critical operational and accounting systems.
- Ensuring that the organisation is operating in compliance with both European and US regulations.
- Create proper succession plans for local management.
- THE REQUIREMENTS:
- A qualified accountant or MBA (with a concentration in finance) possessing up to 12 years brokerage experience.
- Detailed knowledge of the full realm of operational processes that are present in a full scale capital markets trading environment.
- Excellent experience of accounting and financial processes including detailed financial statement knowledge
- An understanding of front end trading and risk management systems and how they impact upon the back office systems and ultimately the books and records of the firm.
- Detailed knowledge of both European and US regulatory rules and

Successful applicants will be able to demonstrate a track record of achievement and possess the drive to implement change both quickly and effectively within one of the world's leading financial institutions.

If you would like more information on this position, please forward a detailed curriculum vitae, quoting Ref. OPC/DT3, to Morgan McKinley.at: Wellington House, 125 Strand, London WCZR OAP Tel: 0171 SS2 7222 - Fax: 0171 836 3456 - Email@moroan-moliniev.m.uk

Morgan McKinley

(A) Kenya Airways FINANCE DIRECTOR

Substantial Package

Following the successful flotation of Kenya Airways in 1996, this national airline has now completed the first phase of its transition from a small independent African airline to a partnership with KLM Royal Dutch Airlines, providing a network of services worldwide. The important strategic allignee with KLM, through its significant shareholding, is proof of a commitment to co-operation throughout all facets of the business and marks Kenya Airways' continuing transformation into a world-class airline. The airline currently operates acheduled passenger and cargo services to 24 international and 4 domestic destinations and employs over 2,300 people. The current Finance Director will shortly be returning to the UK having played a significant role in the flotation process, therefore a new Finance Director is sought to play a key role in the continuing change programme.

- The Position Report to the Chief Executive with overall
- management responsibility for the finance function. Work closely with the Chief Executive and be a key figure in the business planning process, focusing on fleet development, aircraft financing and new business ventures.
- Maintain and further develop all key financial arrangements for all co-operation/joint venture projects with KLM.
- Negotiate with various Government officials and maintain relationships with key stock-brokers and

Please send your CV with current salary details to: David Burton, K/F Selection, 252 Regent Street, London W1R 6HL, quoting ref: 80311A/04.

The Requirements

- An experienced and highly commercial finance
- rofessional with a recognised accounting valification and exposure to the airline industry. The necessary maturity, stature, diplomacy and first-class presentation skills to interact effectively with senior business, government and banking officials.
- Self-motivated, creative and analytical individual, with the confidence to take the initiative, develop new ideas and assess their impact on the organisation as a whole.
- International in orientation with a sensitivity to cultural aspects of the position. Previous oversea experience, although desirable, is not essential.



Alternatively send by fax on 0171-312 3380 or by e-mail to kis-landon@kom/erry.com Internet Home Page: http://www.kiselection.com

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

FINANCIAL PLANNING AND ANALYSIS

OPPORTUNITY IN PROMINENT PLC GROUP

c. £80-£90,000 + full range of benefits

M4 CORRIDOR

Recognised as one of the leading players to its market, our client is a substantial UK PLC which operates on a truly international basis. To ensure continued growth, and build upon its existing market-leading status, the company has embarked upon a number of strategic initiatives, reviewing a wide range of internal systems and processes on a global basis. Group Finance plays a key part to these initiatives, continually seeking to improve the service it provides to the operating principles. As a result, a challenging new position has been created for an individual to play an important but in straining a new operating strategy for the group.

The Position

- Work as part of a small high-profile Group Finance team, interfacing with and assisting the business units to maintain alignment with group strategy.
- Ensure all financial and commercial information provided to the PLC Board is objectively presented. realistic and importantly, identifies appropriate risks
- Critique and challenge the business reporting and forecasts where necessary and influence the Group reporting in a proactive manner.
- Act as a commercial information source for the PLC Directors and be a key contributor to a variety of strategic group-wide projects connected with the supply of management information.

The Requirements

- Craduate calibre, results-oriented, qualified accountant, with a well developed commercial and customer focus and clear potential for longer term
- Exposure to Head Office financial management which has been harnessed to a period spent working at operating company level.
- An objective individual who can listen, influence and persuade; develop new ideas and approaches, establish their value and gain necessary acceptances.
- Possess the personality and interpersonal skills to create impact and credibility through evident adding

Please send your CV with current salary details to: rid Surton, K/F Selection, 252 Regent Street, London WIR 6HL, quoting ref: 903258/04.



Alternatively send by fax on 0171-312 3380 or by e-mail to kis-london@kom/erry.com internet Home Page: http://www.kiselection.com

K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

Revolutionising International Tax

Streamlining - the future for international tax groups has begun

PW in London

Salary to £70,000 + benefits

The best business solution in years. Many international tax structures can now be scrapped as Streamlining transforms the way groups do business. Our international tax team is looking for the best tax managers and senior managers to deliver a winning mix of leading-edge international tax techniques. transfer pricing and change management skills.

Proven Ability. You must already have at least two years' post-qualification experience as an accountant, or have three or tour years of good basic grounding in corporate tax, gained in a UK or US international legal/accounting environment.

Relationship Building. Your strong interpersonal skills should strengthen a multi-disciplinary team working to win business in direct contact with clients. You will need to motivate other tax specialists, research assistants and support staff. Project Management. You will be required to control and co-ordinate large, multi-location teams of professionals.

You will be meeting demanding deadlines and be using state-of-

the-art IT applications for research, presentation and delivery.

in addition, we are looking for technical creativity, innovation,

flair and strong influencing and communication skills. You will be working in an environment offering all the resources. stimulation and opportunities of a truty global network. London based, but certainly ready to travel. You will be from the accountancy profession, a law firm, a tax

authority, industry or commerce, in the UK or the US. You will be looking to Join us at the level of tax manager, or senior manager with partnership prospects, and high salary fitting the very challenging nature of the job. An excellent salary, to £45,000 in the case of a manager, will be

supported by a range of employee benefits, including a flexible remuneration scheme, which allows you to influence the shape of your total benefits package to meet your personal needs. Our partner, Justin Woodhouse, is available on +44 171 939 6750 for a discreet, confidential and informal discussion. Alternatively, write to him with your CV, at

Price Waterhouse, No.1 London Bridge, London SE1 9QL. Fac +44 171 939 4377. Email: Justin_Woodhouse@Europe.notes.pw.com

Price Waterhouse



GROUP FINANCE MANAGER

Bucks/Berks

to £40,000 + Bonus + F/E Executive Car + Benefits



Bison Group is the market leader in its field, manufacturing bespoke concrete and steel structural products for the construction industry. The Group is highly dynamic growing through invention and innovation and is continually seeking to improve its products and manufacturing methods to maintain its premier status. Factories are strategically situated in the UK with one in Mainland Europe (a target growth area for the Group).

reporting to the Group Finance Director, this is the pivotal role liaising between operations and senior management.

Based in the Head Office and

Specific responsibilities will include:

- Group management reporting and financial control.
- Responsibility for the budgeting/forecasting process. Analysis of critical operating
- business issues and the provision of innovative solutions. Providing assistance and
- guidance to subsidiaries on all finance issues. · In conjunction with other Senior Managers, developing high quality IT systems (both

operational and accounting).

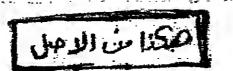
The successful candidate will be a qualified Accountant possessing financial and business experience ideally gained in a multi-site

construction/manufacturing environment. In addition you must be able to demonstrate commercial awareness and have the ability to effect . change with tact and diplomacy. Excellent systems/IT skills are a prerequisite as is a 'hands on' approach and outgoing personality. Interested candidates should

contact Neal Utting or Jeremy Downes at Harrison Willis. 15 Station Road, Reading, Berkshire RG1 1LG. Tel: 01189 391003. Fax: 01189 393331. E-mail: hwgroup@hwgroup.co.uk

http://www.hwgroup.co.uk/hwgroup HARRISON

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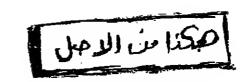
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Calderwood Han

INTERNATIONAL FINANCIAL CONTROLLER

(EXTRACTIVES INDUSTRY)

SWITZERLAND:

c. CHF 200,000 pa potential stock options substantial performance-related bonus

Our client, a Swiss based public holding company active worldwide in metals, minerals and other commodities, is one of the fastest-growing businesses of its type and enjoys a distinct competitive edge of engaging only in ventures which are demonstrably low-cost producers. Its association with the majority shareholder affords the Company considerable advantage in monitoring changing market environments and in identifying/developing new investment opportunities.

The remit involves extremes, from routine accounting activities to those of ensuring the standards of good corporate governance throughout international interests; specifically: financial and management reporting, tax and treasury management (including working capital and cash flow forecasting), budgeting, internal auditing, implementing cost accounting procedures for subsidiaries, administrative and secretarial duties, advising on best practice/procedures, enhancing information systems and ensuring strict financial disciplines are applied throughout the Group. The job entails much travelling on overseas assignments of limited duration.

Candidates, aged early to late 30's - with authority, drive, resilience and who are highly adaptable -- are expected to have a degree/professional accounting qualification and at least five years' relevant experience gained in the extractives industry, ideally base metal mining. Exposure to developing countries will be a further advantage. Fluency in English and Spanish (or at least a very good working knowledge of the latter) is essential.

Please write or, preferably, fax in complete confidence, enclosing a suitably detailed curriculum vitae to:

Graham R W Walker Calderwood Han Limited 4 Queen Anne Mews, London WIM 90F, UK Telephone (44) 171 436 4493, Fax (44) 171 636 1920



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They're for thinking on.

SENIOR FINANCE ANALYST

Here at BVHE, we're only interested in those who can think big, wide - and on their feet. A starperformer (but not a prima donua), von'll be a cool, our-going and credible character, result for an incredible challenge.

We have to say this san't your average futance job. Not only because of all the commercial exposure tou'll receive right across this demanding but fun environment. Not only because you'll be working for a company that markets such films as Pulp Fiction, Die Hard and Tox Story, But also because it's such a people oriented role. Basically you'll need to be as good with people as you are with numbers, having the confidence to influence the strongest personalities throughout the business and introduce your mon mitiatives. Closing date: 7th August 1997

You will be involved in all the financial aspects of the tetail business including producing campaign sales forer asting analysis, incurrence marketing spends and producing cost same initiatives. All to right deadlines

A recently qualified accountant you'll have already been working as a Enjaneral Analyst within an fineg environment for at least 2. years. Your computer skills will include Excel V.5. Powerpoint, Harvord Graphics and prelembly Word.

Have you got the personality and brains to be our next star attraction? Phase write with full CV to The Recruitment Department, 3 Queen Caroline Street, Hammersmith, London Wi-0PE





Operational Audit Manager

Greater London

Save and Prosper, a leading provider of retail financial services, is wholly owned by Flemings, one of the largest UK independent merchant banks. The company is not only one of the best

known in its field but it also has the highly developed resources and management skills necessary to succeed in a highly competitive market. The Operational Audit function is driven by a highly focused team of professionals who have the vigorous support of the main board. The Department has responsibility for reviewing the UK business effectiveness.

on adding value to all aspects of the operations. To meet the demands of this rapidly

changing company an experienced audit

procedures and controls and providing constructive advice to business

management. There is a strong emphasis

control specific projects making recommendations for improvement, This highly visible role is acknowledged as an excellent entry point for an outstanding candidate wishing to develop a career within the overall The ideal candidate will be a Big 6'

c. £42,500 + Car + Bens

manager is required to oversee, plan and

trained ACA with approximately 4 years PQE and previous retail banking experience, either through public practice or a similar banking environment. It is essential that applicants have strong intellectual capabilities coupled with good analytical skills and the energy and diplomacy to deal with staff at all levels.

For the successful candidate we offer a competitive basic salary together with an outstanding range of non salaried

Interested applicants should write in the strictest confidence to Robert Walker or Brian Hamill at Walker Hamill Executive Selection, forwarding a brief résumé quoting reference RW 3406. All direct applicants will be forwarded to

Financial Controller

Competitive Salary Package

West Midlands

Excellent opportunity for highest calibre Chartered Accountant looking to make a first move from the profession into a challenging and responsible management role.

- ◆ £225m turnover distribution subsidiary of market-leading international manufacturing group.
- Strong customer focus in challenging, competitive market
- Committed to people development, Considerable scope for talented individuals to influence and progress.

THE POSITION

- High visibility role. Build professional finance function to meet evolving business needs and group requirements.
- Forge excellent relationships internally at senior level and externally with customers and advisors.

 Manage, coach and motivate team, Develop commercial and financial awareness across business,

QUALIFICATIONS

- ◆ Wide-ranging business exposure, commercially astute and technically strong. Experience of managing change and leading/developing significant teams.
- Mature, confident, resilient. Exceptional communication and influencing skills. Keen to develop career on international scale. Determined to succeed.

Please send full cv, stating salary, ref B170704 to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB Fax 0121 233 4332 Tel 0121 233 4656

Aberdeen • Birmingham • Bristol • Cardiff • City • Edinburgh

Group Finance Director

Glasgow • Leeds • London • Manchester • Slough • Madrid • Paris

NB Selection

A BNB Resources plc company

NBS

c. £200,000 package Quoted Engineering Group

ISO 9002 Registered

Head of UK Internal Audit

City - c.£50,000 + bonus + bank benefits

- Our client is a global banking group with a strong international focus. Based in London, the group's UK Banking Operations offer e wide range of corporate and private banking services to its high profile clients and are a vital component of the group's worldwide network of branches and subsidiaries.
- An ambitious dedicated finance professionel is required to manage the Bank's audit team. You will be responsible for creating an annual plan for Operational, Automated Information Systems, Compliance, and Financial Audits within the UK branches of the bank, so adding value to the business end aiming to improve overall operational effectiveness.
- Candidates will be qualified accountants with internel audit experience gained at managerial level, preferably within e financial services institution or, alternatively from within

e large corporate or accountancy firm. You should have excellent IT and relationship management skills in order to have the credibility to command respect at the highest level. A knowledge of banking products and festidious attention to detail, allied to strong commercial awareness are all vital in order to succeed in this role.

Please write outlining your suitability to the position end enclosing a curriculum vitae with current remuneration details to Richard Pooley at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, fax: 0171 931 1022, (ref: RP139) or emeil: rpooley@cc.ernsty.co.uk

III ERNST & YOUNG

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International

Challenging opportunity within this UK FTSE 250 engineering group with market capitalisation in excess of £500 million. Following a recent reorganisation and internal promotions, a talented finance professional is required to assist the Chief Executive in Implementing an aggressive global strategy to strengthen the Group in its core markets. THE ROLE Focus on strategic/commercial input: working with Chief Executive and other Board members/Senior managers to deliver significant organic growth. Acting as a business partner and sounding board able 10 spot opportunities and implement change.

- Maintain tight financial management and control through an established head office and provide guidance and direction to the divisions, whilst assisting with the development of external relationships with the City, Institutions and the
- Work closely with Board colleagues in the identification and delivery of acquisitions and strategic alliances on an International scale.

THE QUALIFICATIONS

- Mature and ambitious, broadly based graduate calibre accountant, aged late 30s+; likely to be a Divisional Finance Director/Financial Controller of a significant industrial-based plc or a Group Finance Director of a smaller plc
- Resourceful and clear communicator and presenter, able to evaluate and negotiate business opportunities, think laterally and translate a manding strategy into tangible results - an allround business professional.
- Credible at board level with experience gained in multi-site, multi-country operations where significant change has been accomplished, organic growth achieved and acquisitions/disposals

Leeds 0113 230 7774 London 0171 298 3333 Manchester 0161 499 1700

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Selector Europe Spencer Stuart

Ploase reply with full details to: Selector Europe, Ref. XMH (76077Y, Cladatoon House, Radvors Class

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Product Accounting – Equity Derivatives

Global Investment Bank

£40,000 - £75,000 + Bonus

As a premier European market maker and an undisputed leader in the global financial services, our client seeks to expand and strengthen its structured product area in equities by building from their reputation and worldwide presence. This is a unique opportunity to contribute to this commitment by helping to increase its product control area to keep pace with their overall expansion. They are therefore seeking to recruit two individuals with relevant equity derivatives experience to join their growing team.

For the more senior role, the ability to direct change, manage a team, evaluate the current structure within the department and make any necessary changes, will be required. The individual will act as a point of reference with respect to the product mix as well as evaluating how new equity derivative products will be accounted for. The second role is for a Product Accountant who will

London be responsible for calculating the daily P&L,

reconciliations and product structures. He or she will contribute to the growth and development within the department and can anticipate good career progression.

Both positions will encompass providing a focal point for senior management and traders, overseeing the production of management reporting for the equity derivative business and providing specialist knowledge on the development of accounting policies, procedures, systems and products.

Should you wish to be considered for this opportunity, please send a current CV, including daytime telephone number and salary details, to the advising consultants Harvey Nash Pic, 13 Bruton Street, London W1X 7AH. (Tel: 0171 333 0033, Fax: 0171 333 0032.) Please quote reference number HNF203FT. You may also apply via http://taps.com/Harvey_Nash

HARVEY NASH



CORPORATE FINANCE MANAGER

INTERNATIONAL SERVICE SECTOR GROUP

HOME COUNTIES

UP TO \$50,000 + BONUS + CAR + BENEFITS

· A high profile opportunity within a quoted group with sizeable operations in the UK and Continental Europe. Recently undergone major change and now seeks to develop and strengthen its core business.

 New senior position providing a significant challenge for a Corporate Finance professional. Reporting to the Group Treasurer 25 part of a focused, high calibre Corporate Finance and Treasury team designed to steer the organisation through an exciting period of evolution.

 Challenges of this role include M&A and disposal projects, divisional restructuring activities, business development analysis and the management of the capital expenditure process. Other tasks could include lease restructuring and similar projects.

Picase apply in writing quoting reference 1393 with full career and salary details to:

Keith McCambridge Whitehead Selection

11 HID Street, London WIX 888 Tel: 0171 290 2043 http://www.gbnct.co.uk/Whitch

gained experience in Corporate Finance activities in either Big 6 or blue chip industries. Will have had exposure 10 transactions. International business experience would be an advantage. · Commercially motivated, proactive, analytical

• Graduate, probably an ACA/MBA who has

and confident. Able to develop and drive corporate finance solutions safely and with sensitivity for the business. Well developed relationship management skills and a team led approach to problem solving in a commercial environment.

 A rare opportunity to be fundamental in the development and implementation of finance solutions that will advance this business into the next phase of its growth and beyond. Able to contribute immediately yet have the potential to keep pace with this aspiring business.

> Whitehead SELECTION

Finance Opportunities at The Leading Edge

Thames Valley

Our client, a publicly listed company, develops, owns and operates leading edge wireless telecommunications in Europe, and in the emerging markets of Asia and Latin America. They operate in section with explusive growth potential, and have revently completed a major funding round to fuel the next phase of the company's ambitious expansion plans. As a result they are looking to recruit 2 high calibre individuals to play an integral part in shaping the future direction of the business in Western Europe, and to assist the company to an IPC of those operations in 1998 and become

Group Financial Controller (Red. 5A38/1053)

Reporting to the Chief Financial Officer

Control and consolidation of Group accounting and MIS

 Budgetary co-ordination and control, and provision of a value added management reporting service Significant involvement in mergers, acquisitions and

c. £50,000 + full range of executive benefits

Ensure that the division's finance strategy supports its broad business objectives by working closely with the

Develop and improve all aspects of financial planning, control and budgeting, including the preparation of monthly and annual management accounts.

Support the development of a new accounts structure

working relationships with other itnance staff within

Please send your CV with current salary details to: Damaris Marron, K/F Selection.

Concorde House, Inmity Park,

Manage divisional finance staff and build effective

Undertake group project work under the guidance of the Group Finance Director.

 Aged 28-40 Qualified Chartered Accountant, Preferably "Big Six" trained with a significant record of achievement to date

 Strong knowledge of GAAP and IAS · Experience in communications, media or technology an

advantage, although exceptional candidates from other industries or the profession will be considered.

Financial Planning & Analysis Manager (by 51381050)

Reporting to the Chief Financial Officer

· Lord the Group's financial analysis and businesses planning activities in Western Europe

Support the CFO in new business evaluation and financing · Product launch evaluations, pricing strategies and customer, market probability studies

Aged 28-40

· Qualified Accountant with a minimum of 5 years' prea-

qualification experience or exceptional MBA In-depth experience of Financial Analysis, Strategic Planting

 A background in service, teleconntinuications or other hi tech related industries would be advantageous, although

Both roles require communication and presentation skills of the highest level, coupled with the ability to thrive within an entrepreneurial culture. In return they office an exceptional exportantity to fully develop your career potential in an emerging organisation at the foretrout of technology, and whose prospects for value creation are excellent

For further information in the strictest confidence, please contact Graham Guess on 01753 758600. Alternatively send or fax your resume quoting the appropriate reference number to Morgan & Banks PLC. Brettenham House, Lancaster Place, London WCFE 7EN, fax no. 0174 240 1052. E-mail: info@morganbanks.co.uk

Morgan & Banks

financial accountant

The Naval Sapport c537th(0) - benchis

The aim of the Naval Support Command (NSC) is to support the Fleet in peace, crisis and war. The Chief of Fleet Support (CFS) heads up the NSC and is a Top Level Sudge: (TLB) holder within the Ministry of Defence. Employing some 16,000 people, three quarters of whom are civilian staff, the NSC is located at a number of sites throughout the United Kingdom Projec: CAPITAL

The accounting and financial planning methods for the Department are being revolutionised. Under Project CAPITAL new

Ministry of Defence

"outputs". By previding more relevant management accounting will lead to batter ways of meaguring the capabibes of the Armed Forces, and those who support them, enabling better decision making

resource accounting

commercial best practice

and fecusing on the cost of

procedures will

at all levels The Financial Accountant will join the Finance and Susiness Development (FBD) group and will assist with the effective implementation of resource accounting within the NSC. A more complete Job description will be made available on application.

QUALIFICATIONS EXPERIENCE qualified Accountants rholding representations of only of the CCAB bodies);

considerable post-qualification expending in it

large arganisation; dynamic and flexible with excellent

communications skills. well organised with some project management (1)

TERMS . three years fixed term appointments with the possibility of extension to live years and permittency.

 membership of non-contributory Principal Guil Service Pension Scheme.

 limited relocation package. For further details and an application form (to be returned by 15th August 1997), write only to Mrs L. Hunt, Accountancy Personnel, Room 24. Pinesgate East, Lower Bristol Road, Bath SA1 5AB.

Please quote Ref: AP/5/6/15, Interviews are due to be hald during September 1997. Candidates may be considered for other similar posts within the MoO.

We are an equal opportunities employer and are fully committed to equal opportunity policy. The Ministry of Delenco positiv welcomes applications from suitably qualified individuals, irrespective of ruca? engin, ser or disability

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K/F SELECTION

A DIVISION OF KORN/FERRY INTERNATIONAL

FINANCIAL LEADERSHIP FOR CORE DIVISION OF FAST GROWING PLC

FINANCIAL CONTROLLER

Our client is the market leader in its sector having grown its business dramatically through both acquisition and organic growth. Its distribution division is key to its success and, supporting its multi-site operations throughout the UK, it now needs an outstanding finance professional to provide the financial leadership that the division requires. This is an exceptional

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The Position

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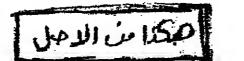
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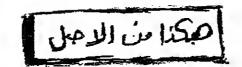
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This role would sult an individual looking to

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Phil Evans (pevans@legalo.com). Manager of Professional Services (Europe), Legato Systems Inc. (UK), The Asmec Centre, Eagle House, The Ring, Bracknell, Berkshire, England RG12 1HB. Fax: 01344 382059.

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West London

environment, where it's performance is critical to the commercial success of the business. With at least ten years relevant experience, you will be attracted by the opportunity to make your mark in a young, rapidly growing, people oriented company with a commitment to delivering excellence to its clients.

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most of their clients - the

"In an increasingly inte-

grated global marketplace

clients look to consulting

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ledge, experience and solu-

tions to help them change to

be more successful," said an

Andersen internal briefing

note. Global companies will

be fascinated to know how

Andersen's intends to rein-

The firm's decision to go

ahead with change comes at

a particularly tricky time for

the business - in spite of its

seemingly inexarable success, with growth in reve-

nues continuing at around

Andersen Consulting is

part of a family at war. It.

and its sister firm of account

tants and tax specialists at

Arthur Andersen, are linked by an umbrella organisation

called Andersen Worldwide.

Turf wars between the firms

over management consul-

tancy have thrown the fam-

ily into disarray. A final

aplit between the firms is

But, if anything, Andersen

Consulting's decision to go

for a new worldwide struc-

ture illustrates that it is vir-

tually an independent busi-

ness already. George

Shaheen, its managing part-

ner, used a video link to

Andersen Worldwide's

interim chief executive, Rob-

ert Grafton, to tell him the

global shake-up was coming

- but that was just a cour-

So how has Andersen

Worldwide tried to meet the

giobal challenge? A clearer

picture is beginning to

emerge. At the moment

Shaheen is closeted in offices

in California trying to thrash

out the details - but the

grand plan is described here

for the first time outside the

"The key question to ask,"

says the senior partner of

one of Andersen's rivals, "is

which profit and loss

account is shown to the part-

ners - the power lies where

the dollars are. Are they

shown the P&L for the coun-

tesy call.

always just off the agenda.

25 per cent a year.

need to giobalise.

vent itself.



John Kay

The price is right

Concepts of value are useful but best kept for assets where there is no market of willing buyers and sellers

"A cynic", said Oscar Wilde, knows the price of everything and the value of noth. ing." But bow does someone less cynical know what value is? And when is there would be a willing seller a difference between value

and price? I am not sure whether actuaries are cynics. They value equities by discounting the value of the expected stream of future dividends. The abolition by Gordon Brown, the UK chancellor, of the tax credit reduces that stream by one sixth. Does it really make sense to knock 17 per cent off the value of shares when their price is at an all-time high? There is a well-established, liquid market for shares. That makes it difficult to justify substituting an opinion about value for a price. If the price and the value of an asset differ, why don't you buy or sell it and go on doing so while the discrepancy persists? If actuaries really have better information about the valoe of securities than the market, why aren't they, and

their clients, ricb? There is a practical defence of actuaries. Market values are volatile. A long-term activity, such as funding pensions, should not be deflected by every market tremor. But this confuses two issues. Do not respond too quickly when market values change. But you do not achieve that hy pretending that market val-

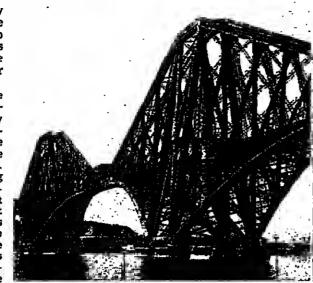
ues have not changed. Surveyors often make the same mistake. Have you heen told that a building is worth £5m on a willing seller/willing huyer basis, hut that in the current state of the property market you could not expect to realise that much for it? This is nonsense on stilts. It could aren't they, be worth £5m if there were a willing seller and a willing buyer at that price. But it would equally be worth 210m, or £1, if there were willing sellers and willing buyers at these prices. The

only price which is of any interest, and the only one which gives any guide to the value of the property, is the one at which there and a willing buyer. Like the actuaries, estate

agents have been led by sensible objectives to silly results. Properties are idiosyncratic, and it may take some tima for a suitable purchaser to come along. That distinguishes a willing buyer/willing seller valuation from a forced sale. But surveyors use the concept to average out fluctuations in the economic cycle and to make it seem that the value of their clients' portfolios are less volatile than market prices suggest. But once again, if they have better information about value than the price, why don't they use that knowledge to their own advantage? It is not just buildings

that are idiosyncratic. Most business assets have the same characteristic. There are no markets in them. trade occurs rarely if at all. and so there is no price on which to base an estimate of value. You can summon an expert to determine a value: chartered accountants, investment bankers, even brand valuation specialists. But their expertise mostly rests in knowing what answer they gave last time. If actuaries really

have better the value of securities than the market, why and their clients, rich?



Robert Harding

On what do they - could they - base a valuation? Take the extreme case of idiosyncrasy; an asset for which there is only a single huyer and a single seller. These are the facilities of a broadcaster or a train operating company that has lost its franchise; the assets of a sub-contractor whose plant is designed around the requirements of a single supplier, the use of a computer facility dedicated to a specific function. In all these cases, you

have a choice of valuation bases, Replacement cost is what it would cost you to build it if it were not there. Often you would not huild it if it were not there; the information about Forth Railway Bridge is an extraordinary feat of engineering, but no one would think of putting It up today. So you also need to think about economic value what you might expect to earn from It. Every asset has a realisable value what you would expect to get if you disposed of it to a

third party; often for scrap. None of these concepts corresponds to the price that would be fixed in a transaction for value,

although all help determine that price. Nor are any of them equal to the valuation hase we see most often: depreciated historic cost.

Which of this multiplicity is the right measure of value? It all depends on why you want to know. To know what return is needed to justify new investment in an industry, measure value at replacement cost. To know what return is needed to keep capacity in an industry, look at realisable value. To judge the performance of the company, turn to economic value and historic cost.

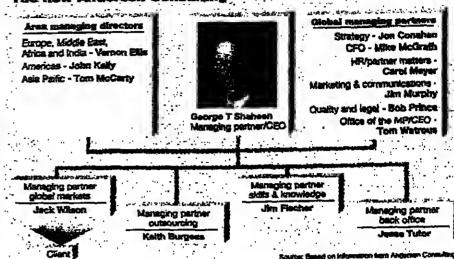
And remember two lessons when experts offer a valuation. If there is a market price, there needs to be a very good explanation of why the value is different. Usually there is not, If someone offers you a valuation without asking the purpose for which his valuation is required, his opinion is not worth listening to.

The author is a director of London Economics ond director of the School of Manogement Studies at Oxford University. This column appears fortnightly.

A reinvention on a leading manglobal scale agement and IT consultants. announced earlier this week a worldwide reorganisation, there was bound to be more than passing interest in the solutions they had chosen to

Jim Kelly reports on the new worldwide structure at Andersen Consulting

The new Andersen Consulting



giobal?

The answer to that question is that Shaheen appears to have bitten the global bullet. In the past, in spite of Andersen's justified reputation of operating internationally, the partners were shown the financial results hy geographical area. The new structure, led by Jack Wilson, is based oo global markets - 17 specialised groups like the global commmications unit, set up as a pilot two years ago to serve clients in telecommunica-

It is through these units that Andersen meets the clients. In the jargon of the firm "we go to market by industry". This emphasis will be underpinned by showing partners only the profit and loss accounts for these units - not for their countries or regions. Success in the new organisation will be measured by the profitability of global services. Some, although not all, of partners' rewards will be

linked to such success. amounts to more than sime assets, while a group of ply swapping markets for global managing partners

the firm that geography can-not be discarded. So Andersen's area managing directors, for axample Vernon Ellis in Europe, will make sure husiness issues on the ground, in his case matters relating to the European

Union, are taken fully into account. And there is a third element made up of skills and knowledge. These - like the iodustry units - will be organised on a global basis. The global industry units will work with clients to find out what skills, or competencies in consultant-speak, are needed in each particular case. Then they will be pro-

vided on a global basis through Jim Fischer - in charge of business integration competencies. One specialist skills area ontsourcing or "business

important and so different it is provided by a separate part of the organisation, led by Kelth Burgess. Finally Jesse Tutor heads the global back office" looking after But Andersen's solution the organisation's physical

global demands have shown marketing, people and

Shaheen oversees what he insists is a virtual organisation without headquarters. While the changes will directly affect up to 50 senior managers he says perhaps only one will have to move office. And the clients should notice only a better aervice. But the changes would give the firm a real jolt - although it has been on the evolutionary path for

some time. The solutions are ambitious and even Andersen Consulting a pride to its ability to get partners to work in a "teaming organisation" may be stretched to make it work. The prize is getting resources to the right place quickly, while maintaining critical mass on the ground in the right places.

Nothing would do Andersen. Consulting's brand image more good than for the shake-up to be seen as a auccess. Change is its business. The problems at Worldwide Andersen threaten to dent the organisation's image of reliable efficiency. If Shaheen can deliver the truly global firm, geography. Pilot studies in looks after Andersen Conthe spat with Arthur Anderbow to organise to meet sulting's strategy, sen will look like a sideshow.

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Music in a mystical vein

Andrew Clark on the work of a maverick Finnish composer

monthful, but it has been on everyone's lips in Finland this summer: Einojuhani Rautavaara. The Savonlinna festival premiered his nationalist opera, Aleksis Kivi. Kuhmo heard his four quartets and a new string quintet. Sales of a CD featuring his Angel of Light symphony have shot past 20,000, an extraordinary number for a contemporary work. Two of his works will receive their UK premiere next season, and Vladimir Ashkenazy has commissioned a piano concerto.

Recognition has come late for Rautavaara. Now aged 68, he has been composing since the early 1950s, when Sihelius recommended him for a scholarship in the US. Until recently, his international reputation was eclipsed by Aulis Sallinen, his junior by seven years, and by young Finnish rationalists like Magnus Lindberg, a former pupil. But popular taste has suddenly caught up with Rautavaara's mystical Romanticism. The time is right for his style.

Rantavaara is a maverick among Finnish composers. His early music was neo-classical, but a period of study with Wladimir Vogel led to a dodecaphonic phase. Since the mid-1970s he has used a synthesis of atyles, the most recognisable of which is the New Age mysticism of his Angel author to write in the Finnish lan- nen. Juha-Pekka Kiljunen and series, At the heart of all Rauta- guage. He died in 1872 at the age likka Paloniemi, concentrated on

easy - sometimes too easy - versatility of bis compositional machinery.

A tall, avuncular figure with a refreshingly ironic viaw of life, Rautavaara defends his wide stylistic spectrum by citing Stravinsky as an example of consistency in diversity. He dismisses claims that he has jumped on the "stream of consciousness" band-wagon, pointing out that he has heen composing music in a mystical vein for more than 20 years. Asked why he insists on litles like Angel of Light, the source of much amusement among colleagues, he says they give him inspiration, going round and round in my mind like a mantra, until musical energy is built up around them. I don't know how it happens, but it

There is not much musical energy in Aleksis Kioi. The orchestral accompaniment amounts to little more than a lulling carpet of strings, punctuated by eerie clarinet and sci-fi effects on vibraphone. Some of It could pass as synthesiser music for a Moody Blnes alhum. You could switch off and pick up again after a few minutes, without noticing the difference. Drama is not Rautavaara's forte.

Kivi was the first notable

vaara's output lies a warm of 38, a disappointed man, but essentials. But the unvarying Romantic sound-colouring and the every Finnish schoolchild is exposed to his plays, poetry and novels. Familiarity with these works and their nationalist subtext is essential to an appreciation of Aleksis Kivi - which means that unlike Vincent, Rautavaara's composer of the utmost classical widely circulated Van Gogh opera. there is not much future for the

new work outside Finland

is less an opera, more a psychological fantasy. Kiv-I's world is seen through the disintegrating mind of the poet, as he ruminates on the dreams of his youth, the barbed criticism of opponents and his hitter sense of isolation. There is a prominent speaking role for Professor Ahlqvist, Kivi's bête noir, plus small parts for the young Kivi, his patroness and some folk-stereotypes. Like Vincent. Rautavaara wrote Aleksis Kivi for Finland's leading haritone, Jorma Hynninen. It is very much a repeat performance, sacrificing the poetic dimension in favour of an all-too-familiar

Savonlinna mounted the production in the underground cavern of the Retretti art centre, an appropriately claustrophobic setting. Vilppn Kiljunen's staging, conducted by Markus Lehtinen and designed by Markku Uimo-

lento moderato of the music robbed it of dynamism. Aleksis Kivi would work better as a series of concert monologues.

In Kuhmo, Rantavaara revealed himself in a different guise - as a distinction. The Sibelius Quartet played the four quartets in a single programme, and two days later, with the cellist Jan-Erik Gustaisson, gave the premiere of the new string quintet. All the threads of Rautavaara'a personality came together. Here were five works spanning 45 years of creativity, with a vein of well-crafted. fine-spun lyricism running through them all.

The first quartet (1952), sweet, spare and neo-classical, is the work of an innocent - hut even at 24, Rautavaara knew bow to handle his material. The aecond (1958) shows a huge stylistic leap forward: his aim, he told the Kuhmo audience, had been to prove that dodecaphony could be "musically meaningful", not dry and pedantic. The result is a masterpiece, matching warmth and intensity to an irrefutable musical logic. The Sibelius Quartet gave an incandescent performance.

The one-movement third quartet (1965) is the weak link in the chain, while the nostalgic fourth (1975) finds Rantavaara in old-fashioned Romantic mood, its dark, delicate colours matched by quality and depth. It is palpably s

Composer Einojuhani Rautavaara: popular taste has caught up with his Romantic style

all four quartets in succession prompted two questions; why has Rautavaara written so little chamber music, a genre that seems perfectly suited to his gifts? And would the new quintet, originally conceived as a quartet, match the quality of its predecessors?

It surpassed them. The fact that Rautavaara's quintet can be mentioned in the same breath as Schnhert's is a measure of its

an appealing astringency. Hearing work of maturity - spiritual, mellow, sincere and astonishingly beantiful, each of the four move ments cast in an unbroken skein. Hints of dodecaphony are camou flaged by autumnal colours and Brahmsian textures, and the only weakness is a similarity of mood and pace: it needs an fronic scherzo as a point of contrast. 1 would gladly have submitted to a repeat performance, so it is good naws that Finnish record label

Young love doomed

overs by Brian Friel contains two short complementary plays: Winners and Losers. The visiting company Kassiopia is performing Winners at the Riverside

The two plays are about marriage – its hopes and disillusionments. In Winners two young lovers. Mag and Joe, are preparing for their final school exams and for their wedding, occasioned by Mag's pregnancy. On a bare set suggesting a hill-top, they talk about their hopes for the future. For the impetuous Mag the sky is the limit, but Joe is more earthbound in his fantasies. His concerns are with his academic future he still sees before him, despite his new responsibilities.

The shape of their future marriage and of the disappointments and conflicts to come are plain for us to see. Joe has already learnt how not to listen to women and how tn disparage their ideas. We can already see Mag's hntterfly mind and freefall flights nf fancy being repackaged as chatter and nagging. In Joe's petulant outburst, "You trapped me into iti" and in his subsequent childish hair-pulling, we see the seeds of future violent "domestics": and in Mag's reinvention and embroidery of the truth of how their marriage came about, we see the start of the lie that will be banded down to the next genera-

t the same time. despite their new guise as parentscent passion for each other and tonching ignorance of the facts of life makes us realise that they are still children. Their subsequent death by drowning seems to fix them forever in a world of sunshine and promises.

Their dialogue is interspersed with information given by an unseen narrator. She tells us of their histories, their families, the search for their bodies and their burial in separate graves. This information is given dispassionately as if it were a police report. In the original text there are two narrators, a man and a woman. It is a shame that the director chose to cut the second narrator, as the reverberations of the original dynamic would have added to the pathos. However, the choice of slightly older performers, Rnth Kavanagh and David Eastman, to play the teenage lovers, was a good one. While they captured the exuberant spirit of youth, their features reminded us constantly of the adults they

never became. If you can brave the heat of Studio Three, this is a chance to see a clear and uncinttered productinn of one of Friel's earliest works.

Sam Albasini

Lovers runs to August 3 at the Riverside Studios, London W6 (0181-741 2255).

No room here for in-your-face art

Lynn MacRitchie reviews the controversial 'Documenta X' contemporary art exhibition

pavilions of the Venice Biennale glittering in scorching beat, the art-world caravan of museum directors, curators, gallerists, dealers, collectors and critics swept north and came down to earth with a bump in grey,

rain-swept Kassel. Catherine David, first woman director of Documenta, the five yearly survey of contemporary art, was giving no easy rides. David. curator at the Galerie National du Jeu de Paume in Paris, has a knack for putting people's backs up. Jourrefuses to answer "stupid" questions. Dealers hate her because they claim there is no art in her Documenta. and critics because instead of a catalogue there is an 800 page book of academic

But what of the show, the exhibition whose three year gestation has been one of the most controversial of an always controversial display? Ever since its inception in 1955, Documenta has beld a special place as the show where the contemporary art world comes to look at itself, and this year, the last Documenta of the millennium, was considered

particularly significant. David has long been concerned with relating the world of fine art to that of architecture and anthropology, and indeed with the whole spectrum of intellectual engagement. Filmmak-

eaving hehind the ers, architects, anthropolo- mixed in with photographs gists and philosophers are among the "Hundred Gnests" invited to lead discussions on each of the bundred days for which the exhihition traditionally runs.

The most common comwas "nothing to see." This Kulturbanhof. Here were large displays of work by Helio Olticica and Michelangelo Pistoletto, and younger Matthew Ngui from Singapore, busy cooking "Deliahout the development of Asian cities.

Nor at the Fridericianum, wbere displays included a room devoted to Gerhard Richter's "Atlas" 1962-96, carefully arranged panels of almost 5,000 images photos, sketches, press clippings - which have formed the bedrock of his work as a painter. Upstairs were Richard Hamilton's "Seven Rooms", coolly entrancing paintings of the interior of his house, set within the fascinating "Typosophic Pavilion", a mini museum linking typography and philosophy created by Hamilton in collaboration with Ecce Bonk Here, too, the work of archi-

by Walker Evans and Robert Adams, and, in a Dan Graham installation, the whole of Jean Lnc Godard's "History of the Cinema".

Why all this crossing of categories? Why all this plaint about this year's space for embarrassing old Documenta was that there radicals from the 1960s and '70s, with their quaint was certainly not true in the attempts to investigate the nature of art and its place in society? Where were the starry young art tyros? No Damien Hirst, no Chapman artists including Steve Brothers, no cool Brit girls, McQueen and the intriguing no Young British Artists at all except their swotty brother Liam Gillick with cious Poh-Piah" in front of his "What If? Scenario" huge colour photocopies of installation and their weird "New Urbanism: Pearl River sister Siobban Hanaska. Delta", atatements by the with two sinister mechanarchitect Rem Roolbaas ised sculptures. What could David be playing at?

generational divide as sbe put the show together? "I am trying to reactivate the debate," she told me, "to enlarge the frame of the art scene by re-evaluating pieces from the past and reconsidering the complexities of aes-thetic production . . . " Describing the 1980s as "a disaster area for aesthetic behaviour", she has looked back to the 1960s and 70s and identified artists including Broodthaers and Oiticia among others as sharing "a radical critique of the phenomenon of culture." The inclusion of architects' speculations on the huilt envitects - 1960s innovators ronment is an attempt to Archigram, Aldo Van Eyck "try to consider aesthetic and the Smithsons - was practices on an anthropologi-



'Seven Rooms - Passage', one of Richard Hamilton's coolly entrancing paintings of the interior of his house

art scene as an autonomous

space," she told me. The resulting mixture of art, film, photography, video and architecture makes it impossible to slip into any one pattern of viewing: assumptions are constantly challenged, sensibilitiea stretched. There is no immanence here, that obsession with self so evident amongst younger artists which David

cal level. I cannot accept the sive hehaviour, almost autis- political, was founded indeed tion, has perbaps been in tic." The work she has chosen ahows its makers conscious of living through and inevitably affecting history. In the accompanying book,

Politics/Poetics. David defines her task: to seek a political context for the 20th ceptury. It is the word "political" which seems to describes as "like compul- Documenta has always been moment clamour for attengen.

on the belief that art could be an active force for good in society. By hringing back this concept as the century of the hirth of the avant-garde comes to an end.

David has forced the art establishment to think again interpretation of artistic about the possibility that art also affect the world; something which, as the in-yourstick in so many throats. But face favourites of the und Systeme and Volkswa-

danger of being forgotten. Documenta X. Kassel, Ger-

many tn September 28 (0561-707270). Main sponsors are Dentsche Bahn, Sony Deutschland and Sparkassen-Finanzeruppe along activities at the close of the might not just reflect but with Binding Branerel, Deutsche Stadte-Reklame GmbH. IBM, SBK Software

INTERNATIONAL

■ AVIGNON

THEATRE Avignon Festival Tel: 33-4-9014 1414 Amphitryon: by Molière. One of two productions brought by Anatoli Vassiliev as part of a Russian season. Cast includes Valérie Dréville; at the Eglise des Célestins; Jul 25, 26, 27, Chambre d'Hôtel dans la Ville de Nn: adapted from Gogot and directed by Valeri Fokine: at the Usine Volponi; Jul 25. 26. 27 Chant pour la Volga: The Battla of Stalingrad. Written, directed, designed, and performed with puppets by Rézo Gabriadze; at the Chapelle des Pénitents Blancs; Jul 25, 26, 27, 28

BERLIN **EXHIBITIONS** Museum für Moderne Kunst, Martin-Gropius-Bau Tel: 49-30-2548 6714 The Age of Modernism - Art in the Twentieth Century:

comprehensive survey which presents the art of this century in four self-contained sections. Beginning with the explosion of Cubism and the crisis of the avant-garde, the exhibition includes works by Picasso. Duchamp and Kandinsky as well as younger and contemporary artists.; to Jul 27

LONDON

CONCERTS BBC Proms, Royal Albert Hall Tel: 44-171-589 8212 Sir Peter Maxwell Davies conducts the BBC Philharmonic in tha world premiere of his new work Sails in St Magnus I. Inspired by his friend the poet George Mackay Brown. Vassily Sinaisky conducts works by Beethoven and Shostakovich. With pianist Stephen Kovacevich; Jul 25

 BBC Philharmonic: conducted by Richard Hickox in works by Brittan, Grainger, Elgar and Jonathan Harvey, the world premiere of whose Percussion Concerto is performed with percussionist Evelyn Glennie: Jul

 Deborah Warner directs a semi-staged performance of Honegger'a Joan of Arc at the Stake, with Fiona Shaw in the title role. Libor Pešek conducts the Royal Liverpool Choir and Orchestra. Programme includes works by Satie/Debussy and Poulenc; Jul 27

DANCE London Coliseum Tel: 44-171-632 8300 Jul 25, 26 The Fountain of Bakhchisarai: Jul 28, 29, 30

NEW YORK Lincoln Center Festival 97 Tel: 1-212-875 5030

 The Royal Ballet at the Metropolitan Opera House: Ravel Mixed Programme, with choreography by Ashton, Macmillan and Christopher Wheeldon; Jul 25
Cinderella: revival of Sir

Frederick Ashton's ballet, set to Prokofiev's score; Jul 26 The Prince of the Pagodas. Music by Benjamin Britten, NY premiere of this three-act ballet, choreographed by Sir Kenneth Macmillan. Darcey Bussell is Princess Rose; Jul 27

Palestrina: by Hans Pfitzner: the Metropolitan Opera House is the setting for the New York debut of London's Royal Opera and US premiere of Pfitzner's opera. Tenor Thomas Moser leads a cast of more than 40 in this production, seen at Covent Garden earlier in the year. The conductor is Christian Thielemann; Jul 26

■ ROME

CONCERTS Accademia Nazionale di Santa Cecilia Tel: 39-6-6880 1044 Orchestra and Choir of the Accademia Nazionale di Santa Cecilia: conducted by Yuri

● The Kirov Ballet: Don Quixote: Temirkanov In works by Borodin. Rachmaninov and Prokofiev; with piano soloist Dmitrij Alexeev and 27, 30 contraito Larisa Djadkova; Jul 25

SALZBURG Salzburg Festival Tel: 43-662-844501

CONCERTS Camerata Academica Salzburg: conducted by Sándor Végh in works by Mendelssohn and Beethoven. With violin soloist Joshua Bell; at the Grosses

Festspielhaus; Jul 25
Vienna Philharmonic Orchestra: conducted by Seiji Ozawa in works by Berlioz and Schumann, With mezzo-soprano Susan Graham; at the Grosses Festspleihaus: Jul 26, 27

OPERA Die Entführung aus dem Serail: by Mozart. New production. Conducted by Mark Minkowski and directed by François Abou Salem with designs by Francine Gaspar. With the Mozart Orchestra Salzburg and the

Konzertvereinigung Wiener Staatsoperachor: at the Residenzhof: Jul 26, 30 Mitridate Ra di Ponto: by Mozart. Conducted by Roger Nortington in a new production directed by Jonathan Miller, with sets by Peter J Davison, Bruce Ford sings the title role. With tha Camerata Academica Salzburg; at tha Kleines Festsplelhaus;

THEATRE Jedermann: by Hugo von Hofmannsthal, Revival of Gernot

Jul 27, 29

Friedel'a production, designed by Imre Vincze; at the Domplatz; Jul

 Libussa: by Franz Grillparzer. New production directed by Peter Stein, with sets by Moidele Bickel. Libussa is played by Dörte Lyssewski; at the Perner-Insel; Jui 25, 26, 28, 29, 30

SANTA FE **OPERA** Santa Fe Opera

Tel: 1-505-985 5900 · Semele: new production of Handel's opera, conducted by John Nelson and directed by John Copley. Elizabeth Futral sings the title role; Jul 25 Ashoka's Dream: world premiere of Peter Lieberson's opera, with a libretto by Douglas Penick. Conducted by Richard Bradshaw, in a production

directed by Stephen Wadsworth; Jul 26, 30 Così Fan Tutte: Kenneth Montgomery conducts Mozart'a opera, sung in English, In a new production directed by Nicolette Molnar and designed by Bruno Schwengl; Jul 28

■ SCHLESWIG-HOLSTEIN

Music Festival Tel: 49-431-567080 CONCERTS

 Philharmonie der Nationen: conducted by Justus Frantz in works by Schubert, Grieg and Rachmaninoff; at the Hoistenhalle, Neumünster: Jul 26 Norwegian Chamber

Jan Garbarek Group: at the Relthalle, Elmshorn, Jul 25

Orchestra: conducted by long

Brown In works by Bach and

Jul 27

Nordheim; at the Dom, Meldorf:

■ TANGLEWOOD CONCERTS

Tanglewood Festival Tel: 1-617-931 2000 Boston Symphony Orchestra: conducted by André Previn In works by Mozart, Haydn and Ravel, with violin soloist Pamela Frank; the Shed; Jul 25 Boston Symphony Orchestra: conducted by André Previn in

works by by Gould, Copland, Schumann and Gershwin, with clarinet soloist William R. Hudgins; the Shed; Jul 26

■ VERONA **OPERA**

Arena di Verona Tel: 39-45-800 5151 Aida: by Verdi. Conducted by Nello Santi in a staging by Gianfranco de Bosio, revived by Susy Attendolf; Jul 24, 27, 29 Carmen: by Bizet Conducted by David Gimenez, in a staging by Franco Zeffirelli. Tonight Agnes Baltsa and José Carreras recreate their famous double-act Macbeth: by Verdi. New production designed by Pier Luigi Pizzi, with choreography by Gheorghe lancu. Conducted by John Neschling; casts vary; Jul

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Philip Stephens

An empty golf bag

Gordon Brown is powerless to burst the bubble of UK consumer confidence with higher taxes

Gordon Brown must be quietly furning with frustration. No one has played on the Whitehall stage these past few weeks with more confidence than Tony Blair's chancellor and confidant. The Bank of England has its independence. A welfare-to-work Bndget has been put in place. Now Mr Brown is scripting the most radical reform of the tax It cannot go on. The econand benefits aystems seen during the lifetime of Beveridge's welfare state. Yet it could all go horri-

bly wrong. A break with the cycle of boom-and-bust is Mr Brown's raison d'être, stability the New Labour mantra. But the bad habits of the British consumer die hard. So too does sterling's capacity to confound the best-intentioned of chancellors. The economy is booming. The exchange rate is en route to the stratosphere. We have been here before. Bust lurks menacingly around the corner. It hardly matters where

the blame lies - with Ken- ber in the pantheon of postneth Clarke'a refusal to put up interest rates before the general election or with Mr Brown's reluctance to tax the middle classes of middle England after it. In retrospect. I think Mr Brown prepared too well for office. His plans were framed in opposition, many months before the election. The world had changed when the time came to put them into practice. Either way, if there is a ambition as downturn, we can be sure Mr Blair's government will

Perhaps I am too gloomy A group of learned colleagues, in the company of a aenlor minister, chortled as Brown's: gently this week at my suggestion the economy could be falling into recession by the end of 1998. Mr Brown, 1 his energies am told, is as yet untroubled by the nightmares to Structural about the pound which destroyed the slumber of so reform many of his predecessors Self-doubt is not one of this

sandras who see the danger signs. Look at what is happening on the high street. Retail sales have jumped by 5½ per cent in a year. Demutualisation is raining cash on consumers. The Budget forecast of a 4.5 per cent increase in consumer

like serious understatement. omy is operating at close to capacity. The case for still higher interest rates is cut and dried. So it aeems. Until you glance at sterling. The last time it was at DM3 and climbing was back in 1988. Nigel Lawaon, you may recall, was then battling both the markets and Mar-

garet Thatcher in a bid to cap the rate. It was unsustainable, be said. The pound would fall as fast as it was then rising. He was right, of course. That was scant consolation. The Lawson boom joined those of Reginald Maudling and Anthony Barwar economic disasters.

great fun teasing Mr Lawson. Edward Heath bad coined the phrase "a one club-golfer" because of the chancellor'a reliance on interest rates to regulate the economy. Mr Brown popularised it. Now, his own golf bag is empty. The Lawson's central

chancellor was much the same to devote

of consumar confidence passed with the Budget. The interest rate club has been presented to the Bank's new monetary committee.

It is fashionable nowadaya to say that the economy is less vulnerable to spending this year looks such swings in the exchange rate: production a choice denied to Mr Lawpractices are more flexible. Tell that to the companies facing a collapse in their overseas earnings. We are not talking bere about a short-lived rush of blood to the head. The pound has been heading northwards since late 1995.

> It is up by over 35 per cent against the D-Mark. The rise against the dollar is smaller, but overall it is 25 per cent higher. Eddie George, the Bank governor, calls the appreciation irrational. Some understatement

Mr Brown is powerless. Sterling demands lower interest rates, the domestic economy a tighter squeeze. The echoes from 1988 are Mr Brown used to have inescapable. He could try, 1 auppose, to talk the pound down. But thet would do no more than expose his impotence. The prospect of co-ordinated action to drive up the D-Mark is likewise slight. Mr Brown says he has set his aights on the long-term, that he will not be blown off course by these temporary squalls. But how temporary?

> are seductive, there is a more telling parallel with the Lawson era. He may be remembered now for the boom, but a fuller version of history tells a more complex story. Mr Lawson's central ambition as chancellor was much the same as Mr Brown's: to set macro-economic management on autopilot and devote his energies to structural reform.

term financial strategy: Mr

But It is not only the Cas- chance to burst the bubble cit reduction programme Mr Lawson sought to tame with higher taxes has inflation with what he called an overarching financial framework, first based on money supply targets, later on the exchange rate. Rules rule: OK? was a favourite catchphrase. Mr Brown agrees. He has opted for an independent Bank son by Mrs Thatcher.

Mr Lawson, though, found his supply-side radicalism always took second place to the unforgiving unpredictability of the financial marfalling exchange rate, sometimes a rising one. Never mind, the pound was forever a malign force. The present chancellor

has his own grand ambitions. Mr Lawson set his sights on deregulation and privatisation. Mr Brown's are on welfare reform and work incentives. The henefit system is pointing in the wrong direction. Its purpose ls to regulate family Incomes. He thinks it should be to provide work incentives. He is deadly serious about merging the tax and benefit systems. If New Labour cannot overhaul the welfare state, Mr Brown will tell you, it is lost. It may be too if its eco-

nomic strategy is derailed.

The risks are obvious. The

Bank may choke off domestic spending with still higher interest rstes just as industry succumbs to slow If comparisons with 1988 strangulation by the exchange rate. We can be certain the pound will fall at some point. But, as in the late 1990s, by then it may be too late to avoid a recession. There are other possibilitles, some of them benign, And history, of course, never replicates itself. But every chancellor since Churchill has been haunted by a wayward pound. I have a sneaking feeling that, in a On the fiscal sida, Mr year or two, Europe's single Lawson had his medium currency may be seen in a somewhat different light in Brown has a five-year defi- Downing Street.

LETTERS TO THE EDITOR.

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Business should join fight against drugs

From Mrs Maria Livanos

Cattani. Sir, If Martin Wolf is right in describing the production and sale of illegal drugs as a business ("The profit of prohibition", July 22), then it seems logical to mobilise the technical knowledge and management skills of legitimate business in the fight against the traffickers.

This is already happening in the US, where a business anti-smuggling coalition is working closely with the customs authorities in prototype schemes at San Diego, Miami and Laredo, Texas. The intention is that this public-private partnership should eventually cover

Similar alliances should be adopted internationally. Companies joining would enforce their own voluntary standards governing packing and shipping practices in collaboration with customs. Participating companies would be encouraged to set up partnership agreements with manufacturing plants, customs brokers, carriers

and vendors. By all accounts, the Amer-Ican experiment is going well. The framework for its international extension already exists in a co-opera tion agreement concluded last year between the Inter-

merce, representing business worldwide, and the World Customs Organisation. Under thet agreement, business and customs administrations have undertaken to work together to modernise customs procedures.

The ICC's role would be to

encourage its thousands of

member companies all over the world to implement antidrug smuggling programmes in partnership with customs. The need becomes more urgent in view of the growing complexity of international trade. The lengthening chain from raw materials to finished products and the growing numing origins in goods traded across borders are among factors helping smugglers to pass contraband undetected.

Trade is inhibited and company reputations suffer when drugs are infiltrated into legitimate cargoes. As good corporate citizens, companies have a direct interest in helping to protect the communities in which they operate from the scourge of drug addiction.

Maria Livanos Cattaui, secretary general, International Chamber of 38, Cours Albert 1er, Paris 75008,

Differing views on Nato in Bosnia

From Mr Hrair Balian. Sir, Mr Robin Davies (Personal View: "For credibility's sake", July 22) was identified as "an economist working with the International Crisis Group in Sarajevo". This is not the case.

Mr Davies was engaged earlier this year by the International Crisis Group in Sarajevo as an independent consultant, and since then he has not been associated with ICG. Moreover, Mr Davies'a article contains opinions that do not correspond with the analysis and

conclusions of the ICG. In particular, Mr Davies's comment about the Nato-led forces in Bosnia are no longer applicable given the latest developments. Moreover, we disagree that "war crimi-nals should be targeted whenever there is reasonably conclusive evidence that they continue to exercise power". Suspects

indicted for war crimes must be arrested and surrendered to The Hague even if they no As for Mr Davies's analysis regarding "economic conditionality", while it is a powerful and viable leverage to enforce compliance with commitments undertaken at Dayton, not all grants and loans for Bosnia's reconstruction have been disbursed to date with no condi tions attached, and the impact of "economic conditionality" may not be as immediate as suggested.

Hrair Balian, director, ICG Bosnia Project. Obala Kulina Bana 29, Sarajevo BiH. Bosnia

UK should play game

From Mr Tjerk E. Westerterp. Sir, I was very interested to read the criteria the UK government thinks must be be complied with before the country could join Emu. In should be in the country's

national interest. I understand this argument. May I then take it thet the UK government and the British parliament will accept that the other 14 nations of the European Union will decide, once the UK is ready to join Emu. whether the UK's decision will be in the national interest of each of its 14 partners in the EU and, in the common interest of the EU as a whole? What if the decision of only one of the 14 partners should be negative?

Are the British still understood to "play cricket".

Tjerk E. Westerterp, (former Dutch secretary of state for foreign affairs, signatory of the Treaty for the UK accession to the European Community). Markdal 11A, NL 4851 KH Breda, The Netherlands

Not swayed over policy on prisons

From Mr Jack Straw MP. Sir. Philip Stephens' thoughtful article about prison numbers was marred by a wholly inaccurate claim that in opposition I had "mocked" my predecessor's decision to use a ship as a prison ("Labour in the dock", July 18). The reverse is the case. Far from being "swayed by pre-election populism", it was with my agreement that the previous

government went ahead

with this element of its plan

to cope with the rising prison population. Again, contrary to the impression given by Mr Stephens, we did anticipate the fact of great challenges in the running of the prison service. We said that "the prison service now faces serious financial problems".

resource available" What we did not anticipate was how far the official preelection projections underestimated the actual rise in

and that "we will audit the

May. In April, the population was predicted to have risen by now by 900, In fact, it has risen by 2,400. It is this sharp and unprecedented increase, neither predicted nor anticipated by the previous government, which places the service under such pressure

the prison population since

Jack Straw, home secretary, Home Office. Queen Anna'a Gate, London SW1H 9AT, UK

Europa · Dominique Moïsi

The French contradiction

By taking a tougher attitude towards the US, France may endanger its European goal



are dominated by two obsesslons: Maastricht criteria and France wants

to respect the the second. Both objectives seem difficult to achieve, but the latter, maintaining a policy towards the US involving a mixture of defiance and confrontation, is mora difficult than meeting the single

currency criteria. the US is nothing new, but it has been given a new lease of life lately. At the very moment when the end of the cold war has exposed as mere illusion France's pretence to be in the same category as the US in terms of power, Washington's behavfour - regularly combining aggression over trade with diplomatic unilateralism -

has provoked a mixture of

frustration and resentment in the French. On both sides of the Atlantic, domestic political factors have had a negative infinence. in the US the nationalist mood of Congress has reinforced the administration's tendency to act in its own self-interest. In France, the competition between the president and government has reinforced a hardening of France's position towards the US. How could a Gaullist president appear to be "soft" while a Socialist government was a model of firmness?

In its attempt to define a credible strategy towards the US, France is faced with an important contradiction. In security terms, Europe cannot be Europe without the US, a reality acknowledged by the French themselves. In economic and trade terms, however, Europe can only be Europe through a mixture of co-operation and rivalry with the US. Here lies the problem: France's dream of speeding up the difficult process of creating a more integrated Europe by provoking a crisis with

They do not want to have to choose between Paris and Washington, even though they may be frustrated by US behaviour.

France's recent tactics and strategy, therefore, may appear to harm - if not con-tradict - its proclaimed the goals.

The failure of Paris and Washington to reach a compromise on the Europeanisation of Nato, which would have allowed a resumption of France's full participation in tha integrated military alliance, was the result of bad diplomacy on both sides. The French asked the wrong question and the Americans gave the wrong answer. The French were probably too ambitious in asking for the southern regional command, and the Americans too evasive in their initial response: the perfect conditions for a diplomatic failure.

At the Madrid summit the Americans paid lip service to the French request for an enlargement of Nato that have included Romania and Slovenia, along with the three central European countries - Hungary, the Czech Republic and Poland - approved by Washington. France's insistence on the inclusion of Romania was largely based on the

Washington remains a night-french government's wisb
mare for most Europeans. to balance the German influit reflects a false realism and ence in central Europe with a Francophile eastern European country.

By giving up its goal, for now at least, to take part in the recreation of Nato, is France abandoning its previous strategy of "more Nato today as the condition for more Europe tomorrow"?

If France wishes to contribute to the creation of a Europe that is truly autonomous in the area of security. the first condition is that it has to move closer to the security options of its main European partners - that is, to be a full partner within the military structure of the Nato alliance. However, discouraged by the lack of flexibility in Washington or prevented from pursuing rapprochement for domestic reasons, the French have backed down on their earlier

strategy. There is another interpre-tation of the French attitude. If the French government, disappointed by the lack of progress in Europe on for-eign policy and security matters, had reached the concinsion that there would not be "more Europe tomorrow" with regard to security and defence - at least in the foreseeable future - why ahould France today pay a price to

short-term cynicism. It is only through Europe that France can stand up to the US, and Paris can only build coalitions at a European level if it displays European alligence rather than traditional French aingularity. France will be listened to only if it speaks convincingly in the name of Europe.

If France takes its European ambitions seriously, it cannot pursue a policy of "splendid isolation" toward the alliance which would place the country on the perlphery somewhere between Russia and the Nato members.

Nor can it go on with a policy of confrontation ancouraged by the tough Washington dialogue, in the same way that the US has defined a policy of "critical engagement" with China. France and Europe should build a policy of "construc-tive criticism" with regard to Washington. There are many areas in the world where the US would be more than happy to leave the initiatives to the Europeans, for a combination of geographical, historical or cultural reasons.

Following the example of the General Agreement on Tariffs and Trade negotiations - where a strong and united Europe auccessfully struck a fair deal with the US - or the recent compro-Commission and Boeing/McDonnell Douglas, Europe must define its areas of comparative advantage in advance. Such a policy would imply a different French attitude towards lts European partners.

Would It be ao "un-French" to expect a policy from Paris that would be at the same time more modest, flexible and patient? Or is the French national character incompatible with these qualities? What is at stake is the slow creation of an integrated Europe that would be able to work with the US as well as against it. Of course, it takes two to tango and the US has to play its part too.

The author is deputy director of the Paris-based Institut Français des Relations Internationales and editor of Politique Etrangère. He writes here in a personal capacity



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Transatiantic tension: Chirac in front of the US flag

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COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday July 25 1997

The Bosnia problem

problem. It is tempting to succumb to attention fatigue in relation to this Balkan crisis spot. In the absence of constant lurid headlines and TV pictures people may imagine that the very act of signing the Dayton peace accords somebow produced stability in the formar Yugoslav republic.

Not so. Not only is that not true now: the situation could get far worse in a year's time when the probable withdrawal of the US contingent is likely to prompt a pull-out of most other peacekeeping troops in the Nato-led Stabilisation Force (SFOR). A revival of war would then bring to nought the major investment which Nato has made in Bosnia and on which the western alliance has since Dayton rebuilt its cohesion, A fiasco in Bosnia in 1998 could also give US senators second thoughts about enlarging Nato. To avoid such a fiasco, the coming 12 months therefore need to be put to the best possible use

The present de facto partition of Bosnia into three ethnic communities (or two political entities if the Moslem-Croat federation is counted as one) is unstable. In particular, the Moslems, the biggest of the communities and since Dayton rearmed, might reckon they would have little to lose by tak-

ing to the field again. Prewar Bosnia cannot be recreated. The aim of Dayton is to stitch the communities back together with some common institutions and policies, giving them a stake in peace and a means of breaking down mis-

Mistrust, however, still runs have kept most of the respective not the stick of criticism.

war leaders in place. More important, most of the war criminals indicted by the Hague tribunal are still at large. It is hardly surprising that few of the 750,000 displaced people inside Boania have returned home. This is wby the effort to get war criminals to aurrender for trial - voluntarily if possible, involuntarily if need be must continue.

The new collective institutions, too, are a joke, only meeting to present an occasional façade to outsiders or when foreign aid is on the agenda. In May Nato tried to jog the process on, setting out a timetable for the nitty-gritty of closer co-operation between Bosnia's communities - on military data, appointing ambassadors, opening borders, redesigning flags and reconnecting the telephone system. Two months later, prog ress has been pitiful.

The biggest block to progress

lies in the Bosnian Serb republic, which is increasingly split geographically and politically between President Biljana Plavsic in Banja Luka and the cote rie in Pale led by war crime suspect Mr Radovan Karadzic. While hardly a Dayton dove, Mrs Playsic seems to have an increasing local constituency anxious to rebuild their city. pushing her towards international co-operation.

This is worth exploiting. The UK foreign secretary, Mr Robin Cook, is to visit Mrs Playsic on his Bosnia trip next week, and this week the European Union, which has given almost no aid to the Bosnian Serbs, suggested channelling aid to Banja Luka. It may be that at last some Serbs are emerging who are susvery deep. Last year's elections ceptible to the carrot of aid, if

Asian turmoil

Some outbursts from Dr Mahathir Mohamad are best sensibly allowed a greater taken with a shovel of salt. Ear- degree of exchange rate flexibillier this week the Malaysian ity and their economies are in a prime minister accused Mr healthier state. The fact that George Soros, the US financier, both have come under attack of leading a campaign to impoverish poor countries. Opening any underlying problem. This the Association of South East Asian Nations summit in Kuala Lumpur yesterday, he widehed the attack to all the "anarchists, self-serving rogues and international brigandage" of the finan-cial markets. Dr Mahathir's energies would be better employed in making the case for economic reform to his

The present bout of currency turmoil was set off by the depreciation of the Thai baht, followed by the Philippine peso. The chief causes were structural weaknesses, rather than any international conspiracy.

Thailand had combined a credit bubble, growing bad debt, and a large current account deficit with an unsustainable dollar peg. If the Thai authorities had taken the opportunity to start reforming tha financial sector, the markets would have obviously done them a favour. economic adjustments and Unfortunately, there has been little progress so far. The baht'a continued slide reflects the mar-

Malaysia and Indonesia have reflects contagion as much as may be irritating for Dr Mahathir, but it is their current account deficits that leave them exposed. The threat of controls on capital flows might exacerbate the instability. Instead of indulging in rheto-

ric. Mr Mahathir should take calmer counsel. This is unlikely to be the start of a serious crisis of confidence in Asian countries, which have stronger fiscal positions, higher savings, more manageable debt, and faster growth than all Latin American ones but Chile. As Mr Stanley Fischer, deputy managing director of the International Monetary Fund, rightly pointed out this week, the underlying adjustments needed in the Asian economies are far lesa

onerous than in Mexico in 1994. Instead of sabre-rattling, the affected governments abould introduce the necessary macro structural reforms forthwith. They can then only wait for tha return of confidence and stable economic growth.

A good bargain

Now it is up to the Scottish exempts savings and dividend people. The government's devo-lution white paper proposes a new constitutional bargain between England and Scotland. The provision for a parliament in Edinburgh is as far reaching as any constitutional change this century. The aim is not to undermine the 300-year-old Act of Union between the two countries but rather to update it.

It would be foolish to pretend that this will be an enterprise without pitfalls. Nor, if the parliament is established as planned in 1999, that there will not be conflict between Westminster and Edinburgh. The UK has become accustomed to unitary government. It will take some time for it to come to terms with decentralisation.

So there will be power struggles. By choosing to specify the powers reserved to Westminster rather than, as during the abortive attempt at devolution during the 1970s specifying the new parliament's powers in every detail, room has been left for troublesome shifts in the boundary between the two institu-

The white paper's less-thanlucid prose on the new parliament's tax-varying authority also beralds complex arguments ahead - though it wisely September's referendum.

income from the devolved power. Still more intricate complications could arise from the interaction of a UK-wide social security system and Scottish autonomy in local government.

To point up such problems however, is not to say, as do most of the critics of devolution. that the new parliament would independence. In fact the white paper has a distinctly unionist flavour. Sovereignty devolved by Westminster, it stresses, is sovereignty retained. And from the ontset the levers of economic management, defence, foreign and European policy

will remain in UK hands. Mr Blair's decision to cut the number of MPs that Scotland sends to Westminster carries a more important message: the new deal must be fair to England as well as to Scotland. That Labour will be the big loser from such a move also underlines Mr Blair'a confidence that his party can win enough votes in England to retain power at Westminster. Doubtless there will be amendments to be made in the devolution legislation. But overall, this is a good bargain. It is bard to see why Scotland would reject it in

Japanese banks fear they will be swamped by foreign competition, but their concerns are overblown, says Gillian Tett

Chinks in the fortress

sk a Japanese banker about the country's plans for "Big Bang" financial deregulation and the conversation may turn to tennis.

As Big Bang looms, some Japanese are drawing a parallel between Japanese financial mar-kets and the famous British lawn tennis tournament at Wimbledon. The 1986 British Big Bang reforms, so the analogy goes, made London a leading financial centre. But it turned the City into the financial equivalent of Wimbledon: a British-staged tournament where British players struggle to compete.

Japan is now planning its own Big Bang to make its markets globally competitive, but some are concerned that it will face a foreign invasion - and end up seeing foreigners scooping up the financial prizes.

Foreign competitors are certainly gathering. Last week Swiss Bank Corporation announced a strategic alliance with Japan'a Long Term Credit Bank. SBC's Japanese investment hanking operationa will merge with LTCB's securities affiliate in the first deal of its type.

A few days later the US group Smith Barney announced a more modest joint venture with Nikko, Japan's third largest securities company. Bankers Trust of the US and Barclays, the UK bank, have also atarted collaborating with Japanese partners. Dozens of other western companies are now scrambling to boost their

"We see foreigners coming here now," says a senior Japanese banker, "And so of course we are wondering if this means we will face a Wimbledon scenario."

Such fears are overblown, Though Big Bang is certainly attracting new foreign groups to Japan, few are likely to find it an easy ride. Japanese banks are unlikely to lose their market share without a fight.

"Recent deals like the SBCmodernisation under way in Japan," says Mr Thierry Porte, Morgan Stanley. "But there is a danger that [foreign] groups are access, they should lead to opporunderestimating tha degree of difficulty in operating here and the pace at which certain things

Receot history provides a reasoo for caution. Until the 1980s, cost of making Tokyo more com-foreign financial groups were petitive. largely excloded. The financial system set up in the post-war If all the planned elements of the period was built around the SBC-LTCB deal are put into place national goal of channelling savings to rebuild domestic industry. Japanese banks main- fresh capital by LTCB - then tained tight links with business SBC could end op with about 7 through cross-shareholdings and competition was stifled though intense regulation.

In the 1980s, some chinks appeared in this fortress. Western companies were allowed to take seats on the Tokyo Stock Exchange and over a dozen rushed in to build up crossborder investment banking HSBC James Capel operations. These businesses expanded during the 1980s, but aome later scaled back their ambitions when the bubble burst and profits were squeezed.

Further change is afoot. Foreign brokerages bave recently increased their business on the Tokyo stock exchange: in June they accounted for about 27.4 per cent of the market, 10 percentage points higher than a year ago. Foreign fund managers have benefited from the recent relaxation of some pension fund rules. Though they handle a mere 3 per cent of all local pension fund money, last year they doubled the amount of funds under management to Y7,270bn (\$63,217m). Big Bang will open the door to

bureas: Curuby & Company, JSIAA, JITA, KPAG

foreign entrants still further. Over the next five years, the government plans to remove a laver LTCB one provide signs of the of financial regulations in an effort to spur competition. Although the proposed reforms president of US investment bank do not make any concrete access, they should lead to opportunities for non-Japanese groups. A growing number of Japanese officials accept that greater foreign penetration is an inevitable - albeit to them unattractive -

> The SBC alliance is instructive. - including a projected crossshareholding and the raising of per cent of LTCB's shares. This would be the highest stake a foreign group has owned in a big bank.

"This shows that the Ministry of Finance is now prepared to tolerate a foreign group taking a large stake in a Japanese bank, says Mr Brian Waterhouse of

Big Bang will also play to the competitive strengths of foreign groups. Japan's arcane regulations have stifled the development of many sophisticated financial products, such as overthe-counter derivatives and advanced forms of mutual funds. The government now wants to introduce these as part of its deregulation plan, but most Japaoese companies lack the skills to agers, such as Schroders and offer such complex products.

In theory, this could create a buge business opportunity for foreign gronps. Most foreign financial business has been of a cross-border oature until oow. But Big Bang could allow foreign companies to win new domestic corporate clients.

Goldman Sachs, for example, is the securitisation market. Foreign groups may also be able to tap into Japan's estimated Y1,200,000 million worth of personal assets.

Fidelity of the US is also keen to sell mutual funds to Japanese retail clients.

To crack the market, foreign groups need to solve ona fundamental problem: how to reach Japanese corporata and domestic clients. They have three options.

One is to operate independently. This is the strategy that some foreign groups have used successfully. Foreign fund man-

Foreign securities firms Recurring profit/loss for April 1996-March 1997

Company Money Stephen Morrill Lynch 7,444 # None 1 525 4.967 SSC Matourg 3,222 1.671 Philadelic 1294 Crécit Lyonnais 849 Selection Design Indosuez Capital CECONO TO THE STATE OF THE STAT Westdeutsche LB Britin Barrer & Boar Steams

Mercury Asset Management. have built up their Japanese corporate pension fund business largely on their own.

But operating independently is

Renk by assets V ('000 bn)

5 Banque Nationale de Paris

6 Union Bank of Switzerland

12 Swiss Bank Corporation

14 National Westminster Ban

13 Banque Indosuez

3 Deutsche Bank

4 Credit Lyonnais

7 Societé Generale

9 Credit Suisse

10. Berclays Bank

11 Bank of China

not easy, in the retail sector, building an effective independent distribution network would be costly, in the corporate sector. most Japanese companies are one of many banks now eyeing already tightly intertwined in long-standing relationships with Japanese banks and brokers. Foreign eotrants could struggle to wrestle business away from their

Japanese rivals. "Tokyo is very different from London," says Mr Hideo Ishihara, chairman of Goldman Sachs in Japan. "London is a cross-border market, but Tokyo is a national and domestic market. I do not think yoo will see Wimbledon scenario bere."

An alternative option for a fora Japanese financial group, along with its client base. Some companies have tried this on a small scale: GE Capital, the US financial services group, has bought two small local consumer credit

But purchasing a big Japanese bank or broker, many of which their financial expertise. are over-staffed and weighed "Some Japanese con down with bad loans, would be a daunting proposition. Many are Though LTCB is one of the cheaper big Japanese banks, purchasing 7 per cent of its shares could cost SBC around \$850m at last week's prices.

SBC says it has oo intention of purchasing the whole of LTCB. But some of SBC's rivals question how even this limited veoture will be made to pay. And buying an entire bank would be even harder to justify to Anglo-Saxon-style sharebolders. As one western banker says: "Japan is not the easy profit ride it might seem. The payback period on any investment will be very long."

Moreovay Medi Segme

This leaves most foreign groups looking at a third option: forming loose alliances or joint ventures with local groups. The idea of teaming up a Japanese company's distributioo network with the financial skills of western groups has an attractive busioess logic.

But even this route is not simple. Foreign groups have attempted loose alliances with Japanese partoers over the past decade, such as Fidelity's collaboration with Mitsubishi Bank. Few bave been entirely successful, partly because Japanese and western management style is sharply different.

"Tie-ups are very difficult to manage," says one Japanese banker. "The problem is that if you have a disagreement no ooe has ultimate responsibility.

The current climate creates an added reason for distrust. Many Japanese groups fear that western partners may use alliances simply to poach their best clients. Some western bankers, by contrast, suspect the Japanese want to use alliances to steal

"Some Japanese companies seem to want to use alliances as a short-term tactic to learn our also prohibitively expensive. skills to compete with us later," says a European fund manager. "It's a bit like the Japanese manufacturers a few decades ago."

These problems will not balt the flurry of alliances with foreign banks. Neither will they prevent some foreign groups from carving out profitable husiness niches as a result of Big Bang. But the likelihood of foreign banks making a clean sweep of the financial prizes is slimmer than the chance of a British teonis player winning Wimbledon.

OBSERVE

Aids aide decamps

Japan's health ministry still can't seem to get a grip on its Aids policy, after weathering the scandal over its failure to stop distribution of HIV-contaminated blood products in the late 1980s - more than 2,000 haemophilizes became infected

The ministry has now had to fire Akira Nakajima as chairman of the government's main advisory panel on Aids after bis extraordinary performance at a panel discussion on a proposal to provide free medical care for terminal Aids patients. Spending public money on

Aids treatment is like throwing money into the garbage," Nakajima, a professor at one of Japan's top medical schools told the audience, including many sufferers. As colleagues tried to shut him up, he went on: "Aids treatment is extremely expensive. It's the responsibility of Aids sufferers to stop further spread of the virus."

The ministry hasn't said whether Nakajima would keep his other government advisory job, as chairman of a panel on assistance to the handicapped, but Japan's media doesn't seem in the mood to let officials off the book. In a front page commentary, leading newspaper Asahi Shimbun questioned the

ministry's whole attitude to symbolic." It famed. "Aids. patients often face cold eyes."

Asean values Philippines undersecretary for

foreign affairs Rodolfo Severino is likely to bring some much needed vigour to the Association of Sombeast Asian Nations when he becomes its secretary-general next year.

Chesen by Assan foreign ministers yesterday, Severino, 51, a career ministry official, replaces Ajlt Singh, a Malaysian known better for his skills as a golfer than an administrator. Admittedly, golf is Asean's official sport, but the Jekarta-based Asean secretariat

was a colourless institution under Singh's five-year tenure. He failed to beef up its economic role while trade matters grew in importance, and was ineffective in dealing with the media as more international interest was focused on Asean:

Severino on the other hand is a skilled handler - some would say manipulator - of the media. He also knows bow to liven up a bureaucracy: as consul-general in Houston more than a decade ago he led a rebellion of Filipino diplomats against the dictator

Ferdinand Marcos. And he knows one of Asean's most pressing problems inside

out. In addition to being responsible for Asean affairs at the Filipino foreign ministry, he's been point man in his government's conflict with

Arnault's about

■ LVMH boss Bernard Arnault was to an unusual position for a captain of French industry terday - preaching to London fund managers on the merits of shareholder value. He was touring City institutions as part of his campaign to block the The austere Arnault is a

graduate of the swanky Ecole Polytechnique, though not many of his *grande école* classmates cut their commercial teeth pedding holiday homes in Florida. Thirteen years ago, the French government picked the young, unknown property developer to rescue Boussac textiles - an unlikely and nearly bankrupt mix of Peaudouce nappies and Dior frocks. The friendship of

establishment figures like Lazard Frères fixer Antoine Bernheim has helped Arnault along the way - enabling him to get his foot in the door at LVMH in the first place. But, all in all. Arnault, now 48, can claim to have got to the top through flair rather than patronage.

With their French adversary

stealing their Anglo-Saxon clothes, it'll be interesting to see how GrandMet and Guinne respond. Francophile GrandMet chairman George Bull has one unexpected card up his sleeve; his mother was a member of the Hennessy cognac dynasty.

Squeezed in

Another California marvel has won international recognition. The Orange Crush freeway interchange just south of Los Angeles has entered the Guinness Book of Records as the world's most complex piece of road. It's a place of fumes and frustration where three busy freeways converge in a blur of 66 lanes woven on and around a jumble of 13 elevated sections and bridges, negotiated by an estimated 630,000 cars, trucks and buses a day.

"It's a great accomplishment. said the state transport authority. Whether it meant getting into the book or out of the junction wasn't made clear.

Close harmony

French finance minister Dominique Strauss-Kahn and his German counterpart Theo Waigel meet at Bayreuth today for some high policy and grand opera. Observer wonders what the tenor of their talks will be.

Financial Times

100 years ago **Bucket-Shop Firms**

It is very significant that the representatives of bucket-shop firms are generally "out" and leave notices attached to the doors of their offices to the effect that messages or letters should be left in the letter-box. Two of these new recently called attention are of this retiring disposition. No doubt they were both absent manipulating the markets very hard; but speculating, or pretending to speculate, with other people's money ought surely to pay them well enough to enable them to keep an office-boy apiece.

50 years ago British Film Quotas

An amendment of the Cinematograph Act is expected during the next Parliamentary session. The object will be to provide inducement for the production of a larger number of British films. British picture theatres are obliged to rent British films up to a certain percentage of the total length of the films shown. It is assumed quotas will no longer refer to the length of illms rented, but to their cost of production. Owing to the high cost of American films, this practice should secure for good British films a high

percentage of exhibiting time.

FINANCIAL TIMES

Friday July 25 1997



Troops sent in after bitter by-election

Five ANC members killed in South Africa

in Johannesburg

Army units and police were drafted in to South Africa's KwaZulu-Natal province yesterday following an upsurge of political violence in which five members of the African National Congress were murdered.

The dead, all of whom were sbot through the head, included two ANC councillors who had been elected in a bit-terly fought by-election on Sunday. The killings are e setback for rising hopes of a solution to the conflict which has affected the province for more than 15 years.

Hundreds of angry ANC demonstrators marched yesterday to police beadquarters at Richmond calling for action against the security forces. This followed accusations by ANC leaders that "third force" units within the police had carried out the killings. in the past the ANC has

with the Inkatha Freedom year. Mr Holomisa is planning party, the mainly Zulu party to join forces with Mr Roeli with a majority in the provincial parliament and beaded by Mr Mangosuthu Buthelezi. The ANC said police bad been ordered to withdraw less than an hour before the attack.

The murders also cast a shadow over efforts to create an opposition party to chal-lenge the ANC in the 1999 general election. The Richmond by-election, in which five seats were contested, had been called after the ANC expelled Mr Sifiso Nkabinde, the local party leader, for being a police spy during the apartheid era. Mr Nkabinda's expulsion trig-gered resignations by nine other ANC councillors. One, who refused to resign, was murdered in May.

Mr Nkabinde, and those who quit in sympathy, later joined the new opposition group ded by Mr Bantu Holomisa, a former deputy minister and military leader of the old Transkel homeland, who was also linked "third force" activities expelled from the ANC last petrators of violence.

Meyer, former secretary gen-eral of Mr F W da Klerk's National party. They will launch a party this year in what could be the most important political realignment since the 1994 general election.

Tha Richmond by-election, the first electoral test for Mr Holomisa's National Consultative Forum, resulted in an overwhelming victory for the ANC candidates, among them two of the murdered men. The ANC bailed the win as a triumph and said it demonstrated that Mr Holomisa's organisation existed "in the media, but not in reality". A party statement said the vote was "a defeat for political backwardness and thuggery".

Mr Meyer, who earned praise from President Nelson Mandela for his role in producing the country's new constitu tion, said yesterday he would never serve in a political

Chernomyrdin urges curbs on Russian monopolies

By Chrystia Freeland in Moscow

Mr Victor Chernomyrdin, the Russian prime minister often viewed as the grey patron of the country's Soviet-era industrial giants, urged his cabinet yesterday to pursue a bold reformist programme.

The former Soviet enterprise director called on ministers to restrict the power of Russia'a natural monopolies, force insolvent companies into bankruptcy and create a more favourable environment for small business development.

To ordinary Russians, grown cynical of official promises after a decade of nearly unremitting economic decline, Mr unlikely to soond convincing. But his radical speech is the clearest public signal yet that, been won over to the market vision of Mr Anatoly Chubais and Mr Boris Nemtsov, his two young reformist deputies.

the prime minister and had benefited from his support.

flinch from including the once sacrosanct gas producer in the list of companies that must be exposed to competition. "We all know that any market sys-tem is based on competition," be said. The purpose of all our activities is to develop competition in the sectors of

The prime minister - some-Chernomyrdin's promises are scenes adversary of Russla's more radical reformers - also scolded Mr Pyotr Mostovoi, bead of the federal bankruptcy agency, and Mr Alfred Kokh, his privatisation chief, for not pursuing change boldly enough in these sensitive

market is an important victory missed his apparent market for the reform camp, which conversion as a political ploy has devoted much of its energy in the past few months to curbing the power of Gazprom, Russia's natural gas monopolist, which was once run by

the natural monopolists."

meant to disguise the continued immense power of Russia's entrenched Soviet-era bureaucrats and industrial bosses, his forceful call for tough reforms is a sign of the new political ethos which has Mr Chernomyrdin did not taken hold of the country at the highest levels. Setting the tone is President Boris Yeltsin,

he bolidays in the provinces. Mr Yeltsin, who has strongly backed the two young deputy prime ministers, this week signed a series of reformist decrees, including measures aimed at alleviating chronic times painted as a behind-the- delays in the payment of state wages, clamping down on taxevaders and exports.

who continues to dominate the

country's political life even as

Cbernomyrdin's Mr increased entbusiasm for reforms may also be motivated by the growing consensus among economists that Russia is at a turning point between

Continued from Page 1

boosted earnings by about SKr500m. Group sales were SKr72.2hn, against SKr50bn. Order bookings rose from SKr63.3hn to SKr87.8hn, Earnings per share increased from

Europe today Much of the Mediterranean will be hot and sunny with sea breezes in the coastal areas. It will become cloudy over the high ground in Italy

thunderstorms breaking out by evening. The Pyrenees may have

warm sun, but a front will bring a threat of drizzly rain to the north.

including southern and eastern

Scandinavia, will be warm but unsettled with showers and local

be unsettled. Central and west Europe will be showery over the waskend, but conditions should become settled next week. The Mediterranean will be hot and sunny. The Spanish interior will be

thunderstorms over the mountains.

Five-day forecast

very hot. This will set off

showers.

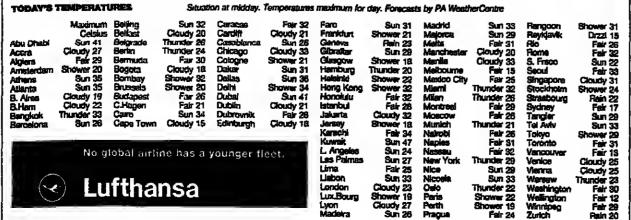
and bright.

in the mobile systems division, which supplies the infrastructure for cellular services, rose from SKr23.5bn to SKr30.1bn. Sales at the Infocom Systems division, created last year by the merger of Ericsson's core network systems operations with data communi-

Mobile phones boost Ericsson shares cations and multimedia networks, rose from SKr15.9bn to SKr21.5bn. Mr Ramqvist said profitability in the division remained unsatisfactory as it had only managed to break even in the first half. However be expected it to post a full-

FT WEATHER GUIDE Southern France should be dry with Much of central and eastern Europe The far north-east will be mainly dry Scandinavia and eastern Europe will

Warm front ____ Cold front ___ Wind speed in KPH



Research finds free range hens red in beak and claw

By Maggie Urry in London

The life of a battery hen may not be a happy one, but free range hens suffer too, according to a report on the welfare of laying hens by the UK Farm Animal Welfare Council.

Battory cages "arguably cause hens frustration and suffering" and should be phased out over the long term. the report says. But that should not happen until wel-fare problems in other environments had been solved. Professor Sir Colin Sped-

ding, chairman of the FAWC, an advisory body funded by the UK agriculture ministry, said: "At the moment, we do not have a [commercial] alternative that is satisfactory from a welfare point of view." The main problem among hens in open environments was feather pecking and can-nibalism. This was natural behaviour, he said, adding:

Hens respond to total freedom no better than humans." The only way to prevent such anti-social activity was to trim hens' beaks. Sir Colin said: "Beak trimming is essential in free range systems. We're against beak trimming in principle." He said the pecking problem "doesn't hap-pen much in battery cages".

Tha report said a ban on beak trimming in Sweden meant a decision to "ban battery cages by 1999 is likely to prove very difficult lo achieve". The report was condamned by Compassion in World Farming, an animal welfare lobby gronp, as "a mealy-monthed let-down for the hens."

In the short term, the study recommended cage sizes be increased by a third. Sir Colin said: "The most unsatisfactory feature [of battery cages] is the limited space. It is a severe limitation on the expression of normal bahaviour. They can't run about and flap their wings."

Mr Elliot Morley, the minister responsible for animal welfare, said the UK for an increase in minimum cage sizes in talks with Euro-

The British Egg Industry Council says larger cages would cost the industry £100m (\$167m), excluding the cost of extra land and buildings. They would also increase running costs by 2p per dozen birds.

The study called for research to find out why hens became more aggressive when they had more space. Also, researchers should look at breeding less aggressive hens. A compromise might be

"curiched" cages with perches and even the chance for hens to build nests. No mention was made of swings, mirrors

THE LEX COLUMN Nimble nifties

Valuations are frothy, but markets are rising. What do you do? Answer stay invested, but look for safety.
 Enter the "nifties" - liquid, largecapitalisation, mostly international companies - where most of the recent stock market gains have been concentratad. The pbenome non, first evident in the US and Japan, has migrated to Europe where markets are enjoying their best year since the early 1970s. Figures from BZW show that over the past 12 months Europe's 100 largest companies have risen by 72 per cent, compared with a 5 per cent rise for a small company index.

European markets are being driven by a combination of sound fundamentals, restructuring hopes and currency weakness. But the big cap/small cap divide has its roots in safety: large companies offer the trading liquidity which allows for a quicker and cheaper exit in falling markets. Neophyte foreign investors and fund managers wanting to protect their tails also take refuge in size. And further bolstering the trend is the increasing indexation of fund management, which draws money into the largest stocks.

The irony, of course, is that the very risk aversion which underpins the nifty phenomenon is causing a dangerous bubble. It may be that the diversity of multinationals will offer some protection when markets turn down, but the nifty factor has ensured that they will be falling from a very dizzy height.

Ericsson

There are few niftier sectors in Europe than the high-tech one, and few niftier high-tech stocks than Ericsson, Tha Swedish telecoms group's share price has nearly tripled since the start of last year in local currency and more than doubled in dollars. Yesterday's firsthalf results show why. Within a strong overall performance, Ericsson managed to increase sales of

mobile phones by over 100 per cent. The group has long had a lead in the supply of infrastructure for mobile phone systems - holding a 35-40 per cent global market share. In recent years it has also made a strong push on the handset front, increasing its market ahare to 16 per cent from only 12 per cent last year. This is largely due to its strength in digital technology. Motorola, which has been alow to launch digital products, has been the big loser. Moreover, the long-expected threat from cheap Far East-



materialise. As a result, Ericsson has not only enjoyed increased mar-ket penetration, but suffered surprisingly little price erosion.

There is still plenty of growth in the mobile market: Ericsson itself forecasts 590m users worldwide by 2001 compared with 160m now. Such penetration will almost certainly require substantial price-cutting and probably involve Ericsson surrendering market share. But with several years' premium growth virtually assured, a rating of nearly 30 times next year's earnings does not

GMG/LVMH

The Bernard Arnault show is in town, and the music has already become less discordant. Under his variation on tha Guinness/Grand Metropolitan merger, Moët Hen-nessy would ba added to the pot and Burger King, Pillshury and Guinness Brewing poured out, Mr Arnault would then gain effective control of a giant spirits company and get a disproportionate share of the resultant savings. This special offer was unavailable to anyone else, and was naturally unpopular. So he now says he will take an equal share in all four businesses, if that is what investors want.

This would make his tale of 23.2hn (\$5.34bn) of additional value irresistible if the numbers held up. They do not. LVMH reckons that £130m of annual cost savings and revenue enhancement is worth £1.6bn. But if you take off tax, and apply a generous price/earnings multiple of 14, it is only £1.25bn. A discounted cashflow valuation at a net discount rate of 8 per cent gets

you to £1.1bn. And there are restructuring costs to subtract. A deal still looks worthwhile, but it is

not quite as compelling. Then there is the removal of a £1.6bn conglomerate discount by demerging three businesses. Once Burger King and Pillsbury switch to US accounting standards, even racy US ratings would struggle to build a £1hn gap. Mr Arnault assumes there is no tax bill, whereas without years of studious preparation a bill of more than £1bn would be likely. There are numerous UK investors who would have to sell new US shares immediately – they would get a lousy price. And then there is the thorny issue of how much MH is worth. Both sides are becoming more flexible, but we are still a long way from a mutually beneficial

Arbitrageurs

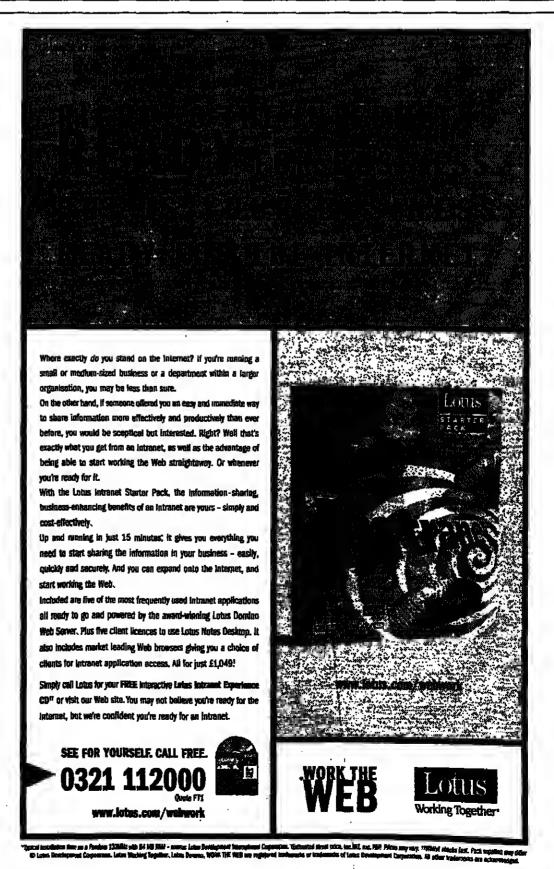
To many, arbitrageurs are the financial equivalent of hyenas laughing scavengers that prey on the wounded. So when British Telecommunications' merger with MCI hit a rough patch aarllar this month, there was much Schaden-freude. Arbs, who had been buying MCI stock and shorting BT shares to exploit the discrepancy between their valuations, are now sitting on huge paper losses. Serves them right for trying to make a quick buck was a common attitude.

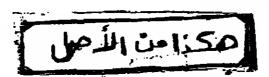
But like hyenas, arbs are much maligned. Any investor can arbitrage price discrepancies like BT/ MCI, Guinness/GrandMet or Bayerische Vereinshank/Bayerische Hypo-Bank. But few are prepared to run the risk. And the BT/MCI tale shows that arbs do run risks. Though most of the time they can lock in good profits, they can get badly wounded. In a sense, they are rather like reinsurers: taking on

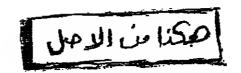
risks others shy from.

Arbs also bring valuable information into the market. Because they sometimes take individual positions of \$100m or more, they have the incentive and funds to do their homework thoroughly. For example, if they need to form a view on whether BT has the legal right to pull out of the MCI deal, they will commission a specialist legal opin-ion. Think of the arb's role as participating in the big kill and then tidying up after - just like the

Additional Lex comment on Scottish devolution, Page 29









FINANCIAL TIMES COMPANIES & MARKETS

Friday July 25 1997



IN BRIEF

MAS voices fears on weak currency

Malaysian Airline System, the national flag-carrier, became one of the first Malaysian companies to signal that the recent currency depreciation may affect its earnings. Mr Tajudin Ramli, chairman, said he was concerned that the fall of the ringgit, Malaysia's currency, would increase the cost of fuel, which is bought

Vereinsbank rises 15% in first half Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany'a second biggest banking group, announced a 15 per cent rise in first-half operating profits to DM766m (\$425.5m) after risk provisions. Page 26

Brazilian Budweiser venture blocked Anheuser-Busch of the US, the world's largest brewer, and Antarctica, the second-largest Brazilian brewery, have been told by Brazil's competition body to unwind a joint venture to distribute Budweiser beer in the country. Page 24

Commerzbank rises 25% to DM1,65bn Commerzbank, the German bank, reported a sharp rise in profits for the first six months. Helped by rises in interest and commissioo income, pre-tax profits were 25 per cent higher at DM1.65bn (\$910m). Page 26

Kingfisher forced to admit to talks Kingfisher, the UK retail group, was forced by the Paris stock exchange to disclose it is in talks that could lead to a £200m (\$334m) bid for BUT, a French electrical and furniture chain. Page 28

Grupo Televisa pushes higher Grupo Televisa, the Mexican media group, posted a big increase in second-quarter sales and profits. Net profits for the quarter were 4.9bo pesos (\$625m), compared with a loss of 280m pesos last time. Page 24

Hong Kong hotels group disappoints Hongkong and Shanghai Hotels, owner of the Peninsula botel in Hong Kong, disappointed analysts with a 5 per cent decline in half-year

net profits. Page 2	7	at decime in initial	
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GEC-Alsthom

General Electric

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WE THIERNET

The state of the s

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Securities One

LVMH chief seeks to persuade investors

Arnault says three-way merger with drink groups will add \$217m to profits

By David Blackwell in London

LVMH, the French luxury goods group chaired by Mr Bernard Arnault, yesterday said its plan for a drinks merger with Guinness and Grand Metropolitan would add £130m (\$217m) to the combined profits of the new group.

The announcement came as Mr Arnault arrived in London for meetings with institutional investors. He aims to persuade them that Guinness and GrandMet should abandon their £24bn merger plan and adopt his three-way proposal. The French group estimated

that £65m would come from cost savings above the £175m identified in the UK groups'

A further £65m of additional annual operating profit would come from adding the brands of Moët Hennessy, the LVMH subsidiary, to those of Guinness's United Distillers (UD) and GrandMet's International Distillers and Vintners (IDV).

Mr Arnault, who resigned as Guinness director on Monday, said yesterday he had always argued that the brewing side of the UK drinks group should be demerged. But joining up with GrandMet Arnault until next week - also

added the Burger King fastfood outlets and Pillsbury food husiness to the conglomerate. "I see no reason why they

should be more soccessful together than separate," said Mr Arnault, who wants to see the food and brewing husi-Analysts said the savings figures announced yesterday for the three-way drinks merger were at the top end of estimates. "Mr Arnault may be

right, but it is a very optimis-Institutional investors many of which will oot see Mr

said they would like to see full justification for the figures. LVMH said the additional cost savings would come from

closer integration of distribution centres of Moët Hennessy, UD, their joint veotures and IDV. More savings would come from streamlining regional and head offices. The three-way merger would

create the world's leading drinks company, said LVMH, with pro forma 1995-95 sales of £7.4bn. The group would have an "unrivalled" distribution network and would be a market leader in five of the six

Both institutions and analysts yesterday accepted the strategic case for adding Moet Hennessy to UD and IDV. The main sticking point, one fund manager suggested, was that Mr Arnault "wants more than his fair share of the spoils - to the detriment of other share bolders"

Mr Arnault said he was in London to listen and 10 try to find out wbat investors thought of his proposition, "If they think it needs amending then we will do it."

> Lex, Page 22 Charm offensive, Page 29

Better than expected second quarter results vindicate chairman

Philips profits surge as all divisions perform

By Barbara Smit in Eindhoven

Bernard Arnault: in London to

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Philips yesterday revealed a surge in profits in the second quarter, reinforcing investors' confidence in the tongh approach of Mr Cor Boonstra, the Dutch electronics group's new chairman.

The rise was much higher than predicted. Philips stressed that it reflected improvements across nearly all its activities.

Boosted by the increased value of dollar earnings in (\$364m) compared with a loss of Fl456m in the same period last year, when the figure was depressed by restructuring. The strong results were

partly attributed to the company's withdrawal from Grundig, the troubled German electronics group, and the divestment of several loss-making units in line with Mr Boonstra's promise to purge the "bleeders" the organisation. Mr Dudley Eustace, Philips

vice-president, said the company had already handled about half of these "problem children". Nine other under- in the second quarter and rank as the world's third largperforming units and several more smaller activities would be divested in tha near future. "This is an amazing performance," said Mr Eric de Graaf,

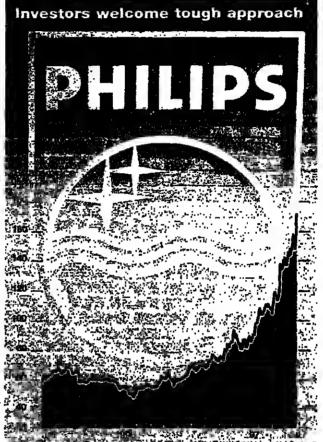
least one division to mess up the results, but not this time. The only small disappointment is the modest result of consumer products,"

Philips said the dip in operating profits from consumer prodocts, from Fl206m in the first quarter to Fl62m in the second, was caused by marketing costs for product launches in the US and a large advertising campaign to familiarise Americans with the brand.

This reflects a well thoughtguilder terms, net profits in out group policy to invest prithe quarter reached F1747m marily in products that are (\$364m) compared with a loss truly promising and to strengthen Philips' position in the United States," said Mr Nimrod Schwarzmann, Philips analyst at James Capel in London. "These temporary expenses will bear fruit in

Other analysts said they were pleased with the earnings of the components and semiconductors business, with operating profits rising from F1429m in the first quarter to F1630m. Mr Jan Hommen, chief launches and sharp marketing. financial officer, said price erosion had almost come to a halt the market, Philips wants to demand was strong.

However the mobile phones unit reported deepening losses because tha much-awaited introduction of the ultra-light, Genie model had to be postin Amsterdam. "In the last poned Ironically, the group delay of the Genie launch, F1162.10 to F1171.30.



has often described this unit Philips is still confident the Philips" with fast product the last quarter of this year.

est player in mobile phones by the turn of the century. Last month it sealed a joint venture with Lucent Technologies in the US to gain faster access to the US market. Despite the

While Mr Boonstra has per Though it was late entering sistently refused to discuss the possibility of the company's break-up, Mr Hommeo said this option may turn oot to be "a good alternative" if it added to the creation of shareholder

Philips shares rose by 5.6 per cent in Amsterdam from

Kodak to step up attack on overhead costs

By Richard Waters In New York

Eastman Kodak is to step up its attack on overbead costs to put its earnings back oo a growth path after recent disap-George Fisher, chairman.

Mr Fisher said the company would not scale back any of its ambitious long-term investment plans, despite Wall Street's conceros over the at least \$1.1bn, based oo last delays and costs that have year's revenues of \$16bo. afflicted some of its new digital and other products.

The Kodak chairmao was speaking in an interview a week after the company produced its second quarterly earnings disappointment this year. This has prompted ques-Mr Fisher, who was brought in product launches, including to turn Kodak around in late digital cameras. 1993, had run out of momentum. The company's shares are trading some 28 per cent below

their peak. Un Kodaks turnround, Mi Fisher said: "We're about halfway done. It will take the full three or four years."

to reduce manufacturing costs. the main attack will be on overheads. Mr Fisher said. This was important given the company's expansion into emerging market countries and the development of new digital products, both of which

would produce lower profit margins than its traditional US consumer busicess, be

Overbeads have consumed 27 per cent of Kodak's revenues this year, compared with pointments, according to Mr the "less than 20 per cent" that it would have to achieve to be competitive in a digital world. according to Mr Fisher. Reductog overheads to this level would involve cost savings of

The recewed attack on costs contrasts with Mr Fisber's focus to date oo rekindling growth, and indicates the extent of the pressure brought on by a renewed attack on the US film market by Fuji and the effect on earnings of the rise in tions on Wall Street about the dollar. Also, Kodak has whether the recovery under fallen behind in some recent

The Kodak chairman continued to insist that be would not put himself in the running for the top job at AT&T, albeit reiuctantiy among the first to emerge when AT&T started a search for a new chief executive last While Kodak will continue week, in part because he is a non-executive director of the telecommunications company. "If I didn't have this job, I would love to help them, if could," Mr Fisher said.

> Snapshot of a company hitting the sand, Page 24

ICI sees £150m currency hit

By Roger Taylor in London

Imperial Chemical Industries yesterday became tha latest victim of sterling's strength as it predicted a £150m (£250m) loss this year from adverse currency movements.

Tha UK company reported interim pre-tax profits down by more than half at £160m, from £387m a year ago, including a loss of £90m from the strength of sterling.

Two-thirds of the currency losses were due to lower margins in markets where prices are set in D-Marks and other currencies which have weakincurred on the conversion of

Mr Charles Miller Smith, from acquisitions. This was chief executive, said: "If the more than offset by currency new currency is brought in, we will have to start getting used to billing customers in euros and it might makes sense for us to report our results in euros."

Economic and monetary union would create opportunities for ICI, which was coming more European", with four businesses based in continental Europe after the £4.9hn acquisition of Unilever's speciality chemicals businesses, announced in May. In the six months to June 30, group turnover fell 6 per ened against the pound. The cent to £4.97bn, from £5.3bn a rest was directly due to losses year ago, in spite of a 5 per year ago, in spite of a 5 per cent rise in like-for-like sales

effects, which cut turnover 7 per cent, and price falls, which took off another 5 per

ICI said the worst performance was in its bulk industrial operations, which it is selling. It has agreed to sell its Tioxide and Polyester bnsinesses to DuPont of the US for \$3bm. It simed to sell the rest of these businesses soon.

Analysts were unimpressed with the results and in particnlar with the ICI's paints division, whose profits were mar-ginally below expectations. They were also disappointed unchanged at 12.5p. The and a further 1 per cent rise shares fell 16%p to 908%p.

Rapid growth puts SAP on course for US listing

By Graham Bowley in Frankfurt

SAP, the German business software company, was set yesterday for a US share listing next year after its latest figures confirmed it is enjoying one of the fastest growth periods in its 25-year history.

Sales rose 52 per cent in the second quarter to DM1.37bn (\$760m), helped by the foreign exchanges and buoyant company reported. Pre-tax to do so. profits grew 56 per cent to

DM401m. However, analysts warned movements flattered the com- international expansion. pany's results, disguising a 50 also warned of a possible slow- ected at the beginning of the Emu was postponed.

40.00 + 3.50 113.00 + 10.00 117.00 + 10.00

162.00 - 18.00 35.00 - 3.75 47.00 - 5.00

autumn, a traditionally weak ket conditions. SAP's share quarter for the company price has risan sharply in because of seasonal factors.

said SAP would seek to list its shares on a US stock exchange at the end of next year at the earliest in a move to raise its international profile and to secure a stronger foothold in its most important market.

SAP would cext year also D-Mark's decline on the adopt US GAAP accounting standards, the latest of only a international sales, the handful of German companies

that favourable exchange rate help the group coocenirate on

The role of chairman is to be shared between Mr Hopp and popularity of the internet and Mr Hasso Platiner, in part to

SAP said it had raised its per cent leap in costs in the forecasts for growth this year warned that the company's second quarter to DM1bn. SAP beyond the 25-30 per cent proj- growth might be curtailed if

down in growth ovar the year because of improved mar recent years and has increased Mr Dietmar Hopp, chairman, abont 70 per cent so far in 1997. Its market capitalisation, which stood at DM900m when it was floated in 1988, is now around DM46bn.

Recently it has announced new contracts to supply highprofile Germao companies such as Daimler Benz, Bayer and Volkswagen. Yesterday. SAP's share price rose DM1.70 to close at DM433.

Mr Hopp said recent growth was being propelled by the by companies preparing their computers for 2000 and for the switch-over to the planned European single currency. He





N M ROTHSCHILD & SONS LIMITED



& CIE

acted as financial adviser to

Cinven

on the £1.1 billion acquisition



Générale de Santé

General Healthcare Group

Compagnie Générale de Santé

July 1997

COMPANIES AND FINANCE: THE AMERICAS

igital upbeat despite fall in revenues

Digital Equipment, the US-based computer group, is confident of a return to revemue growth in the current 97 cents, a year earlier. quarter, Mr Vincent Mullarky, chief financial officer. said yesterday.

Mr Mullarky was speaking following the release of fourth-quarter results, which showed net earnings of uring in better shape. \$124m, or 75 cents a share. \$438m, or \$2.87, in the yearago period, when earnings

uring charges of \$492m. Full-year net income of \$141m, or 68 cents, compared with a net loss of \$112m, or

The fourth-quarter figures expectations of eboui 73 hopes that Digital is emerg-Mr Robert Palmer, chair- tunities,

man and chief executive. "pleasing" and said: "I am

very encouraged by the progress Digital made in the fourth:quarter. "We echieved improve-

ment for the third straight quarter while further positioning the company for were ahead of Wall Street both near-term and long-term. l am convinced cents e share, and raised that Digital is in the best position since the mid-1980s ing from the latest restruct- to take advantage of current and emerging market oppor-

The turnround came described the resulte as despite a year-on-year

the fourth quarter and to had improved to their best cash and abort term invest. \$13bn from \$14.6bn for the levels for more than three ments. This represents an full year.

The decline was mostly ettributed to businessee reflected continuing it repurchased im chm-which Digital has withdrawn improvements in product mon shares during the quar-from, and to the effect of costs and abductively, and a ter and 10m over the course. currency movements, which marked turnround his the safe year, at e cost of name it said reduced full-year revenues by \$400m and profits business; which has moved Digital said yesterday its by \$240m.

executives, who have been criticised by shareholders over the past year because of decline in revenues, which the group's poor perfor-

back into profit. "The prog-Despite this, the Digital ress in our personal computer business over the past year has been excellent." Mr Palmer said...

The company ended the trading.

fell to \$3.5hm from \$3.7hm in mance, said gross margins fourth quarter with \$2.5hm in ears increase of nearly \$550m.
The company said this over last year

board euthorised the addition of 15m shares to its stock repurchase sche The shares gained \$2 to \$40 in early New York

first quarter of this year. More recently, the market-

ing costs of relaunching the Advantix camera and film -

a product of the APS venture

with other camera compa-

nies - has eaten into profit

After a misfire last year,

Mr Fisher says Advantix is

now doing well and that

Kodak believes it will recover its \$700m-\$1bn

A further big disappoint-

ment has come from digital

imaging, the future on which Mr Risher has staked

margins.

Snapshot of a company hitting the sand

Things were looking good for Kodak until growth slowed and Wall Street assumed the worst

eorge Fisher'a halo has slipped. At the start of this year, the Eastman Kodak chairman was being credited with turning round of one of the great consumer brand name

Confounding a sceptical Wall Street, he had demonstrated that Kodak's original base in consumer photography, widely thought to be mature, could be turned back into a growth business.
"He said he would do it, and he did. No one believed him," says Mr Michael Ell-

mann, an analyst at Schroders who has followed Kodak for 15 years. With revenues climbing 10 per cent in 1995 and 7 per cent last year, it seemed that the company would finally break out of the spiral of

retrenchment and redundancy that had made it a symbol of American down-Suddenly, though, things look rather different. Kodak ran into the sand in the first half of this year, in

part due to the ravages of a higher dollar, growth slowed to just 2 per cent. To make matters worse, some important product launches have fizzled. As a result, earnings this year would probably not top those of 1996, the Kodak chairman warned last week.

The etock market bas passed a harsh judgment: the company's shares are down=28 per cent from their



George Fisher: having to face an alarming number of 'bombs' that eppear to have gone off et once

market's continued rise. To rub salt into investors' wounds, Mr Fisher himself turned a \$9m profit by eelling Kodak stock in May at about \$80 a share. Yesterday,

they were trading at \$68, 'It's important to keep it in perspective," says Mr Fisher now. "Sometimes, when the bombs are going off, it's difficult to do that." But, he insists: "The fundamentals look pretty darned good."

The problem for botb Kodak and its chairman is Revenue growth in that an alarming number of Kodak's core US consumer

high point, in spite of the bombs appear to have gone off at once.

The detonation that has most rattled investors bas come, as so often in the past, from a little green box marked Fuji.

Kodak's arch-enemy bas stepped up its attack on the US film market, using heavy price discounting to win market share and signing up some big customers - most notably. Wal-Mart - for the paper and, in the coming months, film produced at its new South Carolina plant.

imaging business alowed to 10 per cent in the first half of increased," he adds. the year, from 16 per cent and 18 per cent the two pre-

While agreeing that Fuji has turned up the heat, Mr Fisher, e former chairman of Motorola, compares the business to price competition for computer chips and concludes: "This is nothing like e price war."

Kodak has certainly lost market share in the US. Mr Fisher reckons its loss is 5 percentage points over the past three years, leaving Kodak with 68 per cent. "We

the company. Kodak had said it boped to

break even by the of this year in the second quarter, though, losses from digital widened to \$100m. This is in part due to the failure of digital cameras in

the consumer market. Instead, Mr Fisher now says, the greatest short-term applidon't think that rate is being cations for digital imaging seem to involve scanning Also, with Fuji training traditional pictures on to Mr Fisher says employing market, it is possible that

people to develop networking skills has added to the than Kodak, will feel most of 'costs of building a digital business, but the long-term opportunitles remain "humungous".

The question for the Kodak chairman in the coming months is whether he has Wall Street firmly behind him on this.

appeals for patience as "I'm not going to pass up those opportunities just to make quarterly earnings he says of the second-quarter disappointment. He promises Kodak will

in the wake of problems in return to 10 per cent earn-It was a slowdown in some ines growth - but he will emerging markets, particunot say when. larly China, that put the

AMERICAS NEWS DIGEST

A refinery power failure cost Phillips Petroleum \$21m in constitute profits in the second quarter, the Oklahoma constitute profits in the second quarter, the Oklahoma atom and production earnings by 10 per cent, but not income rose almost 20 per cent to \$307m, it said. Special items, primarily a tax benefit, more than compensated for the electrical contents. the shortfall, and earnings per share rose from 84 cents last time to \$1.17. The results marked the sixth consecutive quarter with operating income exceeding \$200m, said Mr Wayne Allen, chairman. Earnings were \$214m, down from \$221m in 1996, or \$1 cents, compared with 84 cents. As with other oil groups, refining and marketing profits benefited from cheaper feedstock, while the gas business was affected by lower natural gas prices.

Christopher Paries. Los Angeles

COPYING /

Strong dollar holds Xerex back

Xerox said the negative impact of the stronger dollar had held second quarter revenues to a 3 per cent rise to \$4.4bn. Excluding currency changes, the US copying company's revenues rose 6 per cent. In the same period last year, Xerox reported revenues of \$4.2bn. Second-quarter fully diluted earnings were 94 cents a share. According to First Call, a research group, the consensus expectation Reuters, Stanford, Connecticut was 89 cents a share.

CELLULAR PHONES

AirTouch earnings jump 75%

AirTouch Communications, the diversified US cellular and paging operator, said it was on track to meet or exceeding stated goal of \$1.5bn in operating cash flow for 1997, after reporting a 75 per cent jump in second-quarter earnings per share. The result was far ahead of Wall Street expectations and in spite of rising competition in its cellular phone markets. AirTouch said second-quarter earnings per share were 21 cents, compared with 12 cents in the year ago period. The quarterly earnings consensus had been 14 cents, according to First Call. The second quarter included a one-time gain of 3 cents, primarily due to lower tax rates. Prior to the gain, second-quarter operating income rose 50 per cent, to 18 cents.

INSURANCE

American Intl beats expectations

Reuters, San Francisco

American International, the US insurer, said net profits rose from \$724.4m to \$826.5m in the second quarter to the end of June, pushing up earnings per share from \$1.53 to \$1,77, ahead of expectations. Revenues rose from \$6.89bn to \$7.76bn. The second-quarter earnings do not take into account a 3-for-2 share split, which takes effect today, and is not adjusted for realised capital gains. On a post-split basis, earnings were \$1.18, compared with \$1.03 a year earlier. The consensus forecast was for an unadjusted second-quarter earnings per share before the share split of \$1.68. AFX News, New York

■ CHEMICALS

Dov. Chemical sales up 4%

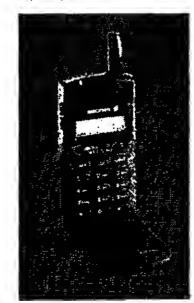
Dow Chemical reported earnings for the second quarter to the end of June of \$2.48 per share, up from \$2.20 a year ago. The result included a net one-time gain of 23 cents. Sales in the second quarter rose 4 per cent to \$5.4bn. Volume gains of 8 per cent were partially offset by a 4 per cent decline in prices, mostly due to currency effects. Reuters, Midland, Michigan

A CHASE

When Ericsson called for a 24-hour FX trading desk

hase answered it.

Sweden's Ericsson tapped Chase's expertise in global foreign exchange to effectively manage currency exposurefrom its substantial cross-horder commercial flows. With husiness activities in more than 130 countries, this leading global supplier of telecom equipment calls on the worklwide foreign exchange capabilities of Cluse - day and night



tal management of our foreign exchange flows and currency risks is an integral part of the successful development of our company We look to Chase for their execution strengths, creative ideas including options and a truly



CHASE. The right relationship is everything:

Brazilian link-up blocked

much of its attack on the

low-price private label film

weaker competitors, rather

lways jittery over

the Fuji threat, Wall

Street seems to have

Moreover, Mr Fisber's

Kodak moves into a new era

of growth - in emerging

markets, digital imaging and

other new products - have started to grate on investors

the pressure.

assumed the worst.

all these areas.

By Geoff Dyer in São Paulo

Anheuser-Busch of the US, the world's largest brewer, and Antarctica, the secondlargest Brazilian brewery. have been ordered by Brazil's competition authority to unwind a joint venture to distribute Budweiser beer in

The decision by Cade, the competition watchdog, foilows its ruling last mooth that Miller Brewing of the US and Brahma, Brazil's largest brewer, must dissolve their joint venture to market Miller's Genuine Draft beer to Brazil. The decisions have raised

fears that other planned investments by multinationals in Brazil could be threatened, although Cade officials denied there was a new policy against joint ventures between Brazilian and foreign manufacturers.

Since the launch of a new under control, Brazil has become one of the most popular countries for direct for-

Antarctica said it may still appeal against the decieion. Brahma also said it had not made a final decision on an eppeal. Cade voted five to two

that Anheuser-Busch's venture with Antarctics should be dissolved in two years as it prevented competition developing in the market.

Ms Lucia Helena Salgado, a Cade adviser, said Brahma

and Antarctica had used the Be-ups to limit competition from the two US brewers, which could have entered the market independently. Analysis said it would be extremely expensive for a

foreign group to set up a distribution network from scratch in Brazil and that

Anheuser Record profit margin helps lift Colgate 18%

Colgate-Palmolive, the US consumer products group. yesterday reported an 18 per cent jump in net income, helped by the highest gross profit margin in its history. Net income of \$175.8m for

the second quarter, up 18 per cent, was achieved on a 6 per cent increase in sales to \$2.3bn. Earnings per share of 58 cents were slightly above analysts' estimates. Excluding the effect of foreign exchange translation, sales were up 9 per cent.

Colgate's shares edged up \$1 to \$75 following the Mr Renben Mark, chairman and chief executive, eaid cost eavings and restructuring had driven the

company's gross profit margin up 1.8 percentage points.

currency three years ago, which has brought inflation eign investment.

nue and a big asset sale.

But some analysts were three years.

has been in turmoil follow-

However, the stock was the joint ventures had not buoyed yesterday by net elections earlier this month threatened competition. "It profits for the quarter of and advertising for the appears a very political deci-slou," said one.

4.9bn pesos (\$625m), com-launch of the country'e pared with a loss of 280m newly-liberalised private

spending. We are pleased with our strong top-line growth, and that every division met or exceeded our aggressive vol-ume targets," Mr Mark said. "Market shares increased in most areas, with new products receiving excellent con-

sumer response."
Volume growth was led by Colgate-Latin America and Hill's Pet Nutrition, each up 12 per cent; volumes at Colgate-North America and Colgate Asia/Africa were up 7 per cent and 5 per cent,

respectively. The company said it had scored successes with new products, including its Bakpaste in Latin America.

ing Soda & Peroxide tooth-Colgate last week received approval from the US Food

increase in advertising approval for a toothpaste to help prevent gum disease. It will be available in the US

by the end of 1997. Total'e effect on cavities is pastes, but it contains triclosan, an antibacterial substance which has been found in trials to be active in combating gum disease. It also contains Gantrez, a polymer, which helps the triclosan stick to the teeth and remain active between brushings.

"We believe that Colgate Total is the most significant advancement in home dental care since the introduction of finoride," eaid Ms Lois Juliber, Colgate-Palmolive chief of operations for developed markets.

The toothpaste is already available in 103 countries. and has been sold ontside and Drug Administration to the US since 1992.

Concerns remain despite Grupo Televisa advance

By Daniel Dombey in Mexico City

Grupo Televisa, Mexico's increase in second-quarter sales and profits on the back of higher advertising reve-

failure to reduce costs in spite of a widely publicised scheme to save \$270m over Televisa's management

ing the death in April of Mr Emilio Azcárraga Milmo. chief executive, and the succession by his son, 29-yearold Mr Emilio Azcárraga pesos for the same period pension fund system.

Profits were dominated by the receipt of 5.3bn pesos dominant media group, yes-terday reported a big of its stake in PanAmSat, a from Televisa'e sale of part satellite operator.

The windfall was partially offset by extraordinary charges. Excluding nonrecurring items, profits were concerned by the group's 127m pesos for the quarter, compared with a loss of 51m pesos for the quarter last

> Salee of 3.3bn pesoe marked a 17.6 per cent increase on the same period

While part of the increase was due to Mexico's improving economy, the group also benefited from one-off events, such as political advertising in the run-up to

Operating profits trebled from a year ago, to 343m

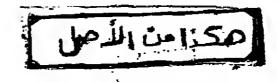
The company's total costs for the quarter rose 9.3 per cent to 2.78bn pesos, in spite

of its cost-cutting efforts, m addition, the company announced a non-recurring charge of 556m pesos relating to the cost-cutting programme.

The programme had been spearheaded by Mr Guillermo Canedo White, the former finance chief who was deposed this week following a feud with some of the other minority shareholders over wbo succeeded Mr

Azcarraga Milmo. However, Televisa insists it is sticking to the plan's

objectives. Taleviaa'a Depositary Receipts were up \$1 t \$30 in early New York trading yesterday.





profit margi fr Colgate 18

July 1997. Now Italy's global telecommunications business has one name: Telecom Italia.

is remain des

On July 18th 1997, the merger of STET and Telecom Italia was completed. From now on, Italy's global telecommunications business is represented by a single company, Telecom Italia, which combines the resources and operations of the holding company with those of its main operating company.

The Telecom Italia Group hits the ground running: it's the world's sixth telecoms company by revenues and, through its subsidiary TIM, is also Europe's

· leading mobile telephony business.

Telecom Italia is looking to the future. With an eye to the ever increasing challenges of the global marketplace and the ever more advanced services which consumers demand. Telecom Italia is dedicated to becoming yet more competitive, without ever losing touch with the needs of its customers.

Its aim: simply to communicate better, both at home in Italy and around the world.

TELECOM

Telecommunications in Italy and worldwide.

in Frankfurt

bank, yesterday reported a merger announced on sharp rise in profits for the Monday. first six months and countered speculation about its future by saying it would remain independent.

Helped by sharp rises in interest and commission income, operating profits. after risk provisions were 23 per cent higher at DM1.63bn reported a sharp rise in earn-(\$892m). Pre-tax profits were 25 per cent higher at Dresdner Bank will give

Mr Mariin Kohlhaussen, cbairman, said Commerzbank's strong performance meant it should be able to continue its successful course and shape its future

Some analysts have focused on whether Com-

merzbank might be acquired amid speculation about bank restructuring - refuelled by Commerzbank, the German the big Bavarian bank

> Mr Kohlhaussen repeated his statement that sharebolders could expect a higher dividend if profits continued to be strong in the second half.

Deutsche Bank, Germany's biggest bank, has already ings for the first six months; details next week. Like other banks, Com-

merzbank's progress was helped by the powerful showing of capital markets this year. Net commission income

jumped 25.5 per cent to DM1.4Shn, with profits on

Phenomenal", "impressive" and "stunning"

by analysts to describe Erics-

son's first-half earnings

were among the super-



Resolutely independent: Martin Kohlhaussen signalled the possibility of a higher dividend

All lines are busy at Ericsson

Move to plough resources into mobile handsets and terminals is paying off

income also strong. Net interest income was 16.5 per cent up at DM3.34bn, with the volume of husiness

cent and other fee-based up considerably and the but the bank said results of interest rate margin showing own-account securities and a slight improvement. Financial trading profits emerge clearly under Gerfell 62 per cent to DM136m, man accounting methods.

other dealings did not

When calculated under International Accounting Standards (IAS), trading profits were DM534m, against DM497m in the same period last year. The difference arises because unrealised capital gains derived from trading and associated interest income are included under IAS.

The bank said strict cost management allowed it to keep costs growth, which totalled DM2.96bn, down to 7 per cent.

Risk provisions were 8 per cent higher at DM650m. The bank said domestic banking branch business showed a marked profit improvement and the high level of foreign earnings had increased further. Investment banking, where it is stepping up its efforts, also turned in steadily rising profits.

Bavarian bank up 15% at

Bayerische Vereinsbank, which is merging with another Munich-based bank to form Germany's secondbiggest banking group, yes-terday announced a 15 per ceot rise in first-half operating profits to DM766m (\$419m) after risk provisions.

It said it expected a good result for the whole of 1997 and would be in a strong position for the planned merger with Bayerische Hypotheken- und Wechsel-Bank. The two will have combined total assets larger than Dresdner Bank and be second only to Deutsche Bank in the German and European markets.

Vereinsbank said most of its profits stemmed from net interest income, which showed an 8 per cent rise to DM2.5bn. One-third of this came from mortgage banking business, up 12 per cent to about DM800m. Mortgage loan volume rose 6 per cent to DM131bn, mostly in the private bousing sector.

Net commission income was 20 per cent higher at DM698m. More than balf of this came from securities and asset management business, which grew 26 per group by market capitalisa. Mr Luis Bastida, financial sidiary banks in Argentina, Peru and Venezuela. management rose 16 per cent

Own-account trading produced a marginal rise in profits at DM197m. Costs were almost S per cent higher at DM2.1bn, with capital spending up more steeply than staff costs.

Risk provisions were up 13 per cent at DM498m. although that included a drop in the amount set aside for loan-loss precautions from DM579m to DM562m.

Prices for electricity determined for the purposes or the electricity booling and performed arrogithments or forgand and titudes.

The property of the prices to fraging on the first arrogity or the prices or fraging or the first arrows.

halfway By Andrew Fisher

. The Swedish group's pre-tax profits of SKr6.1bn (\$779m] certainly made nonsense of analysts' prior predictions, coming in SKrlbn ahead of market expectations. Shares in Ericsson, Sweden's biggest company by market capitalisation, responded by touching a year-high of SKr370, and

per cent this year. "The figures are much stronger than anyone expected," said Mr Douglas Smith. telecommunications analyst at Salomon Brotbers in London.

have now risen by almost 70

He attributes the group's to ramp up volumes in its booming mobile phones division, thereby attaining greater economies of scale. astute in realising early on rebounded.

By Tom Burns in Madrid

25.9

Banco Bilbao Vizcaya, the

half net attributable profits.

recently-acquired Latin

above estimates, were

The profits, which were Pta34.4bn.

American banks.

that by increasing volumes, they would increase margins and profits," he said. "It is a latives rolled out vesterday simple idea, but they applied it very well."

In fact, yesterday's figures were even more impressive than they looked; last year's figures were inflated by a SKr400m non-recurring gain, against a SKr20m exceptional loss this time.

Despite its electrifying growth, Ericsson has as yet shown no sign of succumbing to the kind of problems suffered by its two big competitors in mohile phones over the past 18 months. Motorola, of the US, and

Finland's Nokia, both of which are bigger in mobile phones than Ericsson, have each suffered earnings blips during this period. Motorola, which is also a big producer of semiconductors, was bufsuccess largely to its ability fetted late last year by a downturn in the computer chip market. Nokia's profits fell early in 1996 due to internal logistical problems, "Management was very although they subsequently

biggest Spanish banking 34.4 per cent to Pta156.6bn. this was allocated to its sub-

Earnings from fee commis-

in spite of big provisions for sions were up 45.3 per cent performing loans in Spain

to Pta93.3bn, while trading

profits rose 36.6 per cent to

tion, vesterday reported a director, forecast that year-

Pta58.1bn (\$382.3m) in first- with those of the first half.

per cent rise to end profits would be in line

year since 1993. Yet any con-6 share once (SKr)

Ericssoo, meanwhile, has displayed remarkable consistency. Order bookings have grown for 23 consecutive quarters, while year-on-year sales growth in the mobile handset and terminals unit has nudged steadily upwards to treble digits.

Mr Lars Ramqvist, Ericsson's chief executive, admits the financial strain of the rapid global expansion that

ahead of forecasts at six m

across its business units, more than in the first six Pta25bn in the first half to

The group reported

bealtby recoveries of non-

and Mr Bastida said it was

bringing loan portfolios of

lts Latin American units up

Colombia, Mexico, Peru

Venezuela.

fuelled by improved earnings provisioning, 41 per cent

with operating profits up months of last year. Most of

BBV put aside Pta73bn for to "BBV quality standards".

cerns at the cost of expansion will have been offset by vesterday's disclosure that first-half cash flow was

Behind the virtuous circle of increasing son's commitment to mobile The company's current

success can be traced to its move in the early 1990s to plough large resources into developing mobile handsets and terminals, ahead of some of its rivals. This division now accounts for more than one-quarter of group sales, compared with 18 per cent a year ago.

"They have been very smart in focusing more on mobile handsets than on the mobile infrastructure business. This has boosted their margins," says Mr Smith, at Salomon Brothers. At the same time, pricing

pressure on Ericsson handhas seen Ericsson's profits sets in the fiercely competigrow by about 50 per cent a tive mobile phones market

The group has spent about

These allocations could

have been spread over 10

years under Spanish regula-

tory requirements.

pay off goodwill arising from

its acquisitions in Mexico,

has abated, although this may be temporary rather than a longer-term trend. Ericsson executives sav

consumers are prepared to pay a premium for its upmarket handsets. And, while price erosion is greatest in analogue phones. Ericsson's product range is centred on digital technol-

Meanwhile, the group is making strides in improving productivity in its Infocom division, which combines fixed telephone networks with computer and multimedia operations. The unit has been Ericsson's problem child in the past few years, reflecting severe price erosion in fixed networks in the face of stiff competition from rival suppliers.

But Infocom is again reporting strong sales growth - the first sign that a comprebensive rationalisation is paying off. The success of the mobile division seems to be rubbing off.

to take advantage of its high

earnings this year to cancel

the goodwill at the earliest

It intends to pay off the contributed Pta21.1bn to the

goodwill on its Colombian group's net consolidated

unit over the next six profit of Pta83bn.

However, BBV has chosen Pta265.4bn.

group to float

The Latin American banks

The sharply higher mar-

gins posted by these units

allowed BBV to report a 32.6

year-on-year increase in its

net Interest income to

Heidelberger is currently

57 per cent owned by Lah-

meyer, a quoted company in

Other shareholders in the

printing press company

include Allianz, Munich Re

and Commerzbank, which

own just over 39 per cent

through Almüco, a holding

Heldelberger announced

its intention to float at the

time of its acquisition last

December of Linotype-Hell, a

maker of pre-press equip-

The company was given a

market value at the time of

DM5.5bn. It had annual sales

The flotation follows that

of Pro Sieben, the media

of DM5bn last year.

which the utility RWE is the

majority shareholder.

Greg McIvor

into Albacom

EUROPEAN NEWS DIGEST

Eni, the italian oil and gas company, has a agreed to take a 35 per cent stake in Albacom, the telecommunications joint venture involving British Telecommunications, Banca Nazionale del Lavoro and Italian media group Mediaset. The deal leaves BT and BNL with a joint 45.5 per cent stake, and Mediaset with 19.5 per cent.

Eni brings to the venture a fibre optic network which will serve Albacom in its plans to become a competitor to the main Telecom Italia operator in the newly-liberalised Italian market. Mr Giuliano Venturi, Albacom managing director, said yesterday the venture could invest up . L1,500bn (\$844,58m) over the next 10 years if it decides to become a full operator in the domestic fixed telephony

Albacom, along with Telenor of Norway, was also condering hidding for Italy's third mobile telephone licence. It would also become a "full partner" in the Concert venture of BT and MCL

ELF AQUITAINE

Oil group sells Renault stake

Elf Aquitzine, the French oil group, has decided to sell its remaining interest in Renault, the carmaker, in a move likely to raise about FFr500m (\$82m). Elf acquired the 2.87m shares, representing about 1.2 per cent of Renault's capital, in November 1994 for FFr179.50 a share. This is just 50 centimes above the price at which the shares closed in Paris on Wednesday night. Elf's announcement comes in the same week as J.P. Morgan Securities upgraded its recommendation on Renault shares to "buy".

David Owen, Paris

■ BANKING

BPI advances 37%

Banco Portugues de Investimento, one of Portugui's leading financial groups, increased first-half net consolidated profit 37 per cent from Ess.Sbn in the same period last year to Es11.3bn (\$73.4m), in line with similar gains by the country's other big banks. Cash flow before tax rose 48 per cent to Es20.5hn. The results are not directly comparable following BPI's Es209.2hn acquisition of Banco Fomento de Exterior last September, which created Portugal's third biggest non-state banking group. Analysts said BPI's income growth reflected trends across the sector, particularly a sharp increase in earnings from lending from Peter Wise, Lisbon Es16.7bn to Es37.2bn.

-

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TRANSPORT

Balkan Airlines cuts losses

Balkan Airlines, the Bulgarian state-owned carrier, reduced losses by 40 per cent to \$10m in the first five months following a financial restructuring designed to prepare for its privatisation next year, Mr Valeri Doganov, managing director, said Balkan's charter operation, which flies foreign tourists to Black Sea resorts and cargo to international destinations, showed a five-month operating profit. Theodore Trow, Sofia and Kerin Hope, Athens

TELECOMMUNICATIONS

TMN rises 183% to Es5.72bn

Telecomunicaco Móveis Nacionais, one of Portugal's two mobile telephone operators, litted first-half net consolidated profit to Es5.72bn (\$37m), up 183 per cent on the same period last year. Turnover rose 97 per cent to Es32bn. TMN, part of the state-controlled Portugal Telejust over double the total registered a year earlier. This compares with 455,585, subscribers for Telecel, its privatesector competitor controlled by AirTouch of the US. Peter Wise, Lisbon

■ GREEK SHIPPING

Attica Enterprises buoyant Attica Enterprises, the Greek passenger ferry operator listed on the Athens stock exchange, reported a 51 per cent increase in first-half net profits to Dr1.62hn (\$5.66m) on turnover up 20 per cent to Dr6.51bn. The company's two fast ferries captured a 56 per cent share of passenger and car traffic and 46 per cent of truck traffic on the route linking Patras, in western Greece, with the Italian port of Ancona, the most popular Adriatic crossing with tourists Kerin Hope, Athens

and Greek exporters.

■ CORRECTION German banks

The following table lists the top 10 German banks by assets, correcting a graphic which appeared in the Financial Times on Tuesday July 22.

German banks Ranking by assets, 1996 Rank Bank

Deutsche Betiff Bayarische Vereinsbank/Hypo Bank* 743 Burkgetellstraft Berlin Nordel 561 471 448 Haveneche Landest DG Bank 332 252

213

Nomura to pay Kcs12bn German machine for Czech bank stake

By Vincent Boland

Nomura Securities, the scandal-hit Japanese investment bank, is to pay about Kcs12hn (\$350m) to acquire control of Investicni & Postovni Banka, the troubled Czech bank. The Czech government

yesterday approved the sale of a state-owned stake of 36 per cent in IPB to Nomura for about Kes6bn in a deal it side to be sold off. hopes will kick-start further privatisation of the banking sector. IPB is the country's third-higgest commercial bank hy assets. The price is equivalent to

of Kcs243 but well below the year's high of Kcs370.

Kcs6bn to increase the capital of IPB. This will eventuthan 50 per cent. Nomura, which has no

European retail banking franchise, emerged as the favourite to buy IPB earlier this year against competition mainly from ING of the Netherlands. It is believed to want control of IPB's investment hanking and fund management business. Analysts expect the retail

The purchase is conditional on the ontcome of an audit of IPB. Many analysts believe the bank needs to make substantial provisions for bad debts. This led to Kcs285 a share, a premium controversy earlier this to yesterday's trading price year, when IPB fired Coopers & Lybrand as anditor because it refused to accept Nomura will pay another the scale of provisioning

required. Sbortly afterwards, the

ally take its stake to more bank's two top executives with an alleged illegal prop erty transaction and were hriefly jailed, although they are now back at their posts pending the ontcome of the

> Nomura, meanwhile, has been hit hy allegations of payments to sokaiyo gangsters, who specialise in dis-rupting shareholder meetings. The affair has led to the resignations of several senior executives.

Analysts yesterday were surprised at the price put on IPB, whose management owns substantial stakes. Mr Jack Schrantz, regional strategist at Raiffeisen Bank in Prague, said the capital increase would result in "a serious dilution of earnings for the current sharebolders of the bank.

By Vincent Boland Heidelberger Drnckmaschinen, the German company which is the world's biggest supplier of

months.

printing presses, confirmed yesterday it would float 15 per cent of its equity towards the end of this year. The issue, likely to be one of the biggest by a German company this year, is expected to raise at least DM825m (\$451m), either through a sale by existing shareholders

or a capital increase. Commerzbank has been named global co-ordinator and book-runner for the issne, with Paribas, Deutsche Morgan Grenfell and Dresdner Kleinwort Benson as lead managers.

The float is expected to be

completed in the final quarter of this year.

group, and is evidence of German companies seeking to raise capital on international equity markets.

EAST RAND PROPRIETARY MINES LIMITED (ERPM)

Sociement LB

Further to the previous cautionary announcements, shareholders of ERPM are hereby advised that as a result of the low gold price and lower than expected underground yields, the company is operating at a loss with no reasonable possibility of generating profits in the foreseeable future. Whilst management has made certain proposals to government and discussions are taking place, there remains a strong possibility of ceasing operations in

Shareholders are further advised to exercise caution when dealing in their

Johannesburg

Novartis sales rise by 19% By Daniel Green

franc against the US dollar boosted first-balf sales at Novartis, the Swiss life sciences company.

Sales rose 19 per cent to SFr16.6bn (\$11bn) from SFr13.9bn, thanks largely to its pharmaceuticals side and in spite of difficulties in its drug Lescol, with sales up 71 consumer and animal bealtb divisions.

But in local currencies, sales rose only 7 per cent, below the level of many of the company's US rivals. Novartis shares fell SFr46

to SFr2,400. Mr Raymund Breu, sales growth was driving demand for world pharma- sive version of the drug, cent in Swiss francsl at 28.

companies such as Novartis were often less exposed than The weakness of the Swiss their US rivals to the US market.

The pharmaceuticals division recorded a 23 per cent sales increase to SFr6.9bn. The rise was 10 per cent in local currencies. The star performer was

the cholesterol-lowering per cent. The organ rejection drugs Sandimmun-Neoral remain the most important product,

with sales 5 per cent up at almost SF1900th. The company's strategy of switching doctors from Sandimmun, which has lost division as a whole. Sales ficance director, said US patent protection, to an improved but more expen-

ceuticals, and European Neoral, appears to be suc- SFr3.3bn, from SFr4.5bn. ceeding. Neoral outsells Sandimmun by two to one. Consumer health sales cent in local currencies and

currencies to SFr829m as a SFr1bn. result of lower prescribing by budget-strapped doctors altered maize "enjoyed rapid in Germany, Europe's biggest market, Mr Breu said.

An 11 per cent local currency decline in animal bealth sales to SFr498m was the result of destocking by cent in local currencies and distributors. Mr Breu explained.

The full year was likely to see flat sales in the division, outstanding performance in he added. The animal health side Latin America". beld back the agribusiness

were up just 4 per cent in

The best performance came from seeds, up 9 per declined 4 per cent in local 23 per cent in Swiss francs to

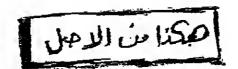
The company's genetically uptake by the US market", it There was good growth on the nutritional side of the

business, with sales up 7 per 19 per cent in Swiss francs. Novartis sald its nutrition business was "driven by an eastern Europe, central and

The company published only sales figures yesterday, its full results are scheduled local currency terms (16 per to be published on August

NOTICE TO SHAREHOLDERS AND A FURTHER CAUTIONARY ANNOUNCEMENT

shares until a further announcement is made.



COMPANIES AND FINANCE: ASIA-PACIFIC

HK hotels group disappoints

By Louise Lucas in Hong Kong

Hongkong and Shanghai Hotels, owner of the landmark Peninsula hotel in Hong Kong, yesterday disap-pointed analysts with a 5 per cent decline in half-year net profits, despite booking the bulk of income generated by the handover.

Hong Kong reverted to Chinese soverelgnty on July 1, and hotels such as the Peninsula enjoyed full occupancy during the ceremonies. However. Mr Douglas Webster, finance and corporate services director, said: "It was very thin in the early parts of June, and has been thin ever since."

Net profits fell from HK\$435m in the first six months of 1996 to HK\$412m (US\$58m) this year. The group also warned that the second half would see fewer Japanese travellers and the closure of much of the shopping arcade at The Kowloon the Peninsula's sister hotel in the territory.

The results, the first from a botel since the handover, highlight concerns in the industry that tourism could start to fall off after the

the

exploration and production

subsidiary of the state-

owned Petroleum Authority

not quite sure whether we

have enough time to study

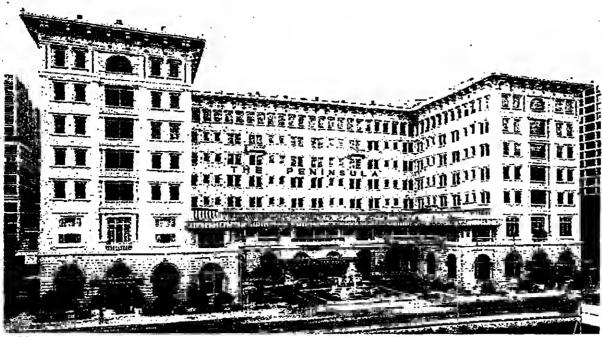
and appraise the figures in

time for the deadline. But

definitely (the figures from

months.

listed



Full house: Hongkong and Shanghai's Peninsula botel enjoyed beavy bookings during this month's bandover ceremonies

handover. However, the September IMF/World Bank meetings are expected to

The group's other operations, including the

York and Beverly Hills, leisure travel. Peninsula enjoyed a strong six months, the company said. Average room yields increased 15 per cent over 1996, reflecting a buoyant economy and Peninsula hotels in New increased husiness and

hotels in Bangkok and Jakarta are due to be completed in 1998 and 2000, respectively, while the the Hanoi project bas been reconfigured as a 300-apariment

market demand. Earnings per share for the six months to end-June were interim dividend is held at

ASIA-PACIFIC NEWS DIGEST

Ekran fails to win concessions

Problems between ABB, the Swiss-Swedish engineering group, and a Malaysian company over the construction of south-east Asia's biggest bydro-electric dam remained unresolved yesterday in spite of hours of intense negotia-tions. Mr Ting Pek Khiing, chairman of Ekran, the Malaysian company overseeing the project, said that the two sides bad held a good meeting and discussed minor issues but after almost a day in discussions, the contractual problems could not be resolved.

industry sources said the differences between Ekran and ABB, the lead contractor for the 2,400MW dam's construction, were anything but trivial. They involve the size of the contract, which has been inflated significantly for the Malaysian side by the sharp depreciation of the ringgit, Malaysia's currency, against the US dollar over the past three weeks. The cost of the project had been estimated at M\$13.6bn (\$5.16bn), although this may be altered at the end of the negotiations, the sources said.

The discussions centred on Ekran's attempts to renegotiate an improved deal, the sources said. Ekran, which suffered a disastrous rights issue in June, has been experiencing difficulties raising the funds required to buy its proposed 32 per cent stake in Bakun Hydro-electric, the company which is to operate the dam.

Ekran's fallure to raise sufficient funds has been responsible in part for the delay in Bakun Hydro-electric's market listing, originally scheduled for June. Analysts said it may also be behind the company's hope to negotiate a revised, cheaper contract.

could be settled at further negotiations in two weeks. James Kynge, Kuala Lumpin

■ CHEMICALS

Dow, Mitsubishi end venture

Mitsubishi Chemical and Dow Chemical have agreed to end a nine-year joint venture producing polyurethane materials, to focus more closely on their own areas of specialisation. Mitsubishi Chemical will sell on October 1 its 50 per cent stake in Dow Mitsubishi Chemical to Dow Chemical, which will continue most of the joint venture's activities. Mitsubishi will take on the production of polyurethane rigid foam for the construction industry. The two companies plan to start a new joint venture in

NAB advances to A\$1.64bn

National Australia Bank said net profits in the nine months to June 30 rose from A\$1.5bn a year ago to A\$1.94bn (\$1.2bn). Operating profits rose 5.9 per cent to A\$11.9bn. However, in the quarter to June operating profits fell from A\$557m to A\$504m. For the nine months, European operations rose 34.7 per cent to A\$347m, hut Australian operations were flat at A\$1.01bn.

Mr Don Argus, managing director, said the continued pressure on margins in Australia meant the bank would have to address the need to gain a better balance between interest and non-interest or fee income. He added that while Australia's finance sector was more open and comperitive than most Asian nations, appetite was lacking for the type of reforms which would make the industry a global leader. NAB has argued for a more deregulated environment which would open the market to competition from non-banks and allow hig bank mergers. AFX-Asia, Sudney

■ PHILIPPINES

Indonesian bank to open office

Bank Internasional Indonesia (BII) has been granted approval by the Philippine Central Bank's Monetary Board to set up a representative office in the Philippines BII is Indonesia's third largest bank, with consolidated assets of \$7.5hn at December 1996. It is the 29th foreign bank to have a representative office in the Philippin Representative offices are permitted to promote banking services to foreign investors but may not execute transactions.

Nery Tenorio, Manila

Foster's wins buy-back approval

Shareholders in Foster's, the Australian brewer, have approved the ASS25m (\$450m) buy-back of shares previously held by Asahi Beer, of Japan. The huy-back, which represent a 13 per cent stake in Foster's, would not mean a reduction in dividends, Mr John Ralph, chairman, assured shareholders. The company's gearing will increase from 35 per cent to 70 per cent as a result of the purchase, but Mr Ted Kunkel, chief executive, said it

would not be an impediment to acquisition opportunities.
Foster's expected Philip Morris of the US to sell its 20
per cent stake in Canada's Molson Breweries to both Foster's and Molson. Foster's and Molson have an option to huy the Philip Morris stake, beld by subsidiary Miller Brewing, on a 50-50 basis.
Following the exit of Asahi representatives from the

company board, new directors will be elected at the com-pany's annual meeting in October. AFX-Asia, Sydney

NOTICE OF REDEMPTION TO THE HOLDERS OF

Metromedia International Group, Inc., formerly The Actava Group Inc., formerly Fugua Industries, Inc.

61/2% Convertible Subordinated Debentures Dated August 1, 1987 Due August 4, 2002 Redemption Date: August 20, 1997

NOTICE IS HEREBY GIVEN THAT, pursuant to Section 3.01 of the indenture (the "Indenture") dated as of August 1, 1987 between Metromedia International Group, inc. (formerly known as Tha Actava Group inc., formerly known as Fugua Industries, Inc. and referred to herein as the "Company") and Chemical Bank (now known as The Chase Manhattan Bank), as trustee thereunder, pursuant to which the Company's 6½% Convertible Subordinated Debentures due August 4, 2002 (the "Debentures") were Issued, the Company has elected to exercise its option to redeem the Debentures in whole and does hereby call all of the principal amount of the above-described Debentures for redemption on August 20, 1997 (the "Redemption Date") at a redemption price (the "Redemption Price") equal to 100% of the principal amount thereof plus accrued interest to the Redemption Date. Accordingly, on August 20, 1997, the Redemption Price will become due and payable upon each Debenture and interest thereon will cease to accrue on and after said date.

In accordance with the terms and conditions of the Debentures and the Indenture, the right of conversion of any Debenture called for redemption into Common Slock of the Company shell expire et the close of business on August 19, 1997. The principal of the Debentures may be converted for shares of Common Stock of the Company at a Conversion Price equal to \$41.625 principal amount of each Debenture for each share of Common Stock. In order to exercise the conversion privilege, the Holder of any Debenture to be converted must surrender such Debenture to one of the addresses listed below, accompanied by written notice to the Company, both properly completed and executed, that the Holder elects to convert such Debenture. Holders of Debentures are urged to obtain current quotations for the Common Stock, which is listed on the

American Stock Exchange (Symbol: MMG).

Debentures not presented for conversion by the close of business on August 19, 1997 will be redeemed at the Redemption Price.

On August 20, 1997 all Debentures (together with coupons appertaining thereto maturing after the Redemption Date) will become due and payable upon presentation thereof at one of the following locations:

London: The Chase Manhattan Bank Window and Vault Crosby Court 38 Bishopgate London EC3N 4AJ

France: The Chase Manhettan Bank Washington Plaza 42 rue Washington 75008 Paris

Luxembourg: Banque Intamationale a Luxembourg S.A. 2 Boulevard Royale 2953 Luxembourg Ville

Belgium: Krediatbank Brussels Arenbergstraat 7 B-1000 Brussels

Switzerland:

8002 Zurich

Switzerland

Germany:

Germany

The Chase Manhattan Bank

The Chase Manhattan Bank

60325 Frankfurt am Main

METROMEDIA INTERNATIONAL GROUP INC.

Dated: July 18, 1997



Federal Ministry for the Environment, Youth and the Family SALE OF LOAN RECEIVABLES WITH NOMINAL VALUE OF

ATS 11.075 MILLION

Uotil 1993, the Federal Ministry for the Environment, Youth and the Family granted

- low- and fixed-interest
- long term secured

loans to municipalides, to water co-operatives and to commercial organisations for the construction of scwage treatment plants. As part of the privatisation process, certain of these loans will be offered for sale. The loans offered for sale will have the following characteristics:

- Total Nominal Value ca. ATS 11,075 million
- Average remaining life: 9 years (duration) ca. 98.5 % of the nominal value secured by guarantees of
- public authorities
- Remainder secured partially by bank guarantees
- or by mortgage 606 borrowers
- 1558 individual loans

The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securides.

Offers should be submined in the period from 25 July 1997 to 17 September 1997.

For further information regarding loans, borrowers, loan conditions and securities Price Waterhouse, Prinz-Eugen-Strasse 72,

A-1040 Vienna, Austria Tel +43 1 50188 Bernhard Haider ext. 258 and Miklós Revay ext. 455

From 4 August, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to

GRT Price Waterhouse



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For further Information please contact: **Toby Finder-Crofts** +44 0171 873 4027

SUNKYONG INDUSTRIES LIMITED US \$ 50,000,000 **FLOATING RATE NOTES DUE 1998**

(Redeemable at the option of Noteholders in April 1996 and April 1997 and at the option of the issuar on any interest payment date falling in or after April 1996). In accordance with the provisions of the Notes, notice is hereby given

interest period: July 24, 1997 to October 24, 1997 Interest payment date: October 24, 1997 interest rate: 6.125% per annum Coupon amount: US \$ 3,913.19 per note of US \$ 250,000

the water stake

1 10 Way

Thai oil group set to delay reserves details By Ted Bardacke PTTEP according to its

of Thailand, does not expect and possible reserves at the to announce a large increase large Bongkok project were in petroleum reserves from With little pressure on its the Malaysian-Thai Joint Development Area later this share price from profit reports, the company is con-Mr Prajya Phinyawat. sidering putting all the forpresident of PTTEP, said that despite successful drileign exchange losses it incurred from the recent flo-

ling in the JDA, the comtation of the Thai baht on its pany did not bave enough accounts this year. time to assess the results in The company has about time for the reserves \$330m in foreign debt. Howannouncement, which is ever, as all its revenues are in US dollars, the debt is usually made every six hedged and the group will "We have drilled a lot of wells, that's for sure. But I'm

continue to borrow in dollars without hedging. "I bate to say it, but if the baht is weaker then there is more benefit to us." Mr

Mr Prajya sought to allay reserve levels rather than its profits. This has led to speclose its advantage in farming in on natural gas proulation over the company's twice-a-year announcement. jects if its parent, PTT, lost its monopoly on natural gas purchases and distribution. Analysts were surprised earlier this year when probable "I helieve the day will

come [when PTT will lose its monopolyl But I don't think the current situation is the proper time to do that. It's still a sellers' market. To allow the final users to buy gas would mean that only the big users would get access to a supply of gas." Mr Prajya said.

although PTTEP had an option to farm-in on 11 per cent of the indonesia's giant Natuna gas project, it was under no obligation to do so

Prajya said. "But we have to be more careful with borrowing because wa didn't expect at all. But hedging is too decided to buy gas from the Most analysts valua expensive." project

"Small industries and plants won't be able to use the gas. If it is a buyers' market with producers waiting to sell the gas, like in Europe or the US, that would be a good time."

Mr Prajya also said that

Battle lines drawn in Taiwanese telecoms

Chunghwa, the state-owned operator, is bracing itself for private-sector competition

from private-sector operators after the introduction a year ago of sweeping reforms in

Chunghwa Telecom, which was spun off as a company from the transport ministry on July 1 last year, will be forced to improve its services at home merely to remain competitive, but is relying on overseas markets for growth.

Mr Steven Chen, chairman, says Chunghwa is seeking foreign alliances and an overseas presence. 'We want to create strate-

gic alliances to take advantage of husiness opportuni-ties overseas, either through joint ventures or exchange of ahareholdings," he says. There is so much privatesector competition coming in and the local market will be very crowded." Chunghwa is in talks with

Hongkong Telecom and Singapore Telecom over posaible alliances, Mr Chen says. The company will set up an office in Hong Kong on August 1 and later in Thai-

land and Europe, having opened offices in Washington and Tokyo in March. in January last year, Taiwan passed laws liberalising the telecommunications

monopoly and lifting a ban

on foreign investment. The reforms also called for establishment of Chunghwa telecoms group. Telecom and a separate regtransport ministry.

the private sector. Eight bid- for northern Taiwan. ding groups won cellular This is denied by Mr Chen.

aiwan's state telecom-munications monop-oly is preparing for an begin services by the end of private companies, as it onslaught of competition this year. Pager licenses have also been awarded. In 2000, fixed-line services

for local, long-distance and international calls will also be opened to the private sector through competitive bidding. Chunghwa is to be listed on the Talwan stock

exchange in two or three years and privatised within five. State holdings will then fall below 50 per cent. 'The government

is giving no

special benefits to

Chunghwa,' says Mr Steven Chen, the group's chairman and architect of the reforms in the country's telecoms

industry

As a wholly state-owned enterprise and the market'a biggest provider, Chunghwa has advantages over its private-sector competitors. It owns the country's fixed-line industry, ending the stata network, so new providers must go through Chunghwa

to provide services. Private-sector operators the government's telecoms also complain that the govauthority to be broken into ernment telecoms regulator. two parts, regulatory and from which Chunghwa was operations - hence the spun off, favours the state

"Taiwan's telecoms regulaulatory agency under the tions are being dictated by Chunghwa," according to a Wireless communications. new domestic operator that he released at the end of have already been opened to won a mobile-phone licence October.

wants to help them become competitive quickly. "The government is giving no spe-cial benefits to Chunghwa." In his previous post -

chairman of the Directorate-General of Telecommunications, the pre-liberalisation regulator-cum-operator - Mr Chen was the architect of the industry's reforms. He says Chunghwa must shoulder hurdens that are

sector but which will hamper its ability to compete. As a corporation, Chunghwa must pay tax, yet as a state-owned company its operations are subject to legislative scrutiny, and procurement must follow government regulations and be

not shared by the private

It must also provide services to rural areas and outlying islands at a loss. Moreover, Chunghwa's 36,000 employees are civil servants, so recruitment and promotion are subject to the civil-service system. "The efficiency of civil ser-

put out to tender.

vants is not so good compared with the private sector," Mr Chen says. "And hy law we cannot fire a single employee."
. It has also to rationalise pricing. For example, 80 per cent of Chunghwa's invest-

ment goes on local networks.

but these generate only 30 per cent of revenues. Belowcost local calls are subsidised by more expensive cellular rates. China Development, a Taiwanese venture capital backed by the ruling Nationalist party, has been hired

as privatisation consultant

and is preparing a report to

Laura Tyson

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Kingfisher could bid £200m for BUT By Christopher Price

Kingfisher, the UK retail group, was yesterday forced by the Paris stock exchange to disclose it is in talks that could land to a £200m (\$334m) bid for BUT, a

French electrical and furni-Kingfisher, which already

man and chief executive, about the 30 per cent stake controlled by his family. However, when Kingfisher alt also extended Kingfisher alt also extended Kingfisher in France any acquisition from existing resources. At the controlled by his family. more than FFr300 (\$49) a where it already owns the January 31 year end not debt

should the deal go ahead, it cent of BUT not owned by In the UK, Kingfisher owns would consider making a bid the UK group at \$200m - the Comet and Woolworth for the remaining 44 per BUT shares fell by FFr29 to businesses. Rumours of the discus-

Michelle Venturini, its chair- French stock exchange.

The UK group said that share - valuing the 74 per Darty electrical retail chain.

close at FFr309. sions had leaked into the Kingfisher its original stake FFr2.16bn last year. It oper-French market, prompting a for £59m 18 months ago in a ates from 235 stores across has 26 per cent of BUT, said sharp rise in BUT's share move which took two of the France, although only 50 are it was negotiating with Mr price and the action by the UK group's directors on to wholly owned. the BUT board.

BUT made net profits of The Venturini family sold FFr108m on sales of Kingfisher said it would

was £400m and gearing 28

per cent. Analysts said the move would push gearing up to 34 per cent and would be earn-ings dilutive. Some were also cautious over the market position of BUT which targets the lower end of the consumer market. There were also concerns

It also extended Kingfish- finance any acquisition from over the French economy, where Darty has struggled to improve profits since being acquired by Kingflsher. However, the strength of sterling against the French franc was seen as adding a positive element to any deal. Kingfisher stressed that negotiations with the Ventu-

rini family were at an early Kingfisher's shares fell 15p

Cookson resolves succession

By Kenneth Gooding

Senior management changes announced yesterday by Cookson will lead to the departure of Mr Donald Carcieri, joint managing director, at the end of this year. The industrial materials group said Mr Richard Oster, 62, chief executive, would become chairman in October in succession to Mr Robert Malpas. Mr Stephen Howard, 44, would take over as chief

executive. Mr Carcieri, 54, the unsuc-His basic salary last year Richard Malthouse, group secretary, said Mr Carcieri's compensation would be decided by the remuneration committee. Analysts said be £932.7m to £990.3m. had developed the electronics and plastics operations 223p.

RESULTS

and would be missed. One said, bowever: "It was more important to have sorted out tha management succes-

Cookson reported flat half-year pretax profits of £85.4m before exceptionals. Including last time'e 216m net loss on disposals, profits jumped from £69.2m to £85.4m. Mr Malpas said all divi-

sions, apart from the CMC ceramics joint venture with Johnson Matthey, achieved higher sales and operating cessful candidate for the profits. The biggest gain chief executive's role, is on a came in advanced refractorolling two-year contract. ries which lifted profits 34 per cent to £25m, belped by was £383,000 and total emol- Monofrax, bought late last uments 2656,000 (\$1.1m). Mr year. CMC, in contrast, Richard Malthouse, group halved to £4.8m reflecting the squeeze on margins in its zircon business. Turnover improved from

The shares rose 8%p to

Stephen Howard, left, and Richard Oster

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57,01	(78.16)	0.687	(0,893)	4,08	(4.13)	3.25	Oct 14	3.15	-	7.05
95	(-)	0.695	(-)	8.48	(-)	5	#		-	
5 11 11 11 11	15 90.3 1.88 33D 87.4 967 25.9 81.3 30.8 82.9 0.79 7.01	18 (15.9) - (-) 90.3 (932.7) 1.88 (19.1) 35 (2.49) 97.4 (81.8) 987.5 (91.8) 132.1) 81.3 (81.2) 30.8 (23) BAV 69 82.9 (81.29) - (-) 0.79 (41.72) 7.01 (78.16)	18 (15.9) 0.615 90.3 (832.7) 85.4 1.88 (19.1) 0.288 33 (2.49) 0.861 87.4 (81.2) 1.52 967 (5.297) 1.59 25.9 (132.1) 11.71.\(\psi\) 81.3 (81.2) 5.574 30.8 (23) 1.61 82.9 (81.29) 3.36 82.9 (81.29) 3.36 82.9 (81.29) 3.36 0.78 (41.72) 0.0671 7.01 (78.16) 0.687	18 (15.9) 0.615 (0.556) 1.5 (1.3) 90.3 (832.7) 85.4 (69.26) 1.88 (19.1) 0.266 (5.959) 3C (2.49) 0.861 (0.683) 87.4 (81.2) 1.52 (4.81) 967 (5.297) 1.59 (2604) 25.9 (132.1) 11.71.9 (13.31) 81.3 (81.2) 5.574 (6.594) 30.8 (23) 1.61 (1.21) **EAN (s) **Earthspanis** (3.1) 82.9 (81.29) 3.36 (3) 0.78 (41.72) 0.0671 (0.031) 7.01 (79.16) 0.687 (0.883)	15 (15.9) 0.81\$ (9.59\$) 1.12 90.3 (832.7) 85.4 (89.24) 8.7 1.88 (19.1) 0.268 (5.93\$) 2.22 33 (2.49\$) 0.861 (0.68\$) 2.19 87.4 (81.8) 1.52 (4.81) 10.4 967 (5.297) 199 (2604) 11 25.9 (132.1) 11.71\$ (13.31) 24.571, 81.3 (81.2) 5.574 (6.594) 21.1 30.8 (23) 1.61 (1.21) 6.81 BAN (6) Sarahaya (5.01) 17.87 82.9 (81.29) 3.36 (3) 17.87 82.9 (81.29) 3.36 (3) 0.81 0.79 (41.72) 0.0671 (0.031) 0.82 7.01 (78.16) 0.687 (0.883) 4.09	18 (15.9) 0.813 (0.555) 1.12 (1.09) - (-) 1.5 (1.3) 1.17 (1.08) 90.3 (832.7) 85.4 (69.24) 8.7 (6.5) 1.88 (19.1) 0.258 (6.93) 2.22 (52.63) 3C (2.49) 0.861 (0.683) 2.19 (2.33) 87.4 (81.8) 1.52 (4.91) 10.4 (35.11) 957 (5.27) 199 (2.90) 11 (16.4) 25.9 (132.1) 11.71 (13.31) 24.571 (26.381) 81.3 (81.2) 5.574 (8.594) 21.1 (25.5) 30.8 (23) 1.61 (1.21) 6.8† (5.5) **Enthantic Strokey (2.11) 6.8 (5.5) **Enthantic Strokey (2.11) 6.8 (5.7) 82.9 (81.29) 3.36 (3) 17.87 (15.79) 0.70 (4.172) 0.0671 (0.031) 0.221 (0.11) 7.01 (78.16) 0.687 (0.883) 4.08 (4.13)	18 (15.9) 0.815 (0.595) 1.12 (1.09) 0.375 - (-) 1.5 (1.3) 1.17 (1.08) 1.63 - (-) 1.5 (1.3) 1.17 (1.08) 1.63 - (-) 1.5 (1.3) 1.17 (1.08) 1.63 - (-) 1.5 (1.3) 1.7 (1.08) 1.63 - (-) 1.88 (19.1) 0.288 (19.24) 8.7 (6.5) 4.1 - (-) 1.88 (19.1) 0.288 (19.24) 2.22 (52.63) 1.5 - (-) 0.861 (0.683) 2.19 (2.33) (-) 0.861 (0.683) 2.19 (2.33) (-) 0.861 (0.683) 2.19 (2.33) (-) 0.861 (1.31) 24.571 (26.381) ng - (-) 0.861 (1.21) 6.81 (5.5) 0.7 - (-) 0.861 (1.21) 6.81 (5.5) 0.7 - (-) 0.861 (0.433) 0.81 (0.8) (-) 0.4641 (0.433) 0.81 (0.8) (-) 0.687 (0.883) 4.08 (4.13) 3.25	15 (15.9) 0.81\$ (9.59\$) 1.12 (1.09) 0.375 Oct 1 - (-) 1.5 (1.3) 1.17 (1.08) 1.69 Aug 29 - (-) 1.5 (1.3) 1.77 (1.08) 1.69 Aug 29 - (-) 1.5 (1.3) 1.77 (1.08) 1.69 Aug 29 - (-) 1.80 (19.1) 0.268 (5.93\$) 2.22 (52.63) 1.5 Sept 1 - (2.49\$) 0.861 (0.683) 2.19 (2.33)	18 (15.9) 0.815 (0.595) 1.12 (1.09) 0.375	18 (15.9) 0.815 (0.595) 1.12 (1.09) 0.375 Oct 1 0.25 (-) 1.5 (1.3) 1.17 (1.08) 1.83 Aug 29 1.5 - 9.3 (332.7) 85.4 (69.24) 8.7 (6.5) 4.1 Dec 2 3.9 - 1.88 (19.1) 0.268 (6.504) 2.22 (52.63) 1.5 Sept 1 1.5 2 3□ (2.49□) 0.861 (0.683) 2.19 (2.33) 2 87.4 (81.8) 1.52 (4.81) 10.4 (35.11) 3 Sept 23 nB 4.5 987 (5.297) 199 (2.904) 11 (18.4) 12.5 Oct 6 12.5 - 25.9 (132.1) 11.7 (13.3) 24.57 (28.381) nB - 0.78 - 81.3 (81.2) 5.574 (6.594) 21.1 (25.5) 5.75 Oct 10 6.5 11 30.8 (23) 1.61 (1.21) 6.8† (5.5) 0.7 Sept 12 81.3 (81.2) 5.574 (6.594) 21.7 (25.5) 5.75 Oct 10 6.5 11 30.8 (23) 1.61 (1.21) 6.8† (5.5) 0.7 Sept 12 81.3 (81.2) 5.64 (0.683) 2.9 (28.81) 11 (25.5) 5.75 Oct 10 6.5 11 30.8 (23) 1.61 (1.21) 6.8† (5.5) 0.7 Sept 12 81.4 (b) Sarahapa (5m) EPS (b) (2.77 (1.579) 7.25 # 4.25 17 - (-) 0.4644 (0.433) 0.81 (0.8) (-) 0.79 (4.17.2) 0.0671 (0.031) 0.22 (0.11)

Investors may urge BT to quit MCI deal

By Virginia March and Paul Taylor

Some leading institutional investors in British Telecommunications are considering writing to the company to urge it to pull out of its planned takeover of MCI if the terms cannot be renego-

tiated "The deal is unacceptable on current terms," one of BT's largest shareholders wards in a meaningful way.
Otherwise, we expect BT's management to walk away from the deal. There is not be renegotiated downmanager said yesterday it would still be preferable for BT to pull out rather than overpay for MCI. wrong if they think they can just steam-roller this deal through if major shareholders are against it."

The fund manager was ona of several who said their institution had made its views clear to BT in telephone conversations but was

Many institutional investheir position, they were waiting for fresh information from BT on the state of MCI's finances and the legal provisions of the offer.

There's no point shooting load of threats until we know all the facts," one said. Wall Street analysts have warned that renegotiation is precluded by the terms of the deal and that BT would

face serious legal repercussions if it pulled out.
Under a deal struck last

November, MCI shareholders would receive 5.4 BT shares plus \$6 in cash for each MCI share - then valuing the cost of the offer to BT at about \$20bn (£11.9bn).

Based on BT's closing price last night of 419p, down 11p, the offer is now worth about \$39.75 per share or a total of \$23.6bn.

However, another UK fund

for years but it would be a better solution than going through with a deal that fundamentally overvalues MCL." ba said.

The comments came as a BT team led by Mr Robert Brace, finance director, continued a review of MCI now considering putting finances in Washington.
them in writing.
This follows the surprise announcement two weeks tors said, before deciding ago that the US carrier would make losses of about \$800m following efforts to break into the US local telephone market.

However, BT has this week downplayed earlier from the hip and making a suggestions that the Washington review represented an attempt at renegotiation. It said yesterday it was still unclear how long the review, which began on Monday. would last.



LISBON STOCK EXCHANGE THE MARKET TO WATCH IN EUROPE

Signa

The performance of the Portuguese economy in 1996 provided a very positive impact that Lisbon Stock Exchange, with the BVL 30 Index rising 34.8 %.

Market capitalisation, in equities, reached 24.5 billion USD, a 33.2 % increase on 1995. in USD terms, while turnover increased 69.1 %, to 7.1 billion USD.

Investor's confidence in our market and in the sustained development of the economy, is being it it is the part of the Lisbon Stock Exchange in 1997.

As of February 28th, market capitalisation reached 27.1 billion USD, a 10.6 % increase on December 17.1.

The BVL 30 Index rose 18.7 %.

Turnover, for the first two months of the year, posted a 92.5 % increase, on the same period of the year, for

ASSOCIATE MEMAERS

Tel.: 727 01 10 Fax: 727 09 76

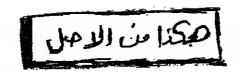
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COMPANIES AND FINANCE: UK

Carlson in £42m bid for **Inspirations**

By Scheherazade

m for BUT

Shares in Inspirations BI to jumped 16 per cent yesterday after Carlson Companies, the Minneapolis-hased travel business, made a £42m (\$70m) agreed bid for the package holiday group. Carlson, which entered tha

UK in 1990 with the pur-chase of the AT Mays travel agency chain, has ambitious plans for growth both in the

The privately owned group, which had turnover of \$4.9bn in 1996, has earmarked more than half its capital budget for acquisitions and expansion. It aims to buy up more UK travel agents and tour operators. The cash offer values Inspirations' ordinary shares at 75p, a 22 per cent premium to the share price on July 23. The price equates to

costs of £17m in the year to Shares in inspirations. which floated on the USM at

a 1996 p/e of 5.6, excluding flight delay and disruption

100p in 1993, rose 10p to close yesterday at 71½p. Inspirations, which has 4

per cent of the tour operating market, recommended tha offer because the costs of tha peak season delays last year had "seriously weakened the company's financial ability to continue success-fully the implementation of its previously declared strategy to grow tha group".

The company has raised £19m in two rights issues since flotation. It said Carlson's offer would enabla it to grow as part of a larger

Management of Inspirations, which owns 89.4 per cent of the ordinary shares, will receive £16.5m from the deal. Mr Vic Fatah, chief executive, will receive £4.3m for his 10.3 per ceot stake and £200,000 for the termination of his contract.

Inspirations yesterday also announced improved firsthalf results. Pre-tax losses in the six months to March 31 fell to £11.7m (£13.3m) on turnover down 5 per cent to

But there is no denying Mr

Arnault on charm offensive

Detractors of Mr
Bernard Arnault
like to portray him
as a Gallic corporate Machiaattempting to woo the City. velli. His edmirers suggest David Blackwell reports he is simply a touch more creative than the managerial mainstream by whom he is

habitually opposed. For years the debate was this week he doubled his conducted across the lunch stake in GrandMet to just tables of the French business over 11 per cent while retainelite. But since Guinness and ing almost 12.5 per cent of Grand Metropolitan of the UK announced plans for a £24bn merger to create the world's biggest wines and spirits business on May 12, Mr Arnault has begun stake in GrandMet is quite simple - to put pressure on the Guinness and GrandMet

agements. I cannot just playing financial poker in the dealing rooms of the City sit there, relax and say well, can we talk?" he said. He of London added that he could not see Yesterday the chairman of how the original merger the LVMH luxury goods would proceed as planned. He has prepared bis ground well, with a number group launched a charm offensive on the institutions. of highly publicised moves, including resignation from

He is trying to swing opinion away from the initial enthu-siasm for the merger and the Guinness board. Yestertowards his own plans to day LVMH said it had identicreate a world player in the fied under its proposals furwine and spirits markets that includes Moët Hen-nessy, LVMH's brandy and ther cost savings of £65m above the £175m thet Guinness and GrandMet said mpagne subsidiary. would rasult from the His reputation for shrewd

merger.
Mr Arnault is determined corporate manoeuvring precedes him, end he will find to force the creation of a many institutions wary. One wine and spirits group from said he would have trouble GrandMet's International Distillers and Vintners, Guinness's United Distillers justifying the value he wants to attribute to LVMH in the and Moët Hennessy.

The business, worth more

Arnault is speaking from a than £18bn and quoted in position of strength. Earlier London and Paris, would be one of the biggest in the UK and in the FTSE 100. Detailed proposals were in

an 18-page document submitted to Guinness and Grandgroups - or GMG Brands, as the conglomerate would be known - do not deny great henefit would be derived from deeper collaboratioo with the three drinks businesses. But they dispute Mr Arnault's assertion that a simultaneous demerger of GMG's food, fast-food and brewing businesses would release further shareholder

r Arnault said that in his years on the Guinness board he had tried to convince the group that a demerger of the hrewing side was in the best interests of shareholders. It now made no sense to create an even more diverse conglomerate by adding Grand-Met's Pillsbury food business and Burger King chain.

The whole logic of the deal was combining the wine and spirit businesses - "and we

nessy and create the finest wine and spirit group in the world".

Mr Arnault has proposed to swap his stakes in Guinness and GrandMet, together with his 66 per cent share in Moët Hennessy, for 35 per cent of the merged drink

However, he will tell institutions that he is open to talks on the size of his stake. "I am prepared that the value added is shared," he said, adding "as long as the financial entity is quoted we re nappy . In addition to the £65m

savings, Mr Arnault argued that the merged husinesses would generate an extra £65m sales by taking Grand-Met hrands into the joint distribution ventures between LVMH and Guinnes

Mr Arnault said he was prepared to negotiate on many things, including taking a stake in the demerged businesses. The only thing that was non-negotiable was that the merged drink hustness should be independent Meanwhile, he made it clear that he would probably not use the so-called "nuclear option" of calling

emergency meetings at Guinness and GrandMet. He will be happy just to wait while the pressure

LEX COMMENT

Scotland

Scotland's people are likely to back devolution with a hearty "aye". Its business community, by and large, would rather just say oo. But given the political momentum, most companies are resigned to introduction and mainly concerned with minimising the costs. On that score, yesterday's government white paper could have been much worse. Westminster is retaining control of competition pol-

icy, financial regulatioo

and employment legisla-

Scottish equities

tion, which should ensure the continuation of a level playing field throughout the UK. Gone, for instance, is the notion that takeovers would have to be vetted by the Scottish parliament as well as the Monopolies Commission. Cooversely, the transfer of responsibility for inward investment should allow Scotland to become even more competitive in an area where it

has had considerable success The main uncertainty relates to the proposal to give the new parliament powers to vary income tax. Raising tax rates could raise up to £450m, but would peoplise Scot land's 250,000 unincorporated small husioesses. It might also force large corporates to compensate staff when they transfer them north. But if Edinburgh cuts income tax. in will give the Treasury an excuse to reduce its £14bn annual block grant - Scotland's main source of revenue. As the chart shows Scottish businesses have outper formed their UK brethren this decade. These proposals should not be enough to reverse that, but they are a hindrance rather than a help.

NEWS DIGEST

BA strike loss put at £80m

British Airways has lost about £80m (\$134m) as a result of the three-day strike by cabin crew earlier this month,

according to UBS, the airline's house broker. Other aviation analysts generally agreed with the figure, although some put the loss at £100m. The cost of discounts used to entice disgruntled passengers back after the strike would have to be included and it was difficult to calculate how much of this price-cutting would have

taken place anyway. BA refused to comment on the UBS figure, although the company had previously said the cost of the strike would be "tens of millions". Last year's threatened strike by BA pilots, which was averted without flights being cancelled cost the airline £15m in lost profits.

UBS said currency factors, particularly the weakness of the D-Mark and the Japanese yen, would cost BA an additional £80m in the current year. The result would be to reduce pre-tax profits before disposals to £580m for the year to March 1998 compared with £640m.

BA would, however, benefit from two disposal gains. The sale of its stake in US Airways earlier this year would bring in £130m in additional profits, UBS said. BA's decision to sell 45 per cent of its stake in Galileo International, the computer reservations system, would yield an additional £20m, resulting in profits after disposals of £730m.

BA said yesterday it had begun research into how it could compete with low-cost carriers and was likely to examine the possibility of starting a no-frills airline of its own. The company said it had appointed HHCL and Partners, an advertising agency, to conduct research into the European leisure travel market. Michael Skapinker

Willis Corroon's French deal

Willis Corroon, the insurance broker, yesterday announced that its planned purchase of a 31.7 per cent stake in Gras Savoye & Cie. France's largest independent broker, would cost it a net FF1423m (\$69.6m).

As part of the deal Willis Corroon will transfer its current French operations, Willis Corroon France, to GS Euro Finance, a subsidiary of Gras Savoye. Willis will have 33.26 per cent of the voting rights in Gras Savoye. It also has call options, which will enable it to increase its interest to more than 50 per cent after 12 years.

Biovector placing

Biovector Therapeutics, the French biotechnology company which is set to seek a London stock market listing next year, has raised \$18m in a private placing of its shares. The placing values the company at about \$60m on a fully diluted basis. Biovector is developing ways for improving the delivery of drugs such as proteins and

The private placement has introduced new investors from France, the UK, Canada and Switzerland including London-based Mercury Asset Management in only its fourth pre-flotation biotech investment. The placing was led by Dresdner Kleinwort Benson and was originally intended to raise between \$12m and \$15m, said Biovector.

Investment for Cubist

International Biotechnology Trust, managed by Rothschild Asset Management, has committed \$5m as the lead investor in a \$6m funding of Cubist Pharmaceuticals. a small US biotech company working on drugs to treat antibiotic-resistant bacteria.

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summary of the financial year 1996

Group Business

the Generali Group strengthens its position world-wide 18,400 million Ecu of premiums, 758 million Ecu profit

Assicurazioni Generali, in line with previous years' strategy, continued its policy of

In Italy, with the acquisition of the Group Prime and their widespread network of pro-

moters specialised in financial and social security product distribution, our capabilities

have been increased in the savings market. An additional step towards an integrated

approach aimed at our customers' financial and social security needs, will be repre-

sented by the establishment of a telematic bank, operating as a support to the sales

network on all national territory. New collaboration agreements have been signed

with Credit Institutions which, adding to the existing agreements in place with primary

In France, a subsidiary company has sold its stake in AXA, which was no longer a

core interest, thus obtaining a strong surplus value and releasing a liquidity which will

be available for the expansion plans of the Group at an international level. In the

French market, the structural reorganisation of the different companies has continued

banks, have expanded the distribution capacity of the Company and the Group.

strengthening its presence in a number of operational territories during 1990.

Generali Group Highlights

insurance companies operating in 50

consolidated financial, real estate and agricultural companies

other non consolidated subsidiary

million Ecu of premiums (+10.7% on 1995) million Ecu of provisions for insurance 59,200

liabilities million Ecu investments

Profit growth

nillion Ecu

1995

The consolidated result has benefited from the ma-

por gain realised through the sale of AXA shares. Without this item the prof-it would be in the order of Ecu 422 million, an in-crease of 14.3%.

Life

huly 3.374

France 2,127

Austria 873

Spain 870 Germany 737

Others 1,424

million Ecu consolidated profit

insurance experts working for the benefit of customers

and the merger of France IARD into Concorde is going ahead. An important acquisition was completed at the beginning of the year in Israel, when the market leader Migdal, which in turn controls four other insurance Companies, joined the Generali In Austria, due to the difficulty of participating in the privatisation of Creditanstalt, EA-Generali signed an

security pension field through the Bank's branches. The gradual expansion of the Parent Company and the Group has continued in those areas offering the best prospects for insurance development. In addition to the established presence in Middle and Eastern European Countries and the Far East, two new companies have joined the Group. One during 1996 in Slovenia and the other during the first months of this year in the

agreement with three major regional banks which

will see the subscription of a share of their cap-

ital and the commercialisation of the Group's insurance products and financial services.

Another undertaking initiated in the insurance

banking arena was that in Brazil with Banco

Sudameris, with the setting up of a company which will operate in the life and social

Slovac Republic, whilst a representative office has been opened in Peking, the initial step to obtaining authorisation for an insurance operation in China. In the United Kingdom, where the Group is present with five com-

panies, total premiums of 351 million Ecu, were apportioned 46 million to Life and 305 million to Non-Life activities.

Parent Company Results

The AGM of Assicurazioni Generali S.p.a., parent company of the Generali Group. held in Trieste on June 28th, approved the 1996 financial statements which showed a net profit of 274 million Ecu (237.7 million in 1995), with a dividend of 375 lire per share (+10% allowing for the increase of capital in 1996); the dividend, including tax credit, is 585.9 lire. Pursuing the traditional strategy of retaining profits Shareholders approved the appropriation of 85 million Ecu from profit to the extaordinary

The Board of Directors, which met after the AGM, confirmed Mr. Antoine Bernheim as Chairman, Mr. Gianfranco Gutty as Vice Chairman and Managing Director and Mr. Francesco Cingano as Vice Chairman.



The Generali Group operates in Italy and also in: Argentina, Australia, Austria, Belgium, Brazil. Canada, Colombia, Czech Republic, Denmark, Ecuador, Egypt, France, Germany, Gibraliar, Great Britain, Greece, Ecuador, Egypt, France, Germany, Giosai Britain, Greece, Guaiemala, Guernsey, Hong Kong, Hungary, Ireland, Israel, Japan, Jersey, Lebanon, Liechienstein, Luxemburg, Malta, Mexico, Morocco, Netherlands, Niger, Panama, Peru, Poland, Portugal, Romania, San Marino, Singapore, Slovac Republic, Slovenia, South Africa, Spain, Switzerland, Tunisia, Turkey, United Arab Emirates, United States, Virgin Islands.

Central Head Office in Trieste (Italy) - United Kingdom Branch in London and seven other UK Centres. The Generali Group also operates in the United Kingdom through: Dog Breeders' Insurance, Northern Star Insurance, Europa Insurance,

http://www.generali.com

Consolidated

premiums

million Ecu

Non-Life

All figures have been converted at the rate of exchange of £ 1 = Ecu 1.362

distribution

Italy 2,170

France 1,771

Austria 1,310

Germany 963

Spain 872

Europ Assistance.

Interest rate doubts send Europe lower

GOVERNMENT BONDS

European hond markets gave up some ground yesterday, as profit-taking and doubts over the immediate interest rate environment in Germany and the UK sent bond prices lower.

A choppy opening session help the mood. But analysts said that after the strong gains seen earlier this week on the back of comments by Mr Alan Greenspan, the chairman of the US Federal Reserve, and European mon- main factor in European etary union convergence the markets yesterday was cur-

They also noted that bond

US Treasuries show little change after losing early momentum

The Bundesbank left rates

raise rates to prop up the

US Treasuries strengthened in was also unchanged at 103 %, yieldmorning trading, but had lost their ing 6.143 per cent. momentum by early afternoon, John Labate writes from New York.

in US Treasuries did not cent and the 10-year Treasury note mony left the market bullish.

to guide the immediate it would become a "source of cally very low yields", Mr bond futures contract set- upward run now being direction of prices. Mr Kit Juckes, of NatWest Capital Markets, said the ories in Italy and Spain, a rencies, with the foreign exchange markets seemingly "hell-bent" on pushing the

The market continued to drift

within the range reached after Tues- August or September meetings. The benchmark 30-year bond rose day's rally, sparked by Mr Alan just to 102%, yielding 6.430 per Greenspan's speech on the US econcent. The two-year note was omy. The Federal Reserve chair-

variable-rate repo from a the summer holiday season, fixed-rate, which under- and opinion is divided on

mined GERMAN BUNDS, whether it will, or needs to,

concern" to monetary policy- Juckes said.

Speculation that the Bund-

"would be a signal that there

"We still have very bullish sentithe next three or four months," said Global Asset Management in New Economics.

unchanged yesterday at the looking to interest rate

esbank might revert to a last council meeting before developments. Ms Joanne into five-year gilts yesterday,

tling 0.53 lower at 103.05.

was "seeing some reassess-

UK GILTS were also strength of sterling.

Collins, gilts economist at with the short end weak in

Nomura, said the market line with other European

ment of how high rates can future settled et 115th, down

Some analysts expect strength in York. Treasuries have also been the market to continue, with no boosted by e sharp drop in supply, interest rate moves by the Fed at its as the US Federal budget deficit has continued to shrink.

"The typical note and bond aucment and that should continue for thou is about \$2bn less than its peak in the first half of 1996," said Mr unchanged at 100, yielding 5.858 per man's Humphrey Hawkins testi- Mr Mr Patrick Ledford, at Citibank M. Cary Leahey, at High Frequency

revised down, given the

This saw investors moving

markets. The September

rise awaits, though it remains to be seen - after second-quarter GDP figures dua out today - whether that will be in August or

ITALIAN BTPs, which soared earlier in the week on European monetary union optimism, fell modestly, with the September future settling down 0.15 at 137.89. The spread over bunds widened to 83 basis points.

It was a similar story for SPANISH BONOS, which ended 0.22 down at 118.01 in thin trading sheed of a long

FRENCH BONDS, which had reached record levels on Wednesday but failed to hold with the September notional bond future settling in Paris

Welcome Break to raise

Welcome Break, the UK motorway services group. is to issue £321m worth of asset-backed bonds within the next two weeks.

Proceeds from the issue will refinance a loan taken out hy Investcorp, the Bahrain-hased investment company, to acquire Welcome Break earlier this

Officials at Chase Manhattan, joint lead manager with Bankers Trust, described the bond as a "hybrid" esset-backed deal.

The four-tranche issue will be backed by cash flows from Welcome Break's

However, the bond will be issued directly by the Welcome group rather than a special-purpose vehicle, as is usual with asset-hacked

The £321m bond will be split into two floating-rate and two fixed rate tranches. The two floating-rate tranches, which have been assigned credit ratings of single-A hy Standard & Poor's and Duff & Phelps, will comprise a 10-year £42m portion and a 30-year 272m portion.

The £140m 18-year fixed rate offering has also been rated single-A. The 20-year 267m tranche will cover the subordinated part of the offering and is graded at the lower rate of BBB.

The company said that pricing would be "relatively generons" in order to

attract investors. "This won't be priced as widely as a high-yield issue, but on the other hand it will offer a wider spread than on standard A-rated deals." it

markets were heading into a D-Mark down to a level is a turn in the interest rate D-Mark. Bunds slid in sym- go," with earlier predictions 1. Analysts generally agree bond future settling quiet week, with little data against the US dollar where cycle" et e time of "historipathy, with the September of another 0.5 per cent that one more interest rate at 130.78, down 0.24. Record corporate global from Hutchison Whampoa

By Edward Luce and Greta Steyn

Hutchison Whampoe, the Hong Kong blue chip, entered the record books yesterday with the largest global dollar bond issue by a non-sovereign borrower.

The \$2bn four-tranche deal - double the size originally planned - was more than three times oversubscribed. according to officials. The issue was split into 10-year \$750m, 20-year \$500m, 30-year \$500m, and 40-year \$350m (with a put after 12 years)

Officials said "overwhelming" demand had allowed them to price the deal "significantly tighter" than planned to yield 82 basis

and 83 points over equiva- book-runner, said it was from \$500m to \$750m. An lent Treasuries, respectively. We see this response as a very strong endorsement of

Hong Kong by the international investment community," said Mr Bill Shurniak, group finance director of Hutchison, Most longerdated paper went to US institutions, with Europe and Asia taking about half of the 10-year tranche hetween them. Officials said the response had been underpinned by the strong rally in US

hecame the first Canadian bank to launch subordinated floating-rate notes in the eurohond market with a \$300m 15-year issue.

The deal has a step-up coupon after 10 years, when it is Anthority) eaw sufficiently "callable" by the borrower. strong demand for its 28-year points, 99 points, 109 points CIBC Wood Gundy, sole dollar offering to raise it

shove three-month London interbank offered rate, rising to 135 points when the bond became callable.

The bank, Canada's second \$1.35bn. He said the bond, largest, started off with a priced et 27 hasis points The bank, Canada's second \$250m issue bnt strong demand from institutional investors in continental Europe and Asia enabled it to increase the issue. Mr Mike Wittich, director

of new issues at CIBC Wood Gundy in London, said the deal's rarity and the bank's CIBC WOOD GUNDY credit rating for subordinated debt of Al/A+, bad caught investors' attention. Its unusual structure was the result of Canadian banks' capital requirements. TVA (Tennessee Valley

priced at 35 basis points official at Lehman Brothers, eole hook-runner, said the issue was a reopening of the TVA's global dollar bond, which brought the total to above US Treasuries, had been distributed to a good cross-section of investors. The TVA's AAA credit rating and the solid performance of the outstanding paper had fuelled demand. ST GEORGE BANK, Aus-

> UBS, joint lead with BZW, said the bank wanted to diversify its investor base, having issued in US dollars and D-Marks. The deal was priced at re-offer to yield 12 basis points over Libor.

Borrows Assert Coupon Price Materity Feet Spread Book-returner to the total Coupon by Assop Funding 8, A1(s1.s)+ 800 6.22 100.00R Oct 2000 0.51R +38(94Msy00) Lairner Srothers
Assop Funding 8, A2(s2.s)+ 850 6.40 99-31+R Oct 2002 0.51R +45(94Msy00) Lairner Srothers
RUSA, 97-5, Cases A(s)+ 950 (s1) 100.00 Aug 2004 0.35 - JP Morgan Securities
CBC Wood Gundy(ct+ 300 (c1) 88.85R Aug 2012 0.45R - CBC Wood Gundy
World Sank 500 6.00 89.9625R Aug 2000 0.1875R \$ast694-00 Commerchank
Bankers Trust NY Corpt 300 (d) 99.99R Aug 2000 0.1875R \$ast694-00 Commerchank
European Investment Bank 200 8.125 89.776R Aug 2004 0.20R +4(95.kt/02) Bt Bank Lucembourg Yorishire Building Society: 150 (e) 100.042 Aug 2004 0.20 UBS Germany St George Bankt 250 (f) 99.766R Aug 2002 0.175R Mental Lynch & Colg) 75 (g1) 99.875R Jul 2002 0.175R Merrill Lynch Inti 150 (h1) 190.00 Aug 2000 0.10 150 (h2) 190.00 Aug 2000 0.10 Hemburgische Landesberitig 10bn 5.44 100.90 Sep 2001 1.00 Argentanie/BEV/BNP 12bn 9.40 99.88R Aug 2002 0.30R Final terms, non-callable unless stated. Yield spread (over relevant government bond) at baunch supplied by less manager, +Uniqued, ; Floeting-rate note. R: fixed re-offer price; fees shown at re-offer level, a) Originator: Avis Rent-e-Car. Monthly coupons, at) Legal maturity: 20/10/01, Av Rec. 3 yrs. a2) Legal maturity: 20/10/03, Av Ric. 5 yrs. b) First USA Credit Card Master Trust. Legal maturity: 17/4/07, Av Ric. 7 of yrs. b) 1 -mth Libor +14bp. b2) Clees B: \$58,735m, 1-mth Libor +23bp, pr. d) Callable from Aug 07 at per. c1) 3-mth Libor +5%bp, a) 3-mth Libor +5%bp, a) 3-mth Libor +5%bp, b) 3-mth Libor +5%bp, b) Callable on 10/3/96 at per. a) Short 1st coupon. tralia's fifth largest, tapped the eurosterling market for the first time with a £250m

> • The City of Moscow is entities to have pencilled in and Latin American corpoplanning to follow up its offerings after the summer rates. debut eurobond earlier this break include Kazakhstan, year with another \$500m which made its debut last ing the first week of Septemoffering in the antumn. Other emerging market along with a host of Russian lively," said one official.

"From where we're standyear, and possibly Ukraine, ber is going to he very

BENCHMAR	C GOV	ERNI	WENT E	ONDS				III BUND	FUTURE	OPTION	s (LIFFE)	DM250,	000 pc	inta of 1	00%	
	Coupon	Red Date	Price	Day's change	Yleki	Week		Strates Price	Aug	_	Oct	Dec	A		PUTS -	Dec
				_		ego	ago	10900	Aug 0.05	Sep		1.86	Aug	Sep		
Acostrolia	10.000	10/07	126.2456	+0.430	6.45	6.55	6.98	10350	0.000			1.67	0.45	0.57	1,32	1.68
Austrial	5.625	07/07	100,3800	-0.090	5.57	5.61	6.85	16400	ŏ			161	0.45	1.18	2.04	2.33
Belgium	6.250 7.250	03/07	104,5900	-0.230 -0.110	5.82	5.64 5.90	5.78 6.15		plat Culfe 25							
Cenede, " Denmark	7.000	06/07	109.7700	-0.100	6.04	6.10	6.1B	Sar Adr B	-	1400 LINE '2	CION PIEM	one cary	chau	nı, um	ISCUS !	283210
France BTAN	4,750	03/02	100,5050	-0.290	4.62	4.58	4.58									
CAT	5.500	04/07	100.8500	-0.230	5.38	5.42	5.56	Italy								
Germany Bund	6.000	07/07	103.4800	-0.150	5.54	5.58	5.68		ONAL, ITAI			(BID)	TUTUF	ES		
reland	8.000	08/06	111,4500	-0.240	6.30	6.33	6.52	(LIFFE	3" (Jra 200	irn 100sbu	d 100%					
itely	6.750	02/07	103,1800	-0.320	6.30t	6.42	8.94		Open	Sett rule	e Change	Ho	h	Low	Est. vol	Open int
Japan No 148	5.600	06/02	119,3136	+0.150	1.50	1.56	1.61	4.4			-	_	-			
No 182	3.000	00/05	105.8972	+0.190	2.21	2.28	2.38	Sep	138.10	137.89	-0.15	138.		37.65	58311	110090
Netherlands	5.750	02/07	102,0200	-0.140	5.47	5.50	5.56	Dec	100.68	109.67	-0.15	109,6	7	09,60	•	2452
Portugal	9.500	02/06	122,0200	-0.020	6.11	6.12	6.27	II ITALIA	H GOVT. BO	NO BIP F	UTURES O	PTICKE!	LIFTE)	Ura200m	100ths of	100%
Spain	7.350	09/07	108.5000	-0.070	6.14	6.18	6.35							_	PUTS -	
Sweden	8,000	03/07	111.6571	+0.150	6.39	6.49	6.76	Strike			ms —				LO13 -	_
UK Glis	7,000	06/02	99-26	+1/32	7.04	7.13	6.90	Price		Sep	De	-		Sep		Dec
	7.250	12/07	102-04	-6/32	6.96	7.03	7.02	5000			29.8					C
	8.000	10/08	115-16	-7/32	6.99	7.08	7.08	8050			29.1					0
US Treasury *	8.625	05/07	103-14	-7/32	6.15	5.1 8	8.40	6100			28.6	57				C
	6.625	02/27	102-18	-8/32	6.43	6.48	8.70	Est vot t	oral, Carbs 90	DBG PUG 25	96. Previou	CONTRACT	icat jui	. Care 9	2694 Pub	117005
ECU (French Govi) London closing, "New 1	5.500	04/07	97.9200	+0.090	5.76	5.80	5.84 starded.									
US INTERES	T RAT	ES						Sep Dec UK	118.30	118.01 101.85	-0.24	118.		17.93	83,020 280	Open int. 93,020 293
Latest	_			Bille and E		Ade		# 1401F	ONAL UK							
Prime rate	- Qr	. dinom <i>e</i>		· Tex	74		5.86 5.92 6.04		Open	Sett prior	Cusub	Hig		LOW	Est. vol	
Broker loan rets		tae musik		5.20 Flvs	you		6.04	Sep	115-22	115-11	-0-07	115-2	33 1	15-06	76423	184091
Fed funds	51 ₂ Sb	. month		5.35 10-	Agg.		6.13	Dec	115-07	114-30	-0-07	115-0	77 1	14-29	1485	3038
Fed.funds at Intervention	- Or	- Jan		5.51 30-	Year		6.41	E LONG	3 GALT FUT	TURES OF	TIONS (L	FPE) 25	0,000	64ths of	100%	
								Strke	_	c	uls —				PUTS -	
								Price	Aug	Sep	Oct	Dec	Aug	Sep	Oct	Dec
								110	0-22			-43	a	0-42	1-10	1-47
								118	0			-15	0-42	1-10	1-52	2-19
								117	ă			-56	1-42	1-55	2-33	2-60
BOND FUTU	RES A	ND C	OPTION	S					otal. Calls 5							
											D4. (18400	-,-,-				30000
France NOTIONAL FRE	NCH BON	b Fim	IRES MATI	FI FF:500	000			Ecu								
								ECU I	BOND FUT	URES (M	ATRF) ECU	100,000				
Open	Sett price		-	Low			Den pt.		Ореп	Sett prior	-	His		Low	Elen tred	Open Inc.
Sep 130.92	130.78	-0.2					208,404	12			_	-				
Dec 99.74	99.68	-0.1				312	5,953	Sep	97.86	97.68	-0.12	95.0	C .	97.68	2,058	6,594
Mar 99.14 LONG TERM FF	99.08 HENCH BO	-0.1 OND OP			•	2	-									
Strike		us -			- PUT	S		US								
Price Au		#0 TT2 —	Dec	Aug	Sep	-	Dec									
	_		-	~~				UST	REASURY	BOND FU	TURES (C	<u>81) \$10</u>	0,000	Szinda o	100%	
126 5.0		.03	-	-	0.01		-		Ореп	Latest	Change	Hig	h	Low	Feb 1447	Open int
127 4.0																

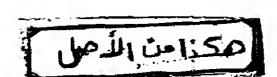
NOTIONAL GE	FINAN	BUNE	FUTUE	RES (LIFFE) DNC	250,000 100ths	of 100%	_		Y100m	100ths	of 10	X0%						
Open Sep 103.2 Dec 102.3	0 10	price 3.05 2.15	-0.17 -0.15	High 103,48 102,55	102 102		Open Int. 279099 10669	Sep	c	Ope 125.7 125.2	7 6 21	056	Change	High 125.89 125.21	125.	70 2 21	2053 e	Open na na	
UK GILTS	PRI	CE\$.,	FFE fub	, rea. also	tracked o	n APT,	Al Open	Miresi R	ga. uro fo	previou	e day.		
Maly		Vield Red	Proc £ +	_ 52 v or - 19ge	icok		Motors_lar	fald Ped	Price E	+or- i	S2 wants.			Notes	Theit (1)	Z Mart	<u>+</u> g-	_ 52 m	
month" (Lives up at Finess Car / 7c. 1997; ton 80 kgc 1997; ton 80 kgc 1997; ton 80 kgc 1997; ton 15cc 1997; ton 15cc 1998; ton 1996; ton 1024; ton 124; ton 124; ton 124; ton 124; ton 1999; ton 104; ton 1999; ton 104; ton 1999; ton 1999	7.00 8.74 14.70 14.11 11.32 11.3	6.666 6.	100 de la companya de		100-5-	Funding 31-pc 1998 CONY 7190 2001 - 1790 2001 - 1790 2005 - 1790 2005 - 1790 1790 1790 1790 1790 1790 1790 1790	237 8.88 8.31 2 8.65 6 7.76 7.76 7.74 7.74 7.74 7.74 7.75 7.70 7.79 7.79 7.89	5.88 7.05 7.01 7.04 7.11 7.04 7.01 7.04 7.20 7.16 7.16 6.95 6.97 6.97	115년 108년 108년 117년	**************************************	85, 93, 65, 65, 65, 65, 65, 65, 65, 65, 65, 65	24 24 22 24 24 24 24 24 24 24 24 24 24 2	ge 199 ge 101 ge 102 ge 102 ge 102 ge 103 ge 113 ge 18 ge 202 ge 202 ge 202 ge 302 ge 302 ge 6 S n ge 7 rebeiling ge 5 research	of API	207 3 296 2 113 1 118 3 128 3 129 3	enathese e) and h Februar	A TANK A	1871 1872 1872 1872 1873 1874 1874 1874 1874 1874 1874 1874 1874	se to led to
one 64.pc 2001 ##	수 894 _ 705 를 1122 를 895 _ 701	7,07 7,04 7,11	10572 1112	· · · · · · · · · · · · · · · · · · ·		Trees Spc 2012#; Trees Spc 2013#; Trees Fagc 2013#; Trees Fagc 2012#; Trees Fagc 2012#; Trees Spc 2012#; Trees Spc 2017#; Each 12pc 2012#; Trees Spc 2012#;	7.27 44 - 7.22 7.18	6.97 8.70 9.95 6.94 S89 6.90 7.01	10743	· · · · · · · · · · · · · · · · · · ·	1963 1964 1963 177 1964 197 1964 1964 1964 1964 1965 197	Ot	her Fo	red in	_ Year		{• =	_52 m	set.
	· 7.5	7.15 7.14 7.12 7.70 7.10 7.10 7.10	111 1084 1124 1043 11730	— 116% — 12% — 18% — 19% — 19% — 19%	1173	Considerated Considerate Vigr Lean 31-pc++ Trans 31-pc 151 ASL Trans 30c 105 ASL	7.20 6.94 5.10	=	G.	-1 1	boil 42	Local Local Library LCC:	Day 10 lape: in 11 lape 201 a 13 lape 200 per 3 lape in Spe 20 At freshr 11 lape We. Spc B	2007.	8.55 7. 9.54 7.76 7.89 9.10 7	23 1224 70 1344 - 1414 - 4 5 1274		134½ 141½ 45	114 12 131 371 325 1207

115-15 115-04 114-28

II NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES

FTSE Actu	arie												4				K Inc	
Price Indices UK Gilts		Thu tal 24	Change		/ed 23	Accrued								Jul 23				
1 Up to 5 years (2		19.85	0.04		9.81	2,44	· 6.			7.04	7.04	7,27	7.09	7.00	7,31	7.16	7.16	7.39
2 5-15 years (20)		52,95	-0.10		3.10	2.15	7.1			6,63	8,00	9.09	6.97	8.04	6.11	7,08	7.05	6.17
3 Over 15 years (85.29	-0.27		5.78	7,02	5.0			B.83	6.80	B.15	6.91	68.8	6.19	7.05	7.02	8,29
4 Irrachermubies (5		15.22 48.00	-0.33		i.82 3.14	2.12	8.			7.00	6.98	8.23						
All stocks (51)		40,00	-0.09	146	3.14	3.18	. 84	W	777			2.						٠.,
Index-Bridged											lation !	3 Yr. es	10		Setion 11 4 Jul 23			
a Up to 5 years (2	n 20	6.85	0.00	205	.05	1.90	3.00	l Uo to	5 ws	3.85								
Over 5 years (10		00.20	-0.10		40	1.12	3.9			5.54				3.33				
8 All stocies (12)		9.73	-0.09	198		1.19	3.8		- ,									
Average grown redemp	stion yield	24 MT al-	UNIT (FOOT	e. Coupe	in Deres	Low: Di	6-7±16;	Machine 89	10W7	; Hight 1	1% and	OVM. † F	ine yioki.	yad Year a	o classe.			
FT Fixed Inte	rest l	ndice	9						Gilt	Edge	d Acti	lvitv Ir	dices					
	Jul 24		_	Jul 21	J.4 18	Yr ago	Hight	Low					23	Jul 22	Jul 21	Jul 1	18	Jul 17
Govt. Secs. (UIC)	97.69	97,72	87.20	96.02	97.08	92.74	97.72	93.31		dged be			NA	NA	NA		NA.	NA
Fined Interest	120.88	126.35		125.78	125.43	112.75	126.68	116.32		Seasons			NA	NA	NA		UA.	NA
O FIBE Interruptional L high since complications	133.67	21/01/04	, low 50.5	3 (03/01/	1967, Gg 775), Bea notice.	6 100: G	Securities Programment	Becuttee	5/10/20	ation: 127 and Floa	d puppered (Obv)	11/3/3), lov t 1926. Si	#9.18 (0	CVO1/75). I ndices reb	Peed Inter- seed 1974	net		

9										
Low Est vol. Open int. 117.93 83.020 83.020	FT/ISMA INTERNATION	AL B	ON	D S	ERVICE					
- 290 293	Listed are the latest international bonds for									7
00 92nds of 100%	leased Bid	Offic (The	Tield		_		≥tg Yiek		
Low Est. vol Open St.	LLS. DOLLAR STRAKEHTS Abboy Net Tressury 612 03 1000 10014	137		6.33	Spain 714 03 4000 Vollawagen inti Pin 7 03 1000		7117	十 450 十 52		7.51
115-06 76423 184091 114-29 1486 3038	ABN Armo Bank 7 4 00 1000 10532	1035 _m		6.78	World Bank 5% 03 3000	1043	104%	1 6Z	7 Desmerk 64 98 £ 800 993 9932	8.21 7.35
114-29 1485 3038 200 64ths of 190%	After Dev Bk 77g 28 500 104%	1044	٦,	7.01	World Bank 5% 03 3000 World Bank 6% 02 3000 World Bank 7% 00 2000	1084	106 ¹ a.	4 47	3 Duple Phence 71g 00 £ 500 977g 991g	7.55
PUTS	After Der Bi. 7½ 23 500 1044; Aberta Province 7½ 98 1000 101½ Argertine 11½ 17 2000 115½	102	.1.	8.02	World Bank 7% 00	1114	1114	- 55		7.29
ug Sep Oct Dec	Astan Dev Bunk 64 00 750 9945	99 ⁵ 2	3		SWISS FRANC STRAIGHTS					7.18 7.54
0 0-42 1-18 1-47	Astan Day Back 84 00 750 8912 Austra 812 00 400 1054c		•	6.14	Asten Der Burk 0 18 500	44	447	4.5	3 HSBC Holdings 11,69 (2 £ 365 1164 1564 4.	7.89
42 1-10 1-52 2-19	Backen-Wuert L-Fin 5 ¹ g 99 1000 104 ¹ g Bancomest 7 ¹ g 04 1000 94 ¹ g	104-2 54-2		6.18 6.59	Acutto 4½ 00 1000	1064	100°s	19 19		7.40
42 1-55 2-33 2-60 n inc., Calls 50276 Plats 39065	Bart Net Companion 7 00 1070 1015	1017		8.07	Acutris 4 ¹ 2 99 1000 Denrers 4 ¹ 4 00 1000 EB 3 ¹ 4 99 1600	103	1031	1.77	2 Land Sics 942 107 E 200 11242 11274 _ l_	7.25 7.83
	Sayer Verdracht Big 03	1047		522	FER ISS THE STEEL	1100-	1766	+4 40	8 Ontario 11 2 01 2 100 110 110 110 1	7.57
	Belgium 5/2 03 1000 96/9 Belgium 5/2 03 1000 96/9	95 ⁷ 4		6.26 6.37	Friend 7's 88 300 Helebe Finance 3's 00 1000	1104	10512	214	Powegen 84 03 £ 250 105 1054	7.74
	British Gas 0 21 1500 17 ³ 2	174	ᆚ	7.44	leatened 7% 00100	118	11512	24	1 Tolyo Bec Power 11 01 5 150 111 1 ₂ 111 1 ₃	7.57 7.58
Low Est vol. Open Int.	Shiften Telecom 6% (12 1500 102%)	1024	i	521	Inter Amer Dev 4% 03		110	3.00	5 TCNZ Fig 94, 02 NZ3 75 107/a 108/a .l.	7.38
97.58 2,058 6,594	Canada 6 2 00 1500 100 2 Cheung Kong Pin 5 2 96 500 96 4	100%	4	6.81	Ontario 6% 03 400	115	1161 ₂ 1043 ₂	3.D:		7.57
	China 612 04 1000 961a			6.96	SNCF 7 04 450 Sweden 44, 03 500	122	12212	- 3.4	1002 8	4.62 3.96
	Crime 61 ₂ 04 1000 961 ₉ Credit Forcier 91 ₂ 80 300 100	1051g	4	B.04	Sweden 41, 03 500	1093	1003	3.00	3 Elec de France 84, 22 FFr 3000 1315 132 44	622
	Sept Just to Relate the District State 1994	100 ¹ c	1.	6.50 6.16	Warld Bank 0 27 700	324	324	4.70		
000 32nds of 100%	Et 8 04 500 500 500 500 500 500 500 500 500	1067		6.33	World Bank 7 01 600	113-2	1154	2.4		
Low Est. vol. Open int.	CAN CONTRACT OF THE PARTY INC. DAVE	65	44	6,18	YEN STRACHTS				Abbert Med Treasure A co. comm.	срп
115-04 414,210 498,219	Fed Home Loan 7% 89	1024		6.07	Belgium 5 00 75000	1001	1094	1.12 -1 ₂ 2.11	Amended Chebri Classes and area	7500 8164
114-00 6,723 36,428 114-29 194 16,188	Federal Neal Mont 7.40 04 1500 100 Privand 7½ 04 1500 108%	1067		6,41	Credit Foncier 44, 02 75000 EB 65, 00 100000	114%	114		- Cades - 1.01 2001 99.64 00.71 Kg	6230
114-20 104 104100	Ford Motor Credit 6to 02 1250 1001a	1031		8.57	En-tm Benk Japan 4% 03 105000	114	1144	14 18	Canada -4, 99 2000 99.80 99.87 5.5	5625
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CURRENCIES AND MONEY

Traders foresee German rate rise

MARKETS REPORT By Simon Kuper

 $H^{6|C0^{\oplus}}$

Jul 24

The money market scaled up its prospects of a German interest rate rise yesterday, but that gave no boost to the

stricken D-Mark. Tha last Bundaabank summer break yesterday kept alive the possibility of a shift from a fixed repo rate to a variable rate soon. The council set s. fixed rate only for the next two weekly tenders at an unchanged level of 3.0 per cent. But there are four tenders before the council meets again. That raised

the prospect of a policy shift.
The market believes that German rates would be more likely to rise under a variable repo rate, whereby supply and demand determine rates, than under a fixed repo. Euromark futures contracts, which het on the expected level of German interest rates, dropped to

POUND SPOT FORWARD AGAINST THE PO

21.5630 -0.0817 411 - 649 63.2625 -0.1841 352 - 897 11.8644 -0.0339 502 - 698 9.0774 -0.0768 105 - 243 10.3300 -0.0265 259 - 340 3.0632 -0.0088 616 - 647

1.6731 -0.0078 725 - 736 1.6791 1.6102 -0.0068 086 - 109 1.6168 2.3138 -0.0077 126 - 149 2.3231 13.1020 -0.0608 897 - 142 13.1401

Darlich Kroner, French Frans, Norwesten Kroner, and Swedish Kroner per 10: Belgian Franc, Yes, Escudo, Lite and Posets per 100.

 Litest
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 Low
 Est. vol
 Open Int.

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Up to 1 1-3 3-6 6-9 9-12 month month months months months

Low Est. vol Open Int.

Certs of Tax dep. (£100,000) 2½ 5½ 5 5 434
Certs of Tax dep. under £100,000 is 2½pc. Deposits withdrawn for cash 14spc.
Ave. bracker rate of discount on Jul 18, 6,5774pc. ECGO fixed rate Stip. Beport Finance. Make up day Jun 30, 1987. Agreed rate for period Jul 28, 1997 to Aug 25, 1997, Scheme II 7,38pc.
Reterance rate for period May 37, 1897 to Jun 30, 1997, Scheme IV & V & 738pc. Finance
House Base Rate Tpc from Jul 1, 1997

THREE MONTH STEPLING FUTURES (LIFFE) 2500,000 points of 100%

SHORT STERLING OPTIONS (LIFFE) 2500,000 points of 100%

0.09

-0.01 82.83 92.80 -0.01 92.67 92.92 +0.01 92.63 92.57 +0.02 92.64 92.60 +0.01 92.69 92.65

UK clearing bank base lending rate 614 per cent from Jul 10, 1997

92.80 92.52 92.57 92.60 92.65

II D-MARK FUTURES (MM) DM 125,000 per DM

III SWIES FRANC PUTURES (IMM) SP: 125,000 per SFr

UK INTEREST RATES

0.6776 0.6699 -0.0072 0.6780 0.6865 0.8840 0.6765 -0.0076 0.6840 0.6763 - 0.6840 -0.0073 - 0.6840

(AS) 2.2712 -0.0116 697 - 728

per cent. The December 1998 contract fell 10 basis points to price in rates of more than 4 per cent.

The Bundesbank also said council meeting before that it would keep a close eye on fallen to about 50 basis financial markets, paying special attention to the axternal value of the D-Mark", as part of its watch on price inflation

Some in the market had expected the Bundesbank to move to a variable repo rate yesterday. There had also been fears that the bank would warn sternly of future forex intervention. When these expectations did not materialise, the dollar ini-

■ Post	d in New Y	ork
Jel 24	—Latest—	- Prev. close -
2 upol	1,5745	1.6600
1 mile	1.6729	1,6782
3 min	1.5896	1.6744
1 yr	1.6516	1.6598

reflect the new rate rise tially soured to DML84. But prospects. The October 1997 it later fell on profit taking tially soared to DML84. But contract fell 6 basis points and prospects of a German and now clearly prices in a rate rise. It closed in London 25-point rise in rates to 3.25 at DM1.829, just 0.2 pfennigs

up on the day.
With expectations of US rate rises shrinking, the yield gap between 10-year US and German bonds has points. Yet that decline has failed to hit the dollar. The US currency has risen 3.8 pfennigs since Monday, buoyed by helief that the D-Mark will merge into a

weak euro. The D-Mark, after initially slipping further against the Swiss franc, later recovered sharply. It closed in London at SFr0.818, half a centime ahove Wednesday's close. But that merely made up its losses of this week against the Swiss currency. Late yesterday the dollar was at a 43-month peak of SFr1.5050 times up on Wednesday'a

London close

3.1 20.8504 3.5 60.9825 3.3 11.2774 3.5 8.7269 3.7 2.948 -3.7 491.23 0.7 1.1219 0.0 2977.43 3.5 60.9625 3.6 3.3225 3.0 12.2537 0.0 304.811 1.7 252.354 2.8 12.8584 5.3 2.372

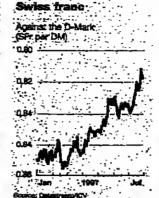
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3.4 62.7125 3.5 3.4195 3.1 12.5227 0.6 308.699 1.5 256.724 2.5 13.1149 5.2 2.4723

1,6687 1,8059 2,3049 2,307 3,6 2,2933 3,5 2,2424 3,1 13,0783



■ The pound moved little signs that the devaluations despite a flurry of news. Mr of this month had hit infra-■ The pound moved little Eddie George, governor of the Bank of England, said some of the currency's recent rise had been irrational. The UK's trade deficit for May surprised City economists by shrinking, sug-gesting that sterling's climb had failed to hurt exporters much so far. By contrast, British manufacturers

OOLLAR SPOT FO

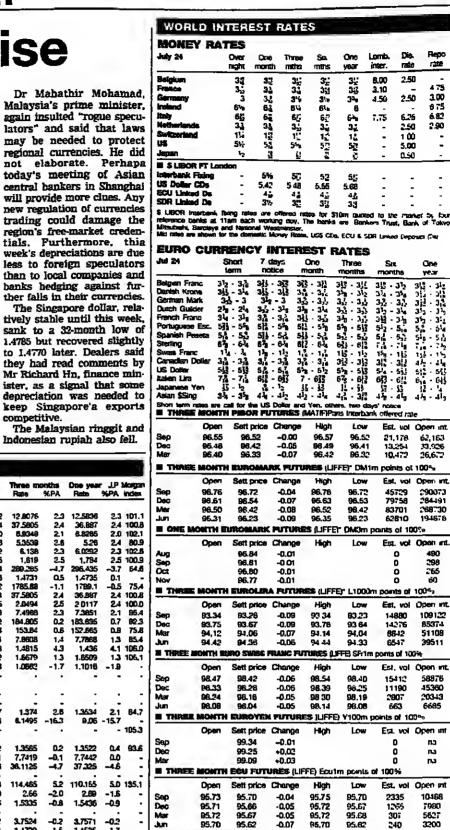
reported the sharpest fall in their export prospects since 1990, in the Confederation of British Industry's quarterly survey. For the last four months UK export orders have been falling at their fastest rate since 1991, as the strong pound bites. Yet sterling closed little changed at DM3.063 to the D-Mark. The forex market still seems scarcely worried about the nound's damage to exports.

■ The south east Asian currency crisis just will not go away. Currencies fell across the region yesterday on structure projects and large

Dr Mahathir Mohamad, Malaysia's prime minister, again insulted "rogue speculators" and said that laws may be needed to protect regional currencies. He did not elaborate. Perhapa today's meeting of Asian central bankers in Shanghai will provide more clues. Any new regulation of currencies trading could damage the region's free-market credentials. Furthermore, this week's depreciations are due less to foreign speculators

banks hedging against further falls in their currencies The Singapore dollar, relatively stable until this week sank to a 32-month low of 1.4785 but recovered slightly to 1,4770 later. Dealers said they had read comments by Mr Richard Hn, finance minister, as a signal that some depreciation was needed to keep Singapore'a exports

The Malaysian ringgit and Indonesian rupiah also fell.



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0.51 0.33 0.19 0.12 0.28 0.50 0,13 0,04 0,01 0.90 0.70 0.52 **Notice of Early Redemption** Lit 283,000,000,000 to Holders of U.S. \$35,000,000 2 per cent Guaranteed Exchangeable Notes Due 1998 (the "Notes") ed Extendable Floating Rate Notes due 1999/2000

CIR CIR S.p.A. - Compagnie Industriali Riunite exchangeable for ordinary shares of Lit. 1,000 par value each of Olivetti Olivetti S.p.A.

("Olivetti Shares")

Disconditionally and interocably guaranteed as to payment of principal and interest by

In accordance with Condition 17 of the Notes we hereby give notice that, as a result of the capital reduction of Olivetti by reduction in the par value of the shares and subsequent re-issue of new shares, and in accordance with Condition 7 (F) of the Notes, the composition of the Exchange Property has changed with the result that from July 21, 1997, each holder of Lit 1,000,000 principal amount of Notes is now entitled to have the redemption monies arising on each such principal amount of Notes tendered for exchange applied on its behalf to acquire

IN THE HEART OF THE

TUSCAN HILLS

RURAL PROPERTIES VARIOUS SIZES

PERSONALISED SOLUTIONS

UNIQUE SETTING

immobiliare Metanopoli spa.

ENERS Group - GESYL/COMM - 20097 SAM DONATO MILAMESE - MR - ITALY FAX: + 39 - 2 - 52054612

CIR SpA

264.918 Olivetti Shares.

0.500

July 25, 1997

NOTICE IS HEREBY GIVEN that in accordance with the Section 5.03(a) of the Indersure dated as of November 22, 1999 at of the U.S. 535,000,000 Guaranteed Extendable Flouting Rate Notes due 1999/2000 (the "Notes") of St. Andrews' Funding Limited I (the "Company") will be redeemed in full by the Company. The Notes of Series A will be redeemed on September 17, 1997; the Notes of Series C will be redeemed on September 17, 1997; the Notes of Series D will be redeemed on August 29, 1997; the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 20, 1997, and the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and the Notes of Series E will be redeemed on September 25, 1997, and 1997, a PAYING AGENTS The Chase Manhatish Bank 5th Floor Thisty Tower 9 Thomas More Street London E1 97T, England Chase Menhettan Bank Luxersbourg, S.A. 5 Rue Plastis L-2338 Luxembourg

St. Andrew's Funding Limited I

ied on APT ONS (LIFFE) L1000m points of 100%

CALLS

interest shall cause to accrue on the Series A Notes from September 17, 1897, the Series 3 Notes from Purpoil 29, 1997, the Series C Notes from Purpoil 26, 1997, the Series D Notes from September 24, 1897 and the Series E Notes from Decamber 10, 1997.

By: The Chase Manhattan Bank London, Principal Paying Agent July 25, 1997

OCHASE

PLITS

0.09

Mar

0.09

to Holders of U.S. \$35,000,000 ed Extendable Floating Rate Notes due 1999/2000 issued by

St. Andrew's Funding Limited II

Notice of Early Redemption

Incorporated with annex security in the Cayman (security)

NOTICE IS HEREBY GIVEN that in accordance with the Section 5.03(a) of the Indenture dated as of November 22, 1989 all of the U.S. \$35,000,000 Guaranteed Extendable Floating Ratio Notes due 1989/2000 (the Notes) of St. Andrew's Funding Limited II (the "Company") will be redeemed in full by the Company. The Notes of Series 2 will be redeemed on September 17, 1997; the Notes of Series 2 will be redeemed on September 17, 1997; the Notes of Series 2 will be redeemed on September 24, 1997, and the Notes of Series E will be redeemed on September 27, 1997, and the Notes of Series E will be redeemed on December 10, 1997. All Notes will be redeemed by the Company at their principal amount outstanding on the redeemed of redemption together with Interest account to such date of redemption together with Interest account to such date of redemption.

The Chase Manhattan Bank 5th Floor Trinity Rover 9 Thomas More Street London E1 9YT, England

Interest shall cause to accrue on the Series A Notes from September 17, 1997, the Series & Notes from August 29, 1997, the Series C Notes from August 25, 1997, the Series O Notes from September 24, 1997 and the Series E Notes from December 10, 1997.

By: The Chase Manhattan Bank London, Principal Paying Agent

CHASE

	%		%		*
Actam & Company	6.75	Duncan Lawle	6.75	Soutten Widows Bert	
Alled Irish Bank (GB)		Exeter Bunk Limited	7.75	OSimper & Friedlende	r 6.75
Menry Ansbacher	6.75	Financial & Gen Bank	7.50	esmith & Wilman Sec	
		eRobert Fleming & Co	6.75	Sun Benking Corp Ltd	8.75
Benk of Beroda	B.75	@Guinness Mehon	6.75	TSB	6.75
tanco Bibao Vizcaya		Habib Bank AG Zurich	6.75	United Bank of Kumai	L6.75
lenk of Cyprus	6.75	el lembros Benk	6.75	Unity Trust Bank Pic	6.75
ank of iretand	6.75	Heritable & Gen kw B		Western Trust	6.50
ant of India	8.75	C. Hoare & Co	6.75	Whiteeway Laidless	6.75
ank of Scotland	6.75	Hongkong & Shengha		Yorkshire Bank	6.75
arciaya Benk	8.75	Invested Bank (UK) Li		- Granding	
ng Sik of Mild East	6.50		B.75	Mambers of Londo	1 11
		Julien Hodge Benk		Investment Banking	
Brown Shipley & Go Ltd		Cleopold Joseph & Sons		Association	9
bibank NA	6.75	Lloyds Bank	B.75		
Sydesdele Bank	6.75	Michard Bank	6,75	in administration	
he Co-operative Barri	k\$.75	NotWestminder	6,75		
	- 75	office Develope	875		

2 hours at 14	~~~									
Est. vol O	ben Inc.	Strike		a	US -		_		PUTS -	
	28014	Price	Au	9 5	Sep	Oct		ug	Sep	Oct
	124809	1,680	2.0	29 2	LBB	3.38	1.	08	1.87	2.33
	101711	1.670	1.4		.37	2.84		58	211	2.74
	72848	1.690	1.0	10 1	.90	243	2	16	2.60	3.29
4960	52300	Previous d	by's vol., Ca	a rva Pusa	n/a . Pran	. day's o	pen Int.,	Çeliz n/a !	PAS 10/0	
		m PHR	ADELPHI	SE D-M	APK/S	OPTION	dis Divide	2,500 (\$	per DM)	
100%		Strike			ws -		-		PUTS -	
PUTS -		Price	Au		Sep .	Oct		ug	Sep	Oct
Dec	Mer	0.555	0.3		1.81	0.84		97	1.18	1.34
_	0.31	0.580	0.2		.44	0.66		34	1.50	1.65
	0.49	0.565	0.1	3 0	.32	0.50	1.	74	-	-
	0.70	Previous d	toy's vol., Ca	to note Potes	ne . Prev	day's o	pen int.,	Calls N's ?	PUES TAVE	
1636 Puts 16										
									-	
		II THRE	E MONTH	EUROD	OLLAR	MMI S	m poir	ts of 100	**	
			Open	Loicet	Chen		igh.	Low		Open Int
_		Sep	94.28	94.28			.28	9127	55,133	
		Dec	94.14	94.14			.15	94.13	93,345	
		Mar	84.10	94.11	+0.0	1 94	.11	94.06	\$1,832	327,843
Widows Ber	% # 875	■ US T	REASURY	BELL PU	TURES (DADAD S1	m per	100%		
& Friedlend		_			_					7.705
a Willman Se		Sep	94.92	94.93	+0.0		.93	94.92	126	7,785 852
king Corp Li		Dec	94.84	94.B4	+0.0		.84	94.84	10	852
Mail coho	6.75	All Open a	ntarest figs.	are for pre	vious day					
Benk of Kums rust Benk Pic			MARK OF	TIONS (JFFE) DI	A1m po	ताक वर्ष	200%		
	6.50	Strike		Q	ALLS				PUTS -	
Trust	6.75	Price	Aug	Sap	Oct	Dec	Aug	Sep	Oct	Dec
ray Laiden	6.75 6.75	9650	0.23		0.15	0.15	0.01	0.02	0.09	0.11
te Benk	9.75	9675	0.02		0.03	0.13	0.05	0.08	0.24	0.25
			0	0.01	0	0.01	0.28	0.29	0.46	0.47
cond at Lond		9700	ont, Calls 52							
iynent Banki clation	uğ.	Est vol in	SWESS F	RANG OF	THOMS	LIFE)	SFr 1m	points o	100%	
ministration		Strike		C/	ILS -				PUTS -	
التحبير ليست جراير		OU 255		-			_			

II JAPANESE YEN FUTURES (MAI) You 12.5m per Yen 100

III STEPLENG FUTURES (IMM) 262,500 per 2

5,85424 1906.48 197,398 0,796709 153,825 7,84555 2,16878 1,92573 13,5485 36,7191 6,45863

0.08

0.11 0.04

NON ERM MEMBERS

 Open
 Latest
 Change
 High
 Low
 Est. vol
 Open Int.

 0.8710
 0.8682
 -0.0031
 0.8715
 0.8976
 16,538
 56,820

 0.8820
 0.82816
 -0.0009
 0.8820
 0.8785
 86
 1,782

 0.8620
 -0.0016
 0.8920
 122
 318

Rate Change % 4/- from % spread Div. ageinst Ecu on day cen. rate v weakest ind.

3.78 2.31 2.04 13.00 1.49 0.57 0.53 0.47 0.48 0.36 0.00

1.6694 -0.0060 1.6780 1.6686 1.6646 -0.0060 1.8650 1.6620 1.6580 -0.0068 - 1.6570

EMS EUROPEAN CURRENCY UNIT RATES

167,368 7,58517 2,29786 1,96725 13,9629 41,0328 8,69645

PHELADELPHIA SE E/S OPTIONS £31,250 (pents per pound)

5.84884 +0.0057 1932.11 +0.73 200.589 +0.067 0.732866 -0.001718

+0.142 +0.00131 +0.00035 +0.00036 +0.0036 +0.0014

IRISH PERMANENT BUILDING SOCIETY

61/4% Bonds 1999 Notice is hereby given that the semi-annual dividend on the Irish Parmanent Quilding Society's 6'. Bonds 1999 is payable on 10 August 1997. The record date for this purpose las defined in Article 4 of the Terms and Conditions of the Bonds) is 28 July 1997. The Bonds will go ex-dividend on 10th August 1997 and asymmetric will be nowted at and payments will be posted on 5th August 1897. Paymonts will be effected through Bank of Ireland, Registration Department, 4th Fleer, Hume House, Ballsbridge, Dublin 4 who are Repetrar for the issue. Flan O'Sullivan

Secretary

0.33 0.51

Picasting Rate Notes due 1998
Notice a hereby given that for the
laterest Period 24th July, 1997 to 24th
Crober, 1997, the Notes will carry
a Rate of Interest of 5,15 per cent.
per arousto. The Amounts of Interest
per U.S. \$10,000 Note will be U.S.
\$146,94 and per U.S. \$100,000 Note
will be U.S. \$1,469.44, payable on 24th
Centrics, 1997. Bankers Trust

Later on the Learnborg Stock Earthange

ANZBank

Australia and New Zealand Banking Group Limited ACN 005 157 522 Thurspound and limited lightly to the Sam of Vennts. Assential

U.S. \$300,000,000

ACER INCORPORATED

NOTICE To the holders of the outsta US\$45,000,000

4 per cent. Bonds due 2001 ACER INCORPORATED

(the "Bonds" and the "Company" respectively) NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a res of the issue (or other circumstances giving rise to the notice) by the Company of 381,066,568 shares of its Common Stock to holders of its common stock to holders of its common stock by way of capital increase and dividend such issue having been submitted to and approved at its Annual General Meeting the Board held on the 28th April 1997. As a result, the existing Conversion Price has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from NT\$14 to NT\$11 effective from the 12th June 1997.

ACER INCORPORATED By: CITIBANK, N.A. as Principal Paying Agent 25 July 1997

CITIBANG

Newsprint producers push for price rise

By Bernard Simon in Toronto

North American newsprint producers have taken advantage of firming demand and a strike in Britisb Columbia to push for their second price rise this year.

Montreal based Abitibi Consolidated, the world'a biggest producer, plans to raise prices by about 6 per cent, or US\$40 a tonne, in western North America and \$35 in the east, effective from October 1. Earlier this week, Jefferson Smurfit gave notice of a similar move from November 1.

Prices are currently about \$560 a tonne in the east but higher in the west, due in part to the strike that began this month at Fletcher Challenge Canada's three pulp and paper mills in British Columbia. Abitibi reminded customers that

it lost C\$51m in the first quarter, and expected another loss in the second. Noting the buoyant US economy, it said: "We cannot afford to pass through this favourahle period without re-establishing



servation measures put in place newsprint costs. when prices were high in 1994-95.

Strong advertising, especially in publisher, yesterday ascribed a 74 the price rises also reflected procommunity newspapers, has bol- per cent jump in aecond-quarter ducers' success in bringing down stered demand for newsprint in earnings to an 8 per cent advance inventories. US mill stocks shrank recent months, despite paper con-servation measures put in place newsprint costs. to 94,000 toones in May from 178,000 tonnes a year earlier. He

Mr Richard Kellertas, analyst at predicted at least another year of Knight-Ridder, tha Miami-hased Bunting Warburg in Montreal, said "solid growth and price increases."

print buyer ascribed tha bullish mood almost entirely to the Fletcher Challenge strike. Demand is building, but it's slow," he said, adding that supplies were freely available from Canadian and Scandinavian mills.

Producers had some difficulty implementing the 15 per cent increase earlier this year. Due to take effect on March 1, it was not fully in place until June.

Most observers expect the Fletcher strike, now in its second week, to drag on for some time. Fletcher, which has become increasingly impatient with tha pro-labour business climate in British Columbia, has demandad greater flexibility to contract out work and reduce its workforce.

Several producers have tried to persuade customers to mitigate price volatility by concluding long-term contracts at fixed terms. Prices have swung from \$410 in 1993 to a peak of \$750-\$800 in late 1995, before tumbling below \$500

fall in the valua of the rand.

ERPM said it had made

some proposals to the South

African government and dis-

cussions were taking place.

The government has previ-

ously come to ERPM's finan-

cial rescue, bnt analysts

suggested it was unlikely to

Mr Greg Hunter, analyst

at Deutsche Morgan Gren-

feli, said the discusaions

were more likely to be about

using ERPM's name and cap-

ital losses in a waste dumps

There had also been talk

of some of ERPM's infra-

retreatment scheme.

do so again.

But that seems unlikely."

COMMODITIES NEWS DIGEST

Russia doubles tea import duties

Russia's tea drinkers face paying higher prices for their favourite beverage after the government doubled import duties on packaged tea. The move, designed to protect the local tes packaging industry, could push retail prices up as much as 50 per cent, threatening to depress demand. But Russian tea packagers argue it is a necessary step to belp rebuild the domestic tea industry, which has been hard hit by the country's economic travails.

May Tea, one of Russia's biggest importers and distributors, plans to build a packaging factory in the Moscow region with a capacity of 40,000 tonnes a year, making it one of the biggest in the world. But the company's decision has puzzled industry observers, given its previous stance that it was unprofitable to pack tea in Russia. May Tea had earlier said it was 2-2.5 times more expensive to package tea in Russia than in Sri Lanka. Rival Russian packagers claim their factories are working at only 30-40 per cent of capacity.

Russia imported about 150,000 tonnes of tea last year. mainly from India and Sri Lanka. That placed it second in the league table of tea consumers behind the UK, which imported 180,000 tonnes in 1996. John Thornhill, Moscow

■ RUBBER MARKET

Thai default threatens prices

Dealers in the Singapore rubber market yesterday said Thailand'a decision to default on delivery of 23,100 tonnes of rubbed would depress prices. The Thai government yesterday said it would extend its rubber intervention scheme by another three months, but would not accept

delivery of the rubber, bought from traders to cut losses. Mr Sukhawich Rangsitphol, deputy prime minister and chair of the natural rubber policy committee, said the government expected to spend Bt3bn (\$93m) in the next three months to prop up prices in the domestic market. He did not give further details on the defaults on the purchase, but a government source said the decision was prompted by limited financial resources and an extremely pearish outlook for prices.

"This is not good news for the market," said one Singapore trader. "This will surely hit the price of RSS3 Reuters, Bangkok and Singapore

■ GENERATING CAPACITY

Independents lift production

Worldwide generating capacity of unregulated, independent power producers rose 30 per cent last year due to strong expansion outside the US, according to an Independent Power Report newsletter. The report found IPP capacity had risen to 138,909MW from 107,184MW in July last year, including operating plants, projects under construction and assets acquired through privatisations. The report said the value of such capacity was more

than \$100bn. It said AES, of the US, was the largest equity holder in IPP projects, followed by National Power of the UK, Edison Mission Energy of the US. PowerGen of the UK, Belgium's Tractebel, and Southern Energy of the US.

Fund buying lifts zinc |South African gold to seven-year peak

MARKETS REPORT By Kenneth Gooding, Gary Mead and Robert Corzine

Tightness in the London Metal Exchange zinc market was \$45 last night. increased yesterday and the premium for immediate delivery, compared with International Financial three-month metal, widened from \$20 a tonne on Wednesday to \$40. This helped threemonth zinc reach a seven-

year peak of \$1,571 a tonne. Traders suggested investment fund bnying lifted prices, on reports that Chinese smelters had sold zinc "ohort" - betting prices would fall. The China Metals publication bas suggested that Chinese smelters sold short 250,000 tonnes of zinc having risen 14 per cent in when the price was \$400 a the two previous days. By tonne below yesterday's midday the contract was level, and might bave to down 5.15 cents at 176.50 turn to the market to cover.

anpeared to ease. The premium for metal for immediate delivery, compared with three-month copper, started the day at \$65 a tonne hut

The moderate rally in coffee prices on the London Futures Exchange continued, with the September contract closing up \$18 a tonne at \$1,578. However, the \$1,600 mark still looks a distant prospect, according to speis largely being driven hy developments on the Coffee. Sugar and Cocoa Exchange in New York.

On the CSCE, the September future was edging down, cents a pound, with traders September Brent was off 3 by Anglo American Corpora-In contrast, tightness in anticipating further falls in cents at \$18.36 a barrel.

the LME copper market the absence of any fundamental news to otam the regression.

Cocoa trading on Liffe also followed New York, though trading was volatile. The London September future touched a new low of £965 a tonne in the morning cesslon, but bounced hack to close £1 up at £987.

Much of the later strengthening was due to the September contract powering ahead on the CSCE, where by midday it was up \$17 to cialists, who said the market \$1,514 a tonne, with large commercial cocoa users apparently entering the market at a point where the contract seems chesp.

Oil prices were directionless, with Brent Blend for September delivery trading narrowly either side of its \$18.39 closing price on Wednesday, In late trading

mine faces shutdown

By Kenneth Gooding, Mining Correspondent

More evidence that South Africa's gold industry is from this." under severe strain because of the recent steep fall in the gold price emerged yesterday, when East Rand Proprietary Mines said there was a "strong possibility" lt would shut down in the near future.

The company, which employs about 6,300 and operates one of the country's nearly 180m tonnes of ore oldest and deepest gold mines, blamed "the low gold price and lower than expected underground yields". It and its depth - about 3.5km said it was operating at a loss and there was no possibility of profits in the foreseeable future.

At the same time, Freegold, the world's biggest gold mining company, managed tion, said: "The low gold ers and the only thing that

of all marginal shafts and stakeholders will be advised of any decisions emanating

At the end of the first

quartar of 1997, Freegold

said five of its 19 operating chafts were in "serious troubla". One has subsequently been closed and another will be shut down in the next three to six months. Since ERPM started production in 1908 it has treated

and produced more than 1.3m kg of gold (41.8m troy ounces). But the mine'a age - have long made it very Analysts suggested the gold price fall bad merely hastened ERPM's demise, Mr

structure being used by neighbouring Durban Deep, another old and deep gold Emil Morfett, at Bangne ERPM was scheduled to Paribas, said: "It is one of produce about 9,100 kg (293,000 ounces) of gold in the highest cost gold produc-

the 1997-98 financial year. MEAT AND LIVESTOCK

LONDON TRADED OPTIONS

ILIVE CATTLE CME (40,000lbs; cents/lbs) 67.425 +0.725 67.475 66.425 8.538 29.711 70.450 +0.85 70.500 69.400 6.261 39.578 72.200 +0.536 72.200 71.425 2.677 17.470 73.625 +0.2 73.650 73.200 927 9.255 75.425 +0.125 75.500 73.200 473 3.719

Strike price \$ tonne --- Calls ---CROSSWORD No.9.435 Set by GRIFFIN

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														В
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18		19			E	Г	Г	Т	Г	Г	Г	ži		Г
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Т				Г						Г				H
ш		28		\Box				1						

1 Cleric with capital tips her

12 The West End has choice fabric (5) go mad! (8) ame finishes here; he and I then get moving (10)
16 Not tied up for nothing (4)

unusual (8)
19 Boring place which makes
a lot of money! (3-4) 18 Tear this for a saline drip 21 Cry out once cold student 29 Tandem wobbled, barely in control (10)
28 Fluctuation when Tories finally gain Gateshead? (5) 22 Representative of a less

26 Swordsman hiding in tepee is terrified (7) 27 Servant takes missing bot-

6 Cut up about last night, to

7 Start scattering grit before Reg slips up (7) 8 Pop round backstage with

9 Way of getting from cos

a top informer (10)

gets level (7)

17 l play-act in a way which is

to coast down under (7,6) 14 He needs time to suppress

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE M ALUMINIUM, 98.7 PURITY (\$ per torne M ALUMINIUM ALLOY (\$ per to

1430-35 Open int. Total daily tumover 1.451 LEAD (\$ per ionne) 631-2 Kerb close MICKEL (S per too 6780-85 6770-71 High/low AM Official Korb close 6675-85 Open Int. Total daily turnover

■ TiN (\$ per tonne) Close Previous High/low AM Official Kerb close 5355-65 5305-15 3,117 ZINC, special high grade (\$ per tonne) Close Previous High/low AM Official 1595-97 ■ COPPER, grade A (\$ per ton 2336-39 2353-57

Total daily turnover lei C/\$ rate: 1.6733

7,417 46,825

322,60-323,10

192,301 483,311 Day's High 322,70-23.00 Day's Low 320.40-330.70 Previous close 323 75-324.25

259.20 263.20 271.15 438.20 448.45 \$ price 323-325 £ equiv. 193-195

GRAINS AND OIL SEEDS Precious Metals continued M GOLD COMEX (100 Troy az; \$/troy az.) 323.8 + 0.1 - - - - - - - - 13,788 324.5 + 0.1 331.8 323.0 5,671 13,788 327.1 + 0.2 333.0 324.4 17,427 61,157 329.2 + 0.2 334.0 327.8 533 10,640 57,270,296,207

4242 +1.5 429.0 421.0 98 264 4122 +4.0 413.0 405.2 1,047 10,394 401.2 +3.0 401.0 396.0 19 1,911 3972 — 396.0 396.0 9 147 1,164 12,718 PALLADIUM NYMEX (100 Troy oz.; S/troy oz.) 185.50 +5.00 106.50 176.23 537 3.879 178.50 +5.00 176.00 171.50 5 965 175.50 +3.50 172.00 170.00 - 25

+0.09 19.78 19.58 36.823 94,196 +0.06 19.83 19.67 13.525 49.049 +0.06 19.85 19.72 6,686 27,569

76,973 419,262

53.50 +0.22 53.70 53.10 7.961 23.978 54.00 +0.17 54.20 53.70 5.631 31,911 54.60 +0.12 54.75 54.30 3.263 23.809 55.45 +0.12 55.80 55.25 3.403 16.951 27,571 153,551

165.25 +0.25 185.75 184.75 4.553 20.289 187.00 +0.75 167.25 168.25 1,749 12.747 185.75 +0.75 169.00 168.25 1,455 8,918 170.25 +0.25 170.25 168.50 354 5.738 171.75 +0.50 171.75 171.00 1.405 10.791 172.50 +0.75 172.50 172.00 997 6.882

2.165 +0.017 2.175 2.149 25,127 31,062 2.105 +0.012 2.120 2.095 11,653 34,912 2.124 +0.016 2.135 2.108 3,134 24,576 2.265 +0.011 2.260 2.253 1.050 12.409 2445 +0.000 2455 2435 458 16,508 N UNLEADED GASOLINE

62.00 +0.88 62.20 61.05 19.184 25,566 59.20 +0.56 59.30 58.64 11,991 25,589 +0.26 57.10 58.75 2.129 9.730 55.95 +0.04 56.05 55.75 378 4,408 55.06 +0.36 55.95 55.85 458 7,123 55.90 +0.31 56.00 55.40 343 5,854

■ COCOA LIFFE (10 tonnes; £/tonne) ■ WHEAT LIFFE (100 tonnes; € per tonne) 80.00 +0.25 79.75 79.75 82.00 +0.25 82.25 81.50 84.00 +0.25 84.20 83.75 86.00 +0.25 86.20 85.75 2 232 155 3,852 116 2,192 204 1,122 24 774 501 8,198 ■ WHEAT CBT (5,000bu min; cents/60% bushel) MAJZE CBT (5,000 but min; cents/56tb bushel) ■ COCOA (ICCO) (SDR'a/tonne) 243.50 -3.75 247.00 243.00 14,626 64,183 244.00 -3.75 247.00 243.50 36,086 152,936 252.25 -3.50 254.50 251.75 1,992 28,371 258.00 -3.25 260.50 257.76 562 5,917 562 5,917 753 8,604 12 1,145 54,167 268,638

74.50 -0.50 74.50 74.50 77.05 -0.45 77.25 77.00 79.00 -0.50 78.00 70.75 SOYABEANS CET (5,000th min; cons/60th basic) 752.00 +13.00 754.00 736.00 9.520 23,465 653.50 +6.00 666.50 642.50 33.57 14,216 601.75 -1.25 605.00 596.00 28,176 73,963 606.00 -0.25 606.00 600.00 633 15,192 614.25 -0.75 615.00 602.50 509 5,104 620.75 -1.75 621.00 617.50 344 3,473

43,143 138,798 SOYABEAN OIL CBT (60.000lbs: cents/b) 21.64 +0.03 21.65 21.49 4.013 16,967 21.82 +0.04 21.84 21.65 1,941 17,102 21.92 +0.06 21.95 21.81 481 14,687 SOYABEAN MEAL COT (100 tons; \$/ton)

Wool
This week's auction of British wool in
Bractiond was the first test of any wool
market for three weeks, Mallett & Co
reports. Compatition was good, with an 85
per cent clearance of the 2,345,000kg
offered. Prices were between 2.5 per cent
and 5 per cent lower than at the last sales,
but this was due to setting strength reflect but this was due to storting strength rather than any decline in the market. Crossbreds have not shown as much strength as merinos this year, but demand has picked up recently. China has been making moves in the UK meries and better retail sales of comments and the process of the process of

COFFEE 'C' CSCE (37,500lbs; cents/lbs) 180.40 -1.25 184.50 174.25 6.563 11,951 160.30 +2.15 161.00 155.50 1,525 5,883 147.90 +3.90 148.00 144.00 414 3,140 143.25 +3.75 143.50 141.25 39 901 COFFEE (ICO) (US cents/pound) 133.55 WHITE SUGAR LIFFE (50 tonnes; \$/tonne) 327.9 -0.1 326.4 326.8 1,541 14,336 322.8 +0.8 323.4 321.7 422 5,510 324.7 +0.7 325.0 323.0 466 6,242 322.3 +1.0 323.0 322.0 106 1,331 319.0 +1.7 319.0 319.0 5 907 3120 +20 3120 3094 94 SUGAR '11' CSCE (112,000lbs; cents/lbs) 11.56 +0.07 11.57 11.4211,184 108k 11.79 +0.03 11.00 11.67 5,559 51,284 11.70 +0.08 11.70 11.61 710 11,776 11.52 +0.07 11.60 11.55 139 5,466 11.53 +0.10 11.53 11.49 184 2,308 11.43 +0.10 - - 733 17.782 778,071 COTTON NYCE (50,000los; cents/lbs) 75.48 +0.92 75.58 74.05 723 11.819 75.63 +1.02 75.72 74.75 2.831 43,877 75.90 +1.00 76.55 75.95 707 10,945 77.35 +1.05 77.45 76.70 73 2.555 77.70 +0.05 77.50 77.30 17 1,534 75.65 +0.55 75.20 74.90 74.40 +0.55 75.00 74.00 1,265 18,956

VOLUME DATA Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil ere one day in arrears. Volume & Open Interesi

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Resiters (Base: 18/9/31 = 100)

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Palladium (per troy oz.) Copper Lead (US prod.) 45.00c Tin (Kuala Lumpur) Tin (New York) 13.76r 253.5 Cattle (itve weight) Sheep (itve weight) Pigs (itve weight)† 81.47p

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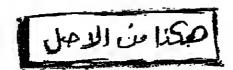
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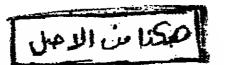
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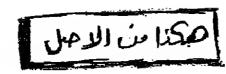
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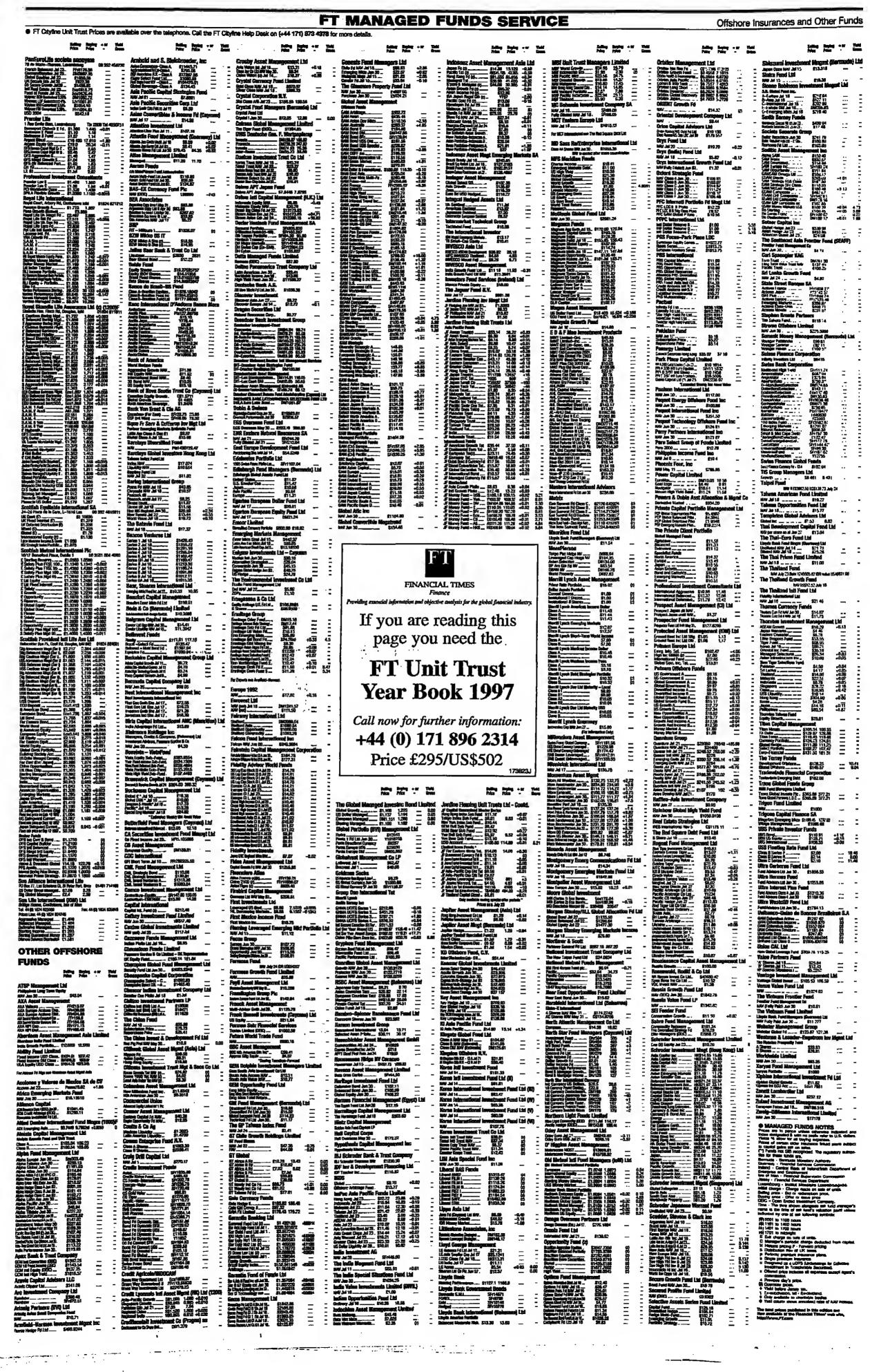
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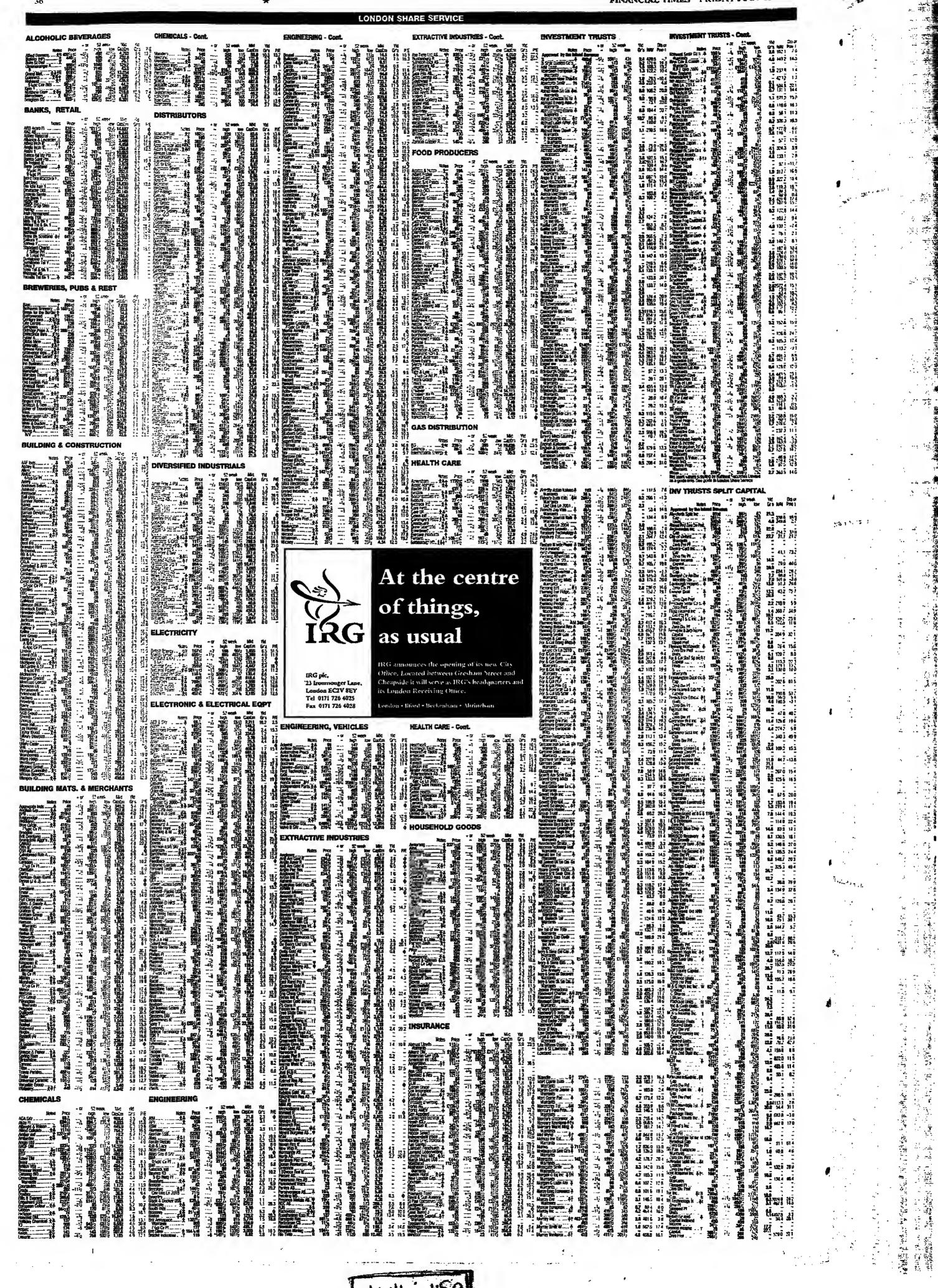
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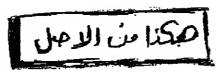


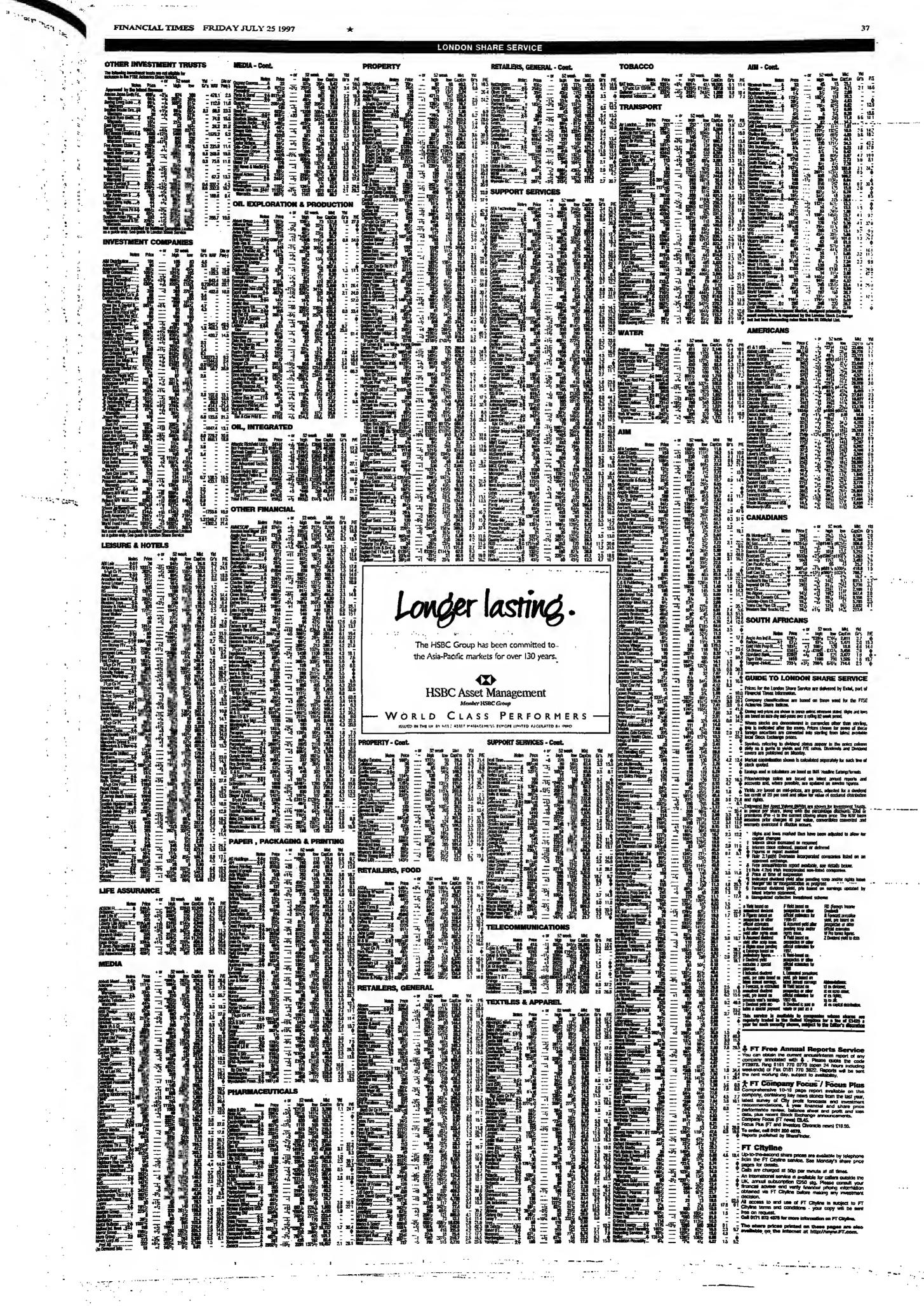






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LONDON STOCK EXCHANGE

Equities off as CBI survey fails to reassure

MARKET REPORT By Peter John

The rise of sterling against the D-Mark continued to exert its grip on exporters and restrained early attempts to push the Foot-

standing stolidly above DM3.00. lts highest level for almost eight years, outweighed earlier economic optimism drifting over from the US.

Then, when New York opened lower on profit-taking. Footsie fell back to close a net 11.6 lower at 4.862.9.

and the SmallCap dropped 3.0 to domestic retailers. The CBl said uine buying in some of the hig 2,187.6. Overall trading volume export orders in the four months domestic earners such as Cenwas 812m shares by 6pm.

Initially, London wallowed in direction-less intra-market trading, which led the Footsie down 19 points in the first half hour of trading. It rapidly bounced back to a net gain of 23 points as fig-The impact of the UK currency ures showed the UK trade deficit had narrowed to £508m in May from £989m in April.

Dealers were principally looking for a pointer from the Confederation of British Industry's quarterly industrial trends

But when the data came out, they merely confirmed the grow-The FTSE 250 fell 3.4 to 4.478.4 ing split between exporters and

to July fell at their fastest rate trica and Railtrack. since Oct 1991, while domestic demand grew at its fastest rate currency issue will be central to since April 1995.

export optimism was at its lowest level since October 1980. However, there was some comfort from the view that sterling's

strength was likely at least to the pound hits that level, foremitigate the need for higher base

profit margins were being helped by improved output prices and restrained labour costs. Footsie began to creep higher

The survey also showed that and has raised its short-term ster-

market psychology for some time ling/D-Mark target from DM2.55 to DM3.30. Mr David McBain, UK strate-

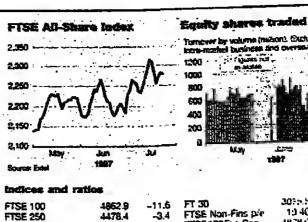
NatWest Securities believes the

casts will have to be re-examined. "We saw a welter of profit And the survey added that downgrades in May and June. But companies could be faced with a year-end average of DM3.00, which is a chunky rate. after Tuesday's Humphrey Hawk-We are set fair for another batch throughout lunchtime, with gen- of downgrades," he said.

The signals were there in an interim results statement from ICI. which highlighted currency related losses. Although analysts were not

actually cutting forecasts there was a feeling that some were starting to sharpen their knives. In late LK trading, there was further pressure from a slide in gist at NatWest, argues that if the Dow Jones Industrial average, which reacted to a larger than expected fall in US unem-

> ployment figures. The Dow was off 70 points during its first hour of trading, losing some of the gains recorded ins testimony by the chairman of the LS Federal Reserve.



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Forecast cuts at **Boots**

By Joel Kibazo and lartin Brice

Profit-taking disappointment with first quarter trading data sent retailer Boots rumhling.

One analyst called the 7.2 per cent sales improvement (or 5.1 per cent on a like-forlike basis, at Boots the Chemist "as good a number as they have produced in recent years".

But there was disappointment in the performance of the Do It All division and the Boots Healthcare International subsidiary.

The shares fell sharply on the trading news that was published as the group held its annual meeting. By the close they had fallen 29 to 787p, the worst performer in the FTSE 100.

Previously, hullish hrokers rushed to downgrade current year profit expectations to at Merrill Lynch is bullish between £570m and £575m. BZW was said to have moved its recommendation from a "buy" to a "hold" while SGST is understood to have advised clients to holding in one of the most switch out of Boots to King-

James Capel and Merrill Lynch also advised clients this week to take profits in the stock. Dealers further attributed the day's slide to general profit-taking.

The stock out performed

the market by 11 per cent. But, if Kingfisher was an initial heneficiary of a switch out of Boots, the benefits proved short-lived. The shares lost their initial gains after the company confirmed recent press speculation that it is in talks to huy the 74 per cent stake in BUT, the French furniture and electrical goods retailer, which it

While the bulls of the stock saw the announcement as a positive move that could provide synergies with Darty, its existing electrical retailer in France, concerns that Kingfisher might overpay to win control of the group soon cast a shadow

does not already own.

over the stock. The shares closed 15 off at 7011:p. having traded 2.2m

hy the close of the session. Biocompatibles continued its fall, off 171/2 to 980p. on fears that the delay in finalising an agreement with Johnson & Johnson meant the licensing talks had flourdered. Volumes were small, how-

ever, and the shares are finding favour among some investors. Mr Nigel Barnes on the stock and told clients: "The recent price weakness is unjustified and presents an exceptional opportunity to acquire a fundamental exciting healthcare companies in Europe."

The delay in finalising a deal is said to be due to the late inclusion in the talks of the subject of J&J marketing some Biocompatibles products, which Mr Barnes says "significantly increases

their revenue potential. He paper and packaging comestimates the shares could be worth £16 and has told elients: "Prospects for strong growth in hoth revenues and profits are still very much intact".

weakening overseas earners with ICI at the top of the list of sufferers. The shares shed 17 to 908p. The company said currency effects lopped £80m off its interim pretax profits and the full-year results would lose £150m for the

Analysts were said to be sticking with earlier forecasts of about £430m for the full year. But traders suggested further sterling strength would make the shares suffer, and the risks associated with holding ICI stock would rise with the

Among other overseas

earners. David S. Smith, the 25 to 5421:p after announcing

	Jul 24	Jul 23	Jul 22	Jul 5.	Jul 19	Yr ago	74-371	Low
FT 30	3075.5	3088.0	3072.5	3061.5	2105.7	2632.9	3128.1	26£8 €
Ord. div. yield	3 57	3,55	5,58	3,60	2.54	4.21	4.22	3.50
P/E ratio net	18 14	19.22	19.08	17 96	12 75	15,52	18.96	15.80
P/E ratio nil	17.95	19.03	17 90	17 78	78 56	15.76	18.78	15.71
FT 30 since comple	labort high	3128 1 1€	375. 7	47 - 45	35 × 5x	curs !	25	
FT 30 since compa		3126 : 16	389°, n	434 25	36.4 S.c	e mes "	725	

£125m to £96m.

131 ap.

lower price levels in Europe

hut found support at this

level and closed firmer at

Critchley, the plastic

mouldings and and cable

accessories maker, gave up

0 11.00	12.00	13.00	14.00	15.00	15.00	High	Low
7 3079.0	3082.C	2022.3	3020,7	2025.3	3575.2	3090.8	3368 0
Jul 2	4 Ju	23	Jisi 22	غال	21 .	M 19	Yr ago
43,72	27 48	298	46,531	£3,0	155	54,850	26.426
	-	NA	3508.4	440	4.9	41707	137E.1
	-	NA	43,239	61,3	23	49.882	29,133
	-	NA	859.2	106	3.6	1058.9	486 9
and overse	as turns	wer tast	*****	CER L	TICYE		
	7 3079.0 Jul 2 43.77	7 3079.0 3082.0 Jul 24 Jul 43,727 48	7 3079.0 3081.0 2082.3 Jul 24 Jul 23 43.727 48.294 - NA - NA	7 30790 3083.0 2022.3 3022.1 Jul 24 Jul 23 Jul 22 43.727 48.298 46.531 - NA 3508.4 - NA 359.2 - NA 359.2	7 30790 30810 2082 3 322.7 3085 2 Jul 24 Jul 23 Jul 22 Jul 3 43.727 48.284 46.531 49.0 NA 3508.4 40. NA 43.739 61.3 NA 359 2 106	7 3079.0 3081.0 2082.3 3027.7 3085.3 3075.2 Jul 24 Jul 23 Jul 22 Jul 21 . 43.727 48.298 46.531 49.056 . - NA 45.259 61,365 .	43,727 48,298 46,531 ±9,055 54,850 - NA 3508.4 440-9 41707 - NA 43,359 61,365 49,882 - NA 859.2 1062.8 1058.9

74. I PT Polysindo Eka Perkasa

76. TRamco Energy Plc

78. J Rieter 79. I Roche

82. 🗇 Sanofi 83. 🗆 SCA

84.

Schering 85.

Schlumberger

86. Schneider

87. □ SCOR

89. I SIDEL

90. 3 Skandia

91. G Solvay Group

92. O Sonae Investimentos

94. SR Telecom Inc.

93.

Sonoco Products Company

88.

Securitas

81. D Rostelecom

77.
Randgold Resources

80.

Romarco Minerals Inc.

75. 3 PT Texmaco Perkasa Engineering

Rises and falls 52 Week highs and lows UFFE Equity option

its first-quarter performance pany, continued to suffer had been affected by cur-

from the implications of a strong pound, and fell 9's to Johnson Matthey fell 7 to 1795p. In August they were 564 p. The word is that a at 344p, but the shifting curholder of around 9 per cent rency has prompted a series of the company has put a The strong pound was of downgrades and the "for sale" sign on the stake. shares have fallen in line Speculation that Smiths with them Every pfennig the pound

Industries might 5000 announce a rights issue to strengthens costs the comfund its next acquisition saw pany fim. and yesterday the shares reverse Wednessterling continued strong day's strong gains and fall against the D-Mark, Last 11:2 to 745p. week the company revealed The shares had risen on

annual profits down from news that the European Commission had cleared the Pilkington was off a penny merger of McDonnell Dougafter its annual meeting las with Boeing, for which highlighted the issue of Smiths is a supplier.

Yesterday, attention shifted to a press report saying the group is planning a oid for BOC Group's healthcare unit Ohmeda. The report quoted the group's finance director as saying Smiths would be prepared to issue paper to fund the acquisition and might con-sider a rights issue of up to

BOC fell is to \$11.23' , as the stock ran into a touch of profit taking following its announcement that it was to sell its healthcare side. Nat-West Securities, which yestorday reiterated its "add" stance, estimates the shares should "trend towards the £12.00 level" while Goldman Sachs yesterday repeated its market outperformer rat-

Ted Baker, the men's shirt retailer, made an impressive dehut on the market yesterday. The shares were placed last week at 135p a share hy Charterhouse Tilney valuing the group at £35.7m.

in their first session, the shares advanced to a peak of 140p, a level that saw several crosses in the stock before It came off the day's highs to close at 139.p.

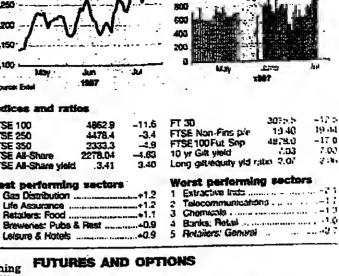
Centrica produced a 5% Kom America (11) advance was said to be

driven hy some switching out of BG, off 2 at 239%p, following the latest sp with Ofgas, the industry n ulator, over price contr for Transco, the pipeli husiness. The row broader yesterday as Mr David V ney, BG's chief executi said the company and Ofe had agreed to the MMC p posals hut Ofgas now p

posed to transform them. United Utilities continu to bounce hack from news of the departure chief executive Mr Brian S ples, and edged up 1914

declines and was ahead 20 618!ip after Lehm Brothers shifted from a n tral stance to "outperform"

Reuters reversed previous



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TRADING VOLUME

Major Stocks Yesterday

Care page days

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FTSE GOLD MINES INDEX

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rise to \$6'*pp, the largest rise in the FTSE 100. The superpart FTSE intermediated Limited 1997 At 1997 nervowed Figures in backets show in the FTSE 100. The superpart of companions Storo U.S. Dollars Store Value 1000.00 J1/17/91, † Partial Limit processing the processing of the processing the processing

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	4.	☐ Anglo American Corporation
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16. 🗆 Caixa Geral Depósitos 17. Canadian Occidental Petroleum Ltd.

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52. 🗆 KME 53. 🗇 KPN 54. Lafarge 55.

Lectra Systèmes 56.

Lippo Bank 57. 🗆 Lurgi 58.
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95. D Statoil 96. ☐ Swiss Exchange 97. Telia 98.

The Corporate Services Group 99. 🗇 Outokumpu Group 61. D MOL Hungarian Oil & Gas Co. 100. Tractebel 101. Unexim Bank 102. Unibail 65. Pearson Plc 103. Union Bancaire Privée, Genéve 66. 🗇 Petrofina 104. Usinor 67. Philip Morris Companies Inc. 105. VA Technologie AG 68.
Pinault-Printemps-Redoute 106_ Valeo 69.
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1 Sector PTE ratios, greater than 60 and not covers greater than 30 are not shown.



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	FINANCIAL TIMES FRIDAY JULY 25 1997	D CTOOK HAD			39
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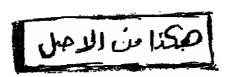
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FINANCIAL TIMES FRIDAY JULY 25 1997 * NYSE PRICES	NASDAQ NATIONAL MARKET 4pm close July 24
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US shares turn lower at midsession

AMERICAS

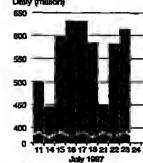
42

Wall Street moved sharply lower in morning trade as a hroadly-based selling spree hit hlue chip and technology stocks, writes John Labate in New York

The Dow Jones Industrial Average of 30 blue chip \$138%. stocks was down 62.25 at 8,026.11 by early afternoon index, which is heavily and the broader Standard & Poor's 500 index was 6.56 lower at 930.00. "After the run we've had, a pause is not unusual," said Mr David Shulman, chief equity strategist at Salomon Brothers in New York.

Concern over the strength

NYSE volume



of the dollar and the ability of US multinationals to continue to manage their currency transactions was putting some downward pressure on atocks. "Ultimately it will be harder and harder to hedge if the dollar continues to strengthen," added Mr Shulman.

Even with the market pull back, the S&P and the Dow continue to be more than 20 per cent ahead of their levels at the start of the year.

The technology group was

marketing and sales to sharply increase. "Microsoft is really pounding the table with respect to its lofty valuation," said Ms Elizabeth Mackay, chief investment strategist at Bear, Stearns in New York. The software leader's sbares lost \$2\ at

The Nasdaq composite weighted in technology issues, lost 7.91 at 1,559.74. Other losses were taken by the networking leader. Cisco Systems, which fell \$% at \$79%, and Oracle, down \$14

Large pharmacentical companies traded sharply lower throughout the morning as Warner Lambert lost \$3% at \$139% and Abbott Laboratories fell \$1% at \$62%. "These stocks are trading at very high multiples now," said Ms Mackay.

Leading the Dow index lower were computer maker Hewlett-Packard, down \$1.5 at \$641/4, and General Electric, off \$1% at \$704. Johnson & Johnson fell \$1% at \$61% while DuPont fell \$1%

TORONTO slid into nega tive territory at midsession. after hitting new highs early in the day. Strong gains by the transportation sector and conglomerates were outweighed by losses in the heavily weighted gold and banking sectors. The TSE-300 composite index fell 11.93 to 6,753.23 at midsession, in turnover of 41.1m shares.

Potash Corp of Saskatchewan jumped C\$4.85 to C\$108.75 after it reported higher second-quarter earnings. The fertiliser company said strong volumes so far in 1997 should result in higher

Methanex Corp was 30 jarred during morning trade cents higher at C\$13.10 on by a report that Microsoft news of sharply higher secexpected its expenses for ond quarter earnings.

Mexico City buoyant

ing regional markets.

The IPC index traded 64.78

Traders said that the market was awaiting the release of inflation figures for the first half of July which were expected to show consumer prices falling further.

Medla gronp Televisa traded 4 pesos higher at 117.20 pesos on second-quarter earnings. Telmex was up 10 centavos at 19.98 pesos on continuing positive reaction to earnings. Gainers ontnumbered losers hy 24 to 6. SAO PAULO started trad-

MEXICO CITY rose in ing in a jittery mood but response to a crop of corpo-rate earnings reports and ris-political difficulties to fade after President Fernando Henrique Cardoso was able or 1.4 per cent higher at impose unity within the rul-

The Bovespa index was up 25 or 0.22 per cent at 1,2454. Analysts said the market was still jumpy after the volatility over the last two weeks which was sparked by fears of a devaluation and fuelled by profit-taking. BUENOS ARIES was

expected to put in a good performance as the company results season kicks off. But in early trade, the Merval fell slightly by 6.16 to

S Africa index turns back

FT/S&P ACTUARIES WORLD INDICES

Johanneehnrg finished weaker, unable to sustain Wednesday's Wall Street inspired rally without fresh local news from either the government or the Reserve

The all-share index was dragged 19.9 down to 7,427 oints, while the Industrial Index finished 6 lower at 9.026.3 as short-term players session's high of 9,032.3. Some good buying was seen at the lower levels and dealers said institutione were

struggling hallion price eroded the ground from underneath them, closing down 29.8 to 952.6. Overall volumes were hefty with more than R1bn

accumulating stock.
Golds slipped after the

Electronics stocks boost Nordic markets

1987

profits, which proved better

expected. The shares rose 8

F19.20 or 5.7 per cent higher

Financials also turned

back on profit-taking, with

ING down Fl 1.40 at Fl 102.60,

ABN Amro easier 90 cents at

Fl 49 and Aegon Fl 2 lower at

FRANKFURT pulled back

from its best levels, as Wall

Street's early showing damp-

ened the mood and the Ihis-

indicated Dax index closed

at F1171.20.

Taiwan

Share prices relative to

EUROPE Ericsson/Nokia Higher than expected first-half figures from Ericstheir respective indices son boosted the Nordic mar-

kets, as the electronics sector forged ahead on the back of the Swedish telecommunications company's results. However, a weak opening on Wall Street pulled

STOCKHOLM back and the general index closed down 2.48 at 3,170.41, after an early intraday peak of 3,232.71. Ericsson, however, climbed SKr24 at SKr353 in heavy tarnover of last under Skr3bn after its announcement of a 44 per cent rise in first-half pretax profits.

HELSINKI was propelled ahead by Nokla, up FM26 at FM451 on the back of Ericsson and the Hex index picked up 39.74 or 1.2 per cent at 3,508.84, in heavy turnover of FM1.1bn. "Ericsson's figures. which

upgrade their profits and sales estimates for Nokia." one broker said. Merita A rose 60 cents to FM23.90, adding to Wednes-

were simply great across the

day's near 6 per cent rise. Elsewhere in Europe, most markets saw a day of consolidation after the sharp rises of the previous aession, which took a number of markets to all time highs. AMSTERDAM ran into

Vereinsbank fell DM6.50 to DM105 as the market registered some disappointment with a 15.2 per cent rise in profits for the first half. However, the bank countered that it was well equipped for its planned merger with Hypo-Bank, which gave up DM3.30 to

DM76.80.

Commerzbank eased DM2.30 to DM62.30 in spite of higher than expected firsthalf figures and as the chief executive insisted that the hank was not a takeover candidate but was itself seeking acquisitions. profit-taking and the AEX Deutsche Bank lost DM6 to

index closed 3.23 lower at DM120.50 and Dresdner Bank eased DM1.85 to DM82.20. 985.25, after a high of 993.74. Against the trend, Degussa Philips provided much support with its 128 per cent rose DM2.30 to SM97 as the rise in second-quarter net company said it was considering spinning off its precions metals division into a than many analysts had separate unit as early as per cent at the opening, October. However, it denied before coming off to close plans to sell the business. SAP finished DM1.80 at

> the company hoped to exceed 1997 sales growth targets with the strong dollar boosting profits. PARIS fell sharply in late trading after posting modest

DM431 in spite of news that

The CAC-40 index finished 30.00 lower at 2,973.53, after holding around the 3,000

gains for much of the ses-

64.30 lower at 4,320,52, FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10.36 11.06 12.00 13.00 14.00 15.00 Closs FTSE Eurotrack 100 2762.11 2767.42 2768.25 2767.44 2767.08 2764.65 2767.88 2766.34 FTSE Eurotrack 200 2732.45 2738.60 2738.36 2737.77 2740.33 2737.37 2740.20 2735.88 Jei 23 Jei 22 Jul 21 Jei 18 2679.77 2643.10 2701.83 2732.98 2868.97 2633.26 2663.30 2716.99 2774,62 2679,77 Bust-raine 1000 (18970)90; Highting: 100 - 27761.1c, 200 - 2744.10 Lumbing: 100 - 2751.78 200 - 2751.71. 1 Partial. O FTSS belowingsail Limited 1997. All rights restrict.

level for most of the day. The index reached a session high of 3,024.67 around the time of the Wall Street open-

> LVMH eased FFr14 to FFr1,612 after the company as J. P. Morgan raised its set out further details of its proposal to Guinness and GrandMet for a merger of have lost much credibility the three companies' wines. and spirits busine

ZURICH pulled back on a day when derivatives-linked activity made for volatile trade and the market falled to feel the benefit of a stronger dollar. The SMI index, up per cent on Wednesday, gave back 20.7 at 5.849.2.

Novartis, whose 19 per cent rise in first-half sales was in line with expectations, still lost SFr46 to SRr2.400 as some investors judged the time right to take profits.

Roche certificates rose SFr235 to SFr14.750, with some investors said to be switching back, out of at its current price the share Novartis.

The Straits Times. Indus-

it-taking after the sustained advances to a string of record highs in recent days. The Comit index lost 8.13 to 951.05 while the real-time Mihtel index fell 157 to 15.006.

Clariant, the specialty

chemicals company, contin-

ued to feel the benefit of

Wednesday'e hetter than

expected first-half sales. The

recommendation to a buy.

Holocaust accounts, had a

mixed day CS Group lost

SFr2 to SFr202.75 and UBS

fell SF17 to SF11.691 but SBC

Shares of the newly-listed

insurer, Swiss Life. shot

another SFr72 or 10 per cent

higher at SFr800, almost 50

per cent up on the price at

which they began trade on

Part of the advance was

attributed to press reports of

studies that have projected a long-term target for the

shares of SFr900. Many ana-

advanced SFr2.50

SFr423.509.

July 8.

Şome analysts remain bullish on the outlook. Mr James Cornish at NatWest Markets, who issued a yearend target of 16,000 for the Mibtel index, rising to 18,000 by mid 1998, cited tight fiscal and loose monetary policy in Italy ahead of the introduction of the euro.

MILAN was lower on prof-

shares rose SFr28 to SFr1,078 Some banks and insurers bucked the downward trend. Ambroveneto rose L97 to The banks, said by some to L8,547 and Banca di Roma gained L43 to L1,528. over their handling of the

Edison tumbled L534 to L8,660 on a decision by Enel to cut electricity purchases from private suppliers.

OSLO, weakened by profittaking and Wall Street, saw the total index close 2.78 lower at 1,269.04.

The hroad market was unsure of its direction after Wednesday's gains, although the financial sector moved ahead. Den norske Bank gained NKr0.90 to Nkr31.50, Christiania Bank was Nkr0.30 higher at Nkr26.70 and Fokus Bank closed Nkr0.50 down at Nkr61.50.

lysts say, however, that even Written and edited by Michael

Taipei rebounds as electronics sector recovers

ASIA PACIFIC

A dramatic rebound by TAIPEI'S trendsetting electronics sector sent share prices surging sharply, helping the index recover more than half of the 450 points lost over the previous two

As electronics moved ever higher, the weighted index rose to close at 9,632.42, a gain of 251.36 or 2.7 per cent. The electronics sector, fuelled by strong fundamentals, recouped 6.6 per cent of the 15 per cent it had lost since Thursday of last week.

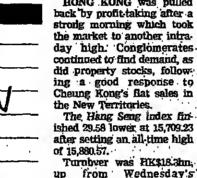
United Microelectronics rose by the 7 per cent daily limit shortly after the market opened, and maintained that gain to close T\$7.50 higher at T\$120.

TOKYO rebounded as the dollar's appreciation against the yen invigorated blue-chip exporters and buying activity spread to some gards. Declining issues, however, outnumbered advances, writes Guen Rob-

The Nikkel 225 average rose 155.72 to 20,286.23, just under the day's high of 20,290,23, after an intraday low of 20,164.32. Investors placed buy orders from the outset, drawn by the relatively low prices of some market-leading issues after three consecutive days of decline. New York's continued climb overnight further encouraged huying activity. Foreign investors and

also sought stocks in laggard sectors, including transport and property-related issues. which benefited from renewed speculation about a possible revision of property taxes later this year. But huying was highly selective and dominated by small-lot transactions.

Volume rose from 315m shares to an estimated 330m. Declines led advances 571 to 498 with 175 unchanged. The



Topix index of all first-section stocks rose 9.13 to 1,538.76 and the capitalweighted Nikkel 300 was up 2.30 at 300.26.

July 1997

In London, the ISE/Nikkei 50 index rose 4.06 to 1.678.59 Electricals and car makers rose on the dollar's appreciation. Sony rose Y100 to Y10.800 and TDK Y70 to Y9,100 while semiconductor related stocks continued their steady climb.

Among domestic demand driven stocks, property developers advanced. Mitsu bishi Estate gained Y90 to Y1.790, Sumitomo Realty and Development Y41 to Y961 and Mitsui Fudosan Y60 to Y1,590. Retailers rose on growing perceptions that consumer sentiment is recovering from the negative impact of the April 1 sales tax increase from 3 to 5 per cent

Financial issues mostly advanced after recent declines. Nomura Securities rose Y40 to Y1.570 after its president confirmed the truth of most charges gal dealings with corporate racketeers

Analysts said investors took the admission as a sign that the broker was moving to put the scandal behind it. In Osaka, the OSE average rose 131.73 to 21.079.46 and

HONG KONG was pulled the surge. The advance came back by profit-taking after a as DBS Investment Research strong morning which took the market to another intra- the brink of recovery, with day high. Conglomerates the economic outlook continued to find demand, as improving for the second did property stocks, follow half of the year and regional ing a good response to

the New Territories. The Hang Seng index finished 29.58 lower at 15,709.23 after setting an all-time high

Turnbyer was HK\$18.3hn, from Wednesday's crack down on corporate-related minour mongering. HK\$16.3bn but down from last week's daily average of

HK\$21.1bn SINGAPORE was firmer at ment that it would supply the end of a hectic session in Wonk soon to banks and merchant banks to ease which more than 355m tightening liquidity as a shares were traded, with the electronics sector leading result of troubles with Kia.

at 1.981.28.

rose 8.46 to 739.04. Ssan- worth 1.62bn pesos. said that the market was on gyong Group shares lows, helped by a report that pesos after it confirmed that Daimler Benz was negotiating a capital increase to currency volatility receding.

trial index picked up at 6.59 SEOUL closed higher as ing the troubled Asia Motors, Both Ssangyong and two troubled carmakers went limit up and the securiupper limits of Won4,370 and Won3,790 respectively. ties watchdog vowed to

Motors.

MANILA closed lower as Brokers welcomed a foreigners dumped blue finance winistry announce. chips, led by Meralco, on lingering currency fears after the That baht came under speculative attack.

The composite index closed 63.57 down at 2,572.80 bigher at 634.00.

The composite stock index on trade of 2.79hn shares Most actively traded Merrebounded from their limit- alco B fell 13 pesos to 129

the volume of electricity

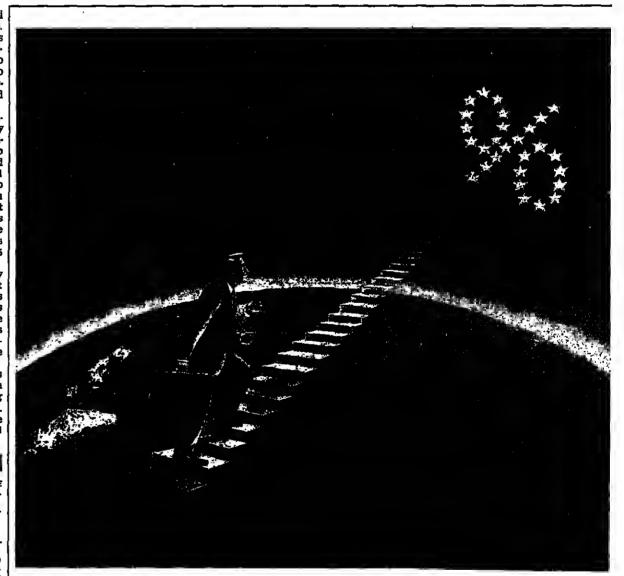
sales grew by only 6 per cent

help finance Ssangyong in the first half of this year. JAKARTA was dragged Kia Group, meanwhile, lower by the weaker rupiah, said it was considering sell- and the composite index closed down 6.14 at 712.05. Telkom closed down 75 at

Asia Motors rose to their 3,925 ruplah on 686,500 shares, while Astra's local price was down 275 at 7:850 and its foreign price was down 250 at 9.750.

BANKOK staged a small technical rally in spite of concerns over the bearish

The SET index closed 2.72



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 WestLB

NATIONAL AND REGIONAL MARKETS										- TUESDAY JULY 22 1997 DOLLAR BIDEX							
Rigures in parentheses show number of lines of stock	US Doller Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yleid	US Dollar Index	Pound Sterling Index	Yen Index		Local Currency S Index		2 week	Year	
Australia (76)	233.66	0.7	208.05	171.07	221.98	211.03	1.1	3.61	232.00	205.21	169,61	218.72	208.81	243.67	190.90	193.8	
Austria (25)		2.1	178.32	148.05	192.10		2.9	1,71	196.03		144.72			203.31	174.70		
Belgium (29)		1.2	225.12	186.91	242.52	237,60	2.1	2.88	252.18	222.98	184.30			261,11	206.88		
3razi (30)	296.34	1,8	261.33	216.96	281.52	590.20	1.7	1.24	291,53	257.78	213.08	274,74	580.20	322.44	170.26	178.4	
Carvida (127)	219.77	0.8	193,80	160.90	208.77	219.75	0.9	1.66	218.05	192.81	159.36	205,49	217.88	220.92	154.12	155.2	
Denmark (32)		0.1	356.82	298.25	384.39	382.92	0.9	1.33	404.43	357.60	295.57	381,14	379,64	421.25	903.46	308.0	
Inland (28)		0.6	265,60	220.51	288.13	339.75	1.1	1.62	299,34	264.68	218.78	282,10		314.08	186,67	191.8	
rance (84)	230.78	1.7	203.51	188.97	219.24	223.08	2.5	2.38	227.00	200.72	165.90	213.93	217.51	237.57	186.94		
3emany (59)	237.81	3.1	209.71	174.11	225,92	225,92	4.0	1.25	230.57	203.88	168.51	217.29	217,29	237.81	168.70	170.0	
long Kong, China (66)		1.4	474.88	394.27	511.58	535.61	1.4	2.83	530.81	469.35	387.93	500.24	527.97	539.63	407.66	419.B	
ndonesia (27)		1.1	199,19	165,38	214,59	358.90	1.2	1.81	223.44	197.57	163.29	210.57		254.90	183.62		
reland (17)		0.8	328.41	272.66	353.79	355,41	1.2	2.75	369.48		270.02	348.20		374.84	270.08		
24y (54)		0.8	91.65	76.08	96.73	137.85	1.2	1.72	103.57	91.58	75.69	97.60		105.42	73.26		
Jepen (485)		-0.3	120.05	99.67	129.33	99.67	-0.1	0.79	138.50	120.70	99.76	128.64		150.97	107.57		
Askrysia (107)		0.8	418.47		450.80		1.1	1.43	470.53		343.87				460.21		
Aprico (27)		2.1				14578.35	1.9	1.27	1864.90				14307.71				
letherlands (19)		1.8	378.18	313.98	407.41	402.80	2.6	1.93	421.44	372.64	307.98	397.10			279.68		
lew Zestand (14)		20	79.48	65.99	85.62	73.68	1.7	3.94	88.32	78.09	64.54	83.23	72.42	98.47	80.77		
lowey (41)				236.78	307.21	329.05	1.9	1,87	318.02			299.70			248.04		
		1.7	285.17				-1.5	0.97									
hilippines (22)		-1,4	130.58	108,42	140.66	209.96			150.26	132,86	109.62	141.61		214.07	138.54		
Ingepore (42)		1.1	344.37	285.91	370.98		1,6	1.10	386.25		282.28	364.00		448.01	360.08		
South Africa (44)		0.5	316.71	262.95	341.19	358.19	0.2	2.41	357.55		261.31	338.96		370.12	301,49		
Spatn (33)		-0.9	224,73	186.58	242.09	297.07	0.0	2.23	258.98		187.81	242,18			171.91		
Aveden (49)		0.5	448.54	373.23	484.26	591.05	1.0	1.75	507.15		370,63	477,93		511.95	334.35	340.6	
Switzerland (33)		2.6	260.34	232.76	302.01	292.98	3.1	1.15	309.71	273.85	226.34		284.23		231.69		
hellend (42)		-8.5	49.22	40.86	53.02	70.08	-4.4	441	e1.03	53,98	44,80	57.51	73.31	155,37	47.55	155.3	
Inited Kingdom (213)	.321.27	0.6	283.31	235.21	305,20	283.31	0.6	3.55	316.63	281,74	232.86	300,28	281,74	325.28	231.01	233.0	
ISA (542)	.379.93	0.3	335.04	278.19	380.93	379.83	0.3	1.62	378.80	334,94	276.83	356.96	378,60	379,93	254.78	255.0	
mericas (826)	.347,41	0.4	306,38	254.35	330.03	292.51	0.4	1,51	346.17	306.09	252.99	326.23	291.52	347.41	233.09	233.45	
urope (716)	.283.43	1.4	248.04	207,51	269.26	268.80	1.6	2.39	279.61	247,14	204.27	263,41	264,10	284,44	204,71	207.8	
lardia (150)		0.6	380.49	315.90	409.90	438,77	1,1	1.66	428.99	379.31	313,51	404.28	434.08	437.88	291,45	297.1	
actific Basin (881)	.154.02	0.0	135.82	112.77	148.32	114.19	0.2	1.25	153.98	136.15	112.53	145.11	113.94	183.63	127.18		
uro-Pacific (1597)	208.04	0.8	183.46	152.32	197.64	172.29	1.1	1.90	206.38		150.83	194.49			173.55		
lorgh America (789)	.370.00	0.3	326.28	270.89	351.50	369.24	0.3	1.62	368.R2		289.54		368.05		248.65		
urose Ex. UK (503)	256.37	1.7	226.08	187.70	243.55	253.50	2.5	1.75	252.01	222,63	184,17			256.56	185.65		
acific Ex. Japan (396)		1.0	272.78	226.46	293.84	277.66	1.2	2.68	306.28		223.84		=	320.85	268.97		
Vorid Ex. US (1825)		0.8	188.91	155.15	201.35	179.19	1.1	1.88	210.22		153.63	196.11	177.26		176.94		
VOTE CL US (1964)	200 17	0.6	229.43	190.48					258.78	228.80							
Vorid Ex. UK (2254)					247.18	231.92	0.7	1.58			189.10				199.58	201.5	
Yorld Ex. Japan (1982)	331,56	0.7	282.38	242.75	314.97	323.52	99	1.94	329,14	291.02	240.64	310.18			233.10		
he World Index (2487)	265,44	0.6	234,07	194.34	252,18	236.83	2.7	1.78	263.92	233.36	192.88	248.72	235.15	265.77	202.32	204.3	

